# EXHIBIT “A”

# PROPOSED
# 2017-18 FISCAL YEAR BUDGET

City of Farmers Branch
13000 William Dodson Parkway
Farmers Branch, Texas 75234

July 28, 2017

The Honorable Mayor and
Members of the City Council

The City of Farmers Branch management team is honored to present the 2017-18 Proposed Operating and Capital Improvement Program Budget. This year's budget has been prepared with the objectives of maintaining the financial strength of the City, meeting the needs of citizens and implementing the priorities of the City Council.

A growing economy and a strategic emphasis on reinvesting in the community provides the City of Farmers Branch a unique opportunity, with the 2017-18 budget, to have a significant positive impact on its residents. This budget has been developed in congruence with the strategic plan including the guiding principles, goals and initiatives set by the City Council. It has also been designed to react to various citizen needs as presented in public information gathering activities such as the biennial citizen survey, town hall meetings, public hearings and other citizen input mechanisms.

The 2017-18 budget emphasizes investment in public safety, infrastructure and equipment needed to continually improve services to citizens. Major projects proposed include:

- Continuation of a 10-Year Street Bond Program – Phase Two
- Marsh Lane Bridge (southbound) replacement
- Street Revitalization and Improvement
- Bee Street (Restaurant Park Development)
- Expansion of the Camelot Landfill
- Justice Center Security Upgrades
- Fire Station No. 2 Relocation
- Park & Trail Improvements
- Historical Park Building Repairs
- Farmers Market Improvements
- Dr Pepper StarCenter Improvements
- Mercer Crossing Street and Utility Improvements
- Implementation of the Neighborhood Partnership Program

# *Strategic Planning*

In June 2017, City Administration met with the City Council to review the City mission statement and guiding principles and to seek direction in preparing the fiscal year 2017-18 budget. The established mission statement, guiding principles and goals for the City of Farmers Branch are:

***"Our Mission at the City of Farmers Branch is to build a vibrant, dynamic community that consistently seeks to improve the quality of life for our residents."***

**Guiding Principle – Ethics & Integrity**

*Doing the right things for the right reasons delivers exceptional results.*

- Establish standard operational practices designed to deliver consistent high performance.
- Pursue transparency, accountability, and accessibility wherever possible.
- Pursue opportunities to strengthen relationships across internal departments and with area cities, counties, school districts, chambers of commerce, state and federal agencies, and social services.

**Guiding Principle – Financial Stewardship**

*Stakeholders' investments should be protected through conservative budgeting, spending and resource management.*

- Maintain responsible stewardship of taxpayers' investments in the community.

**Guiding Principle – Accessibility**

*Stakeholders deserve to know what is happening in the community and should have the opportunity to participate in its governance.*

- Improve internal and external communications efforts.

**Guiding Principle – Public Safety**

*Provide safety and security for citizens, visitors and businesses through progressive public safety programs.*

- Provide professional and timely public safety services which meet or exceed industry benchmarks.
- Engage stakeholders to employ best practices in the proactive planning for and prevention of public safety incidents.

**Guiding Principle – Sustainable Growth**

*A strong, diversified economic base provides sustainable growth.*

- Promote business expansion, retention and relocation to Farmers Branch.
- Promote visits in and around the City.

**Guiding Principle – Thriving Neighborhoods**

*Effective planning, land use, development, code enforcement, and revitalization activities yield strong, thriving commercial and residential neighborhoods.*

- Plan, provide for, and promote the maintenance of vibrant residential and commercial neighborhoods.

**Guiding Principle – Culture & Recreation**

*Beautifully maintained natural environments, parks, trails, rights-of-way, and green space paired with a wide variety of quality recreational and entertainment opportunities for all ages enhance quality of life.*

- Provide community center spaces in which the public can gather for collaboration, cultural development and individual improvement.
- Maintain and develop infrastructure and beautification of City parks, trails, rights-of-way, and other green spaces.

**Guiding Principle – Infrastructure & Assets**

*Functional, sustainable and well-maintained infrastructure, facilities and equipment are essential elements which allow the City to achieve its potential.*

- Plan and prepare for the future infrastructure, facilities and equipment needs of the City.
- Maintain and improve the current infrastructure, facilities and equipment assets of the City.

**Guiding Principle – Workforce Investments**

*A motivated, educated, experienced, diverse workforce is needed to carry out our mission.*

- Provide workforce investments to maximize employee expertise, wellness, safety, and effectiveness.

**Guiding Principle – Phenomenal Service**

*Phenomenal customer service sets us apart as a community of choice.*

- Employ innovative programs, updated technologies and objective analytics to optimize efficiencies and enhance services.

These guiding principles and the associated departmental strategic initiatives are detailed and cross-referenced in the pages immediately following this budget message.

They provide a road map to accomplish the City's mission to build a vibrant, dynamic community that consistently seeks to improve the quality of life for our residents.

## *Fiscal Summary*

The total 2017-18 budget is proposed at $107,003,754. This is $9,294,692 or approximately 9.5% greater than was adopted ($97,709,062) for the 2016-17 budget. For 2017-18, the Water & Sewer Fund budget includes additional funds for increased wastewater treatment costs and the Capital Projects Fund includes significant capital project additions. Following is a summary of the budget for each of the fund groups contained in the proposed budget.

| | |
|---|---|
| General Fund | $ 57,004,800 |
| Water & Sewer Fund | $ 22,020,400 |
| Stormwater Utility Fund | $ 1,299,000 |
| Hotel/Motel Fund | $ 3,333,900 |
| Debt Service | $ 4,700,800 |
| Economic Development | $ 1,000,000 |
| Special Revenue Funds | $ 3,364,962 |
| Subtotal Operating | $ 92,723,862 |
| Capital Project Funds | $ 14,279,892 |
| Total Budget | $107,003,754 |

### Assumptions

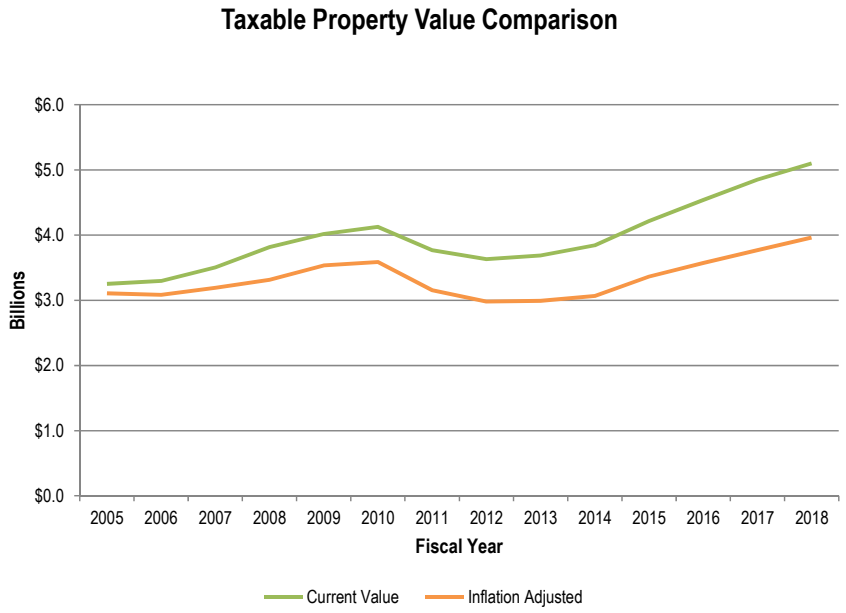
Revenues and expenditures were developed on the basis of certain economic assumptions. As has been clearly exhibited in the past, assumptions are, at best, an estimate as conditions can change significantly. Nevertheless, some assumptions must be used in developing a budget. City Administration attempts to conservatively estimate revenue and expenditure projections in order to assure a reasonable and sustainable fiscal plan.

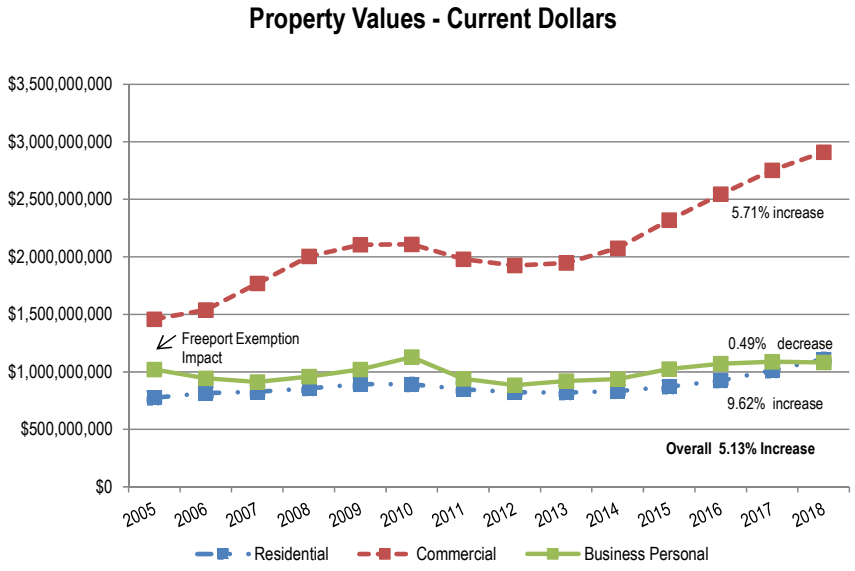
From a macroeconomic perspective, national and state trends are monitored to assess their impact on Farmers Branch. The primary national trend impacting the City has been the change in demographics. The millennial generation, born between 1980 and 2000, is the largest in U.S. history and as they reach their prime working and spending years their impact on the economy is going to be huge. Millennial housing needs, employment desires and expectation of city services will impact Farmers Branch. The challenge for the City is to proactively meet those needs, desires and expectations. At the state and local levels, the low-tax business-friendly environment has resulted in significant business relocations, expansions, employment, and population increases. This trend is expected to continue at a higher rate than the national average. For the past few state legislative sessions, bills have been introduced to reduce or cap the growth of local government revenues and/or expenditures. These bills could significantly impact the ability of Farmers Branch to meet the demands of growth and still maintain high service levels expected by our residents. The City Council has adopted a position strongly against state control of local finances. City staff will continue to monitor legislation which would adversely impact the ability of the City's elected officials to control Farmers Branch finances.

In fiscal year 2017, construction of the Mercer Crossing planned development on the City's West Side began. The impact of this estimated $1 billion value development will be significant. Public improvements totaling $33 million (financed with public improvement district bonds) are being constructed. As properties are developed and sold, it is anticipated that close to 10,000 new residents and many new businesses will enter Farmers Branch creating new revenue and expanded needs for city services. This mixed-use development of 1,000 single-family homes, 2,250 apartment units, hotels, retail, office, and restaurants is planned for build-out within five years

ultimately increasing net property tax revenue (after 40% tax increment finance participation) to the City by $1.4 million per year. This additional revenue is expected to cover the increased operational cost of delivering services required by this development.

Revenues are projected to grow in 2017-18 due to new development and a stronger economy. Property tax and sales tax revenue represent 69% of total General Fund Revenues. In past years, the City has had the fortune of a strong tax base and fund balances. Total taxable values increased 5.13% to $5.1 billion. The commercial tax base, including real and business personal property, represents a strong 78% of the City's total tax base.

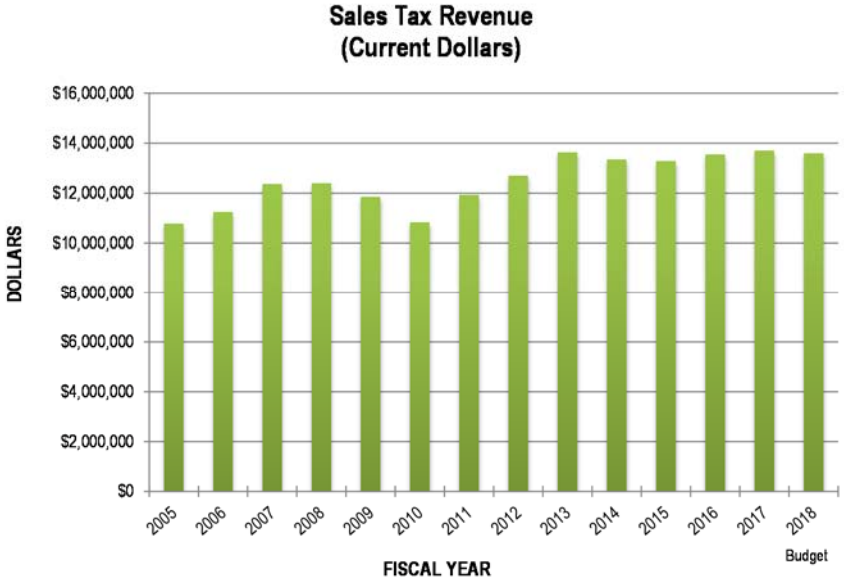


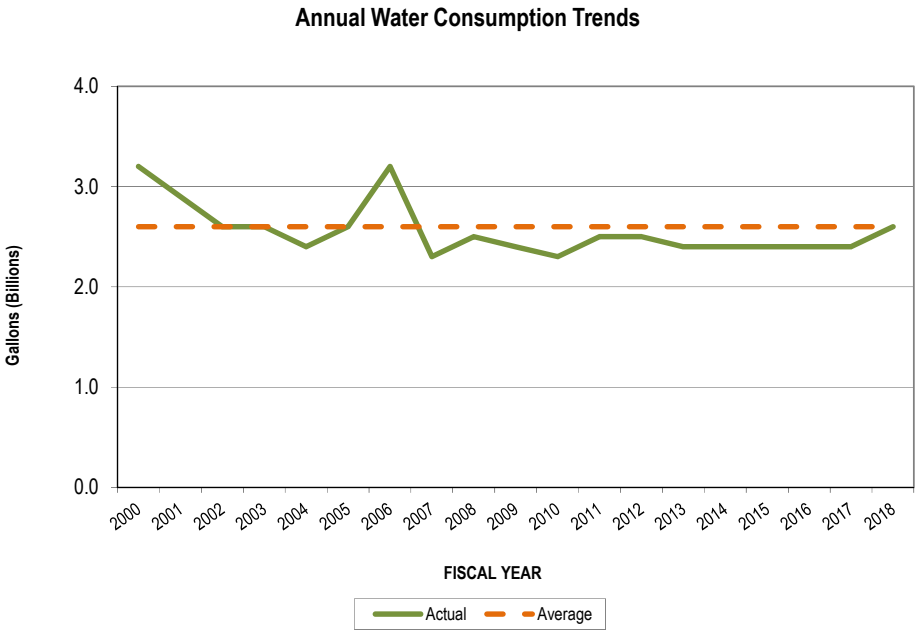

The 2017-18 proposed budget was developed by maintaining the current property tax rate of $.602267. A property tax rate at this level continues to position Farmers Branch at one of the lowest rates in Dallas County. During the 2017-18 fiscal year, the City plans to issue the remaining voter authorized Street Improvement Bonds totaling $9 million and new Fire Station No. 2 Relocation Certificates of Obligation of approximately $5.5 million to be absorbed without an

additional tax increase. The City also anticipates an election in November 2017 to consider Quality of Life Bonds totaling $15 million. If passed, the associated debt service increase could result in a two-cent property tax rate increase in fiscal year 2018-19, which is equivalent to $28.84 per year on the average home.

Sales tax revenues can fluctuate greatly due to national, state and local economic conditions. Overall, sales tax revenues from existing business are anticipated to increase slightly (less than 1%) from this year's expected actuals.




The proposed budget assumes annual sales of 2.6 billion gallons of water – consistent with consumption averages of the past five years. Water consumption is highly dependent on the weather and conservation efforts and is budgeted in a conservative manner. A $2 million fund balance target provides help in evening out the fluctuations between "wet" and "dry" years. Moderate weather conditions, conservation efforts and increasing use of high efficiency appliances have combined to stabilize annual sales at a long-term historic 2.6 billion gallon average.

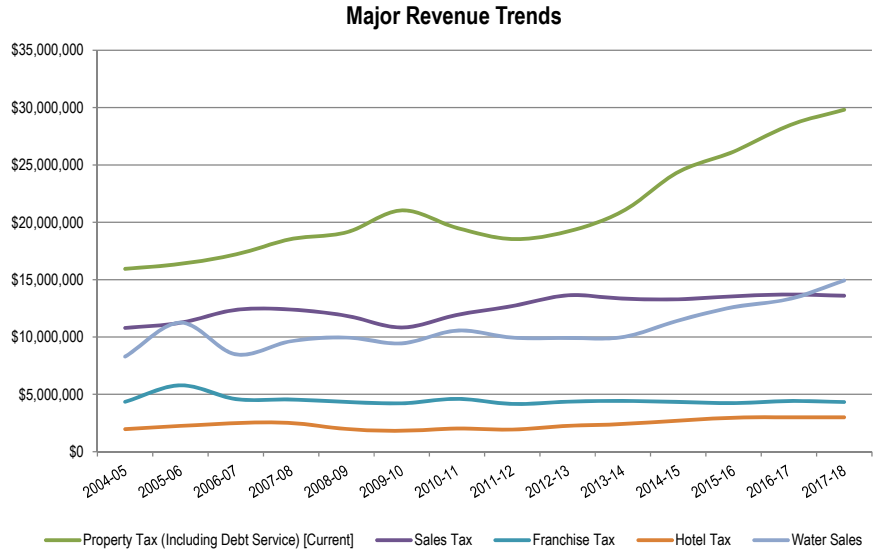


## Projected Revenues – Major Operating Funds

The proposed budget details General Fund revenues at $1,891,800 greater than the 2016-17 amended budget due primarily to increases in property tax revenue ($1,300,000), building permits ($825,000) and refuse services/landfill ($550,100). Property tax revenues are increasing due to an overall 5.13% increase in values. Building permit revenues are increasing due to a large number of planned apartment projects slated for construction in fiscal year 2018 and a proposed increase in rates assessed for services. Refuse services/landfill revenues are expected to increase based upon expected state approval of an expansion permit by November 2017 that will increase contract landfill royalties from 10% to 16%. The 2017-18 budget proposes an increase in ambulance service transport rates as a measure to reduce the subsidy to the cost of providing ambulance service and to maximize Medicare, Medicaid and private insurance revenues while minimizing a patient's out-of-pocket expenses. The increased rates are projected to increase ambulance fee revenues by approximately $30,000 and are consistent with fees currently charged by area cities. City Administration is also proposing to establish/amend certain park and event fees in order to recover a portion of the costs related to providing such services.

The proposed budget details Enterprise Fund revenues at $1,104,500 greater than the 2016-17 amended budget due primarily to a 15% water and sewer rate pass-thru increase. The proposed budget includes an increase in water and sewer rates to offset rising costs for treated water from Dallas Water Utilities and wastewater treatment from the Trinity River Authority. The proposed rate increase is anticipated to result in a $14.38 monthly increase for a residential consumer consuming 10,000 gallons of water.

No growth is anticipated in Hotel/Motel Fund revenues as occupancy levels have remained relatively stable. Several new hotels are planned for construction in 2018, which should increase revenues in future years.



## Proposed Expenditures – Major Operating Funds

The 2017-18 proposed budget details General Fund operating expenditures of $2,084,600 more than the 2016-17 amended budget. The proposed increases are primarily due to additional personnel costs of $581,500 [includes $415,000 in public safety personnel to cover West Side expansion], non-sworn employee merit raises and sworn police structure adjustments of $521,000, an increase in solid waste expenses related to the Lewisville hosting fee totaling $231,000, increases related to the emergency communication center (NTECC) of $111,600, facility improvements of $102,000, increased economic development funding of $100,000, increased funding for crack sealing on resurfaced streets of $100,000, increased water usage in city parks and facilities totaling $91,100, and Farmers Market - Phase 3 improvements totaling $85,000. Employee group health insurance cost increases have been a major cost driver in prior years. However, over the past five years, the City has actively managed costs, implemented significant wellness initiatives, and strategically utilized private exchanges to flatten health insurance costs. Additionally, the City is working with the Baylor Institute for Rehabilitation to bring a new Farmers Branch Family Clinic to the city. The clinic will offer healthcare services to City employees in close proximity to their place of work. The new facility will also be open to the public and signify the continuing development of the Four Corner's area - an important commercial sector of Farmers Branch.

Water & Sewer Fund operating expenditures are $1,104,500 greater than the 2016-17 amended budget due primarily to increased purchased water and wastewater treatment costs. The City's cost of purchased water from Dallas Water Utilities (DWU) has increased significantly and is at high cost levels due to legal proceedings with the Sabine River Authority. The Sabine River Authority's contract with DWU for water from Lake Fork is in dispute and under appeal with the Public Utilities Commission. The City anticipates this dispute to be resolved during the 2017-18 fiscal year. However, until the dispute is resolved, higher costs have been implemented that must be passed along to our customers as moderate and wet weather conditions over the past two years have sharply reduced revenues and eliminated fund balance reserves. Additionally, a rate increase from the Trinity River Authority has materially impacted costs in the Water & Sewer operating fund for the 2017-18 fiscal year. These increased fees are expected to continue for the foreseeable future. These are two major factors impacting an anticipated rate increase for water and sewer services for the 2017-18 fiscal year. The Stormwater Utility Fund includes expenditures of $1,299,000 for stormwater projects and compliance activities required by the City's stormwater permit.

Hotel/Motel Fund proposed operating expenditures are $589,000 less than the 2016-17 amended budget due primarily to funding of capital updates to the Dr Pepper StarCenter and funding for trail improvements during 2016-17, which are not continued in 2017-18. This decrease in expenditures is offset by an increase in expenditures related to additional Historical Park building repairs planned for 2017-18.

## Fund Balances

This budget meets all multi-year financial objectives approved by the City Council. The current financial management policy notes that the City will maintain an unassigned fund balance to be used for unanticipated emergencies and needs of approximately 15%-20% of the operating budget of the General Fund.

The proposed budget estimates that the General Fund fund balance will be $7.94 million at the end of the 2017-18 fiscal year with a most realistic scenario of approximately $8.54 million. One of the City's multi-year financial objectives is to "formulate future budgets so that no use of fund balance will be required in the final operating results." The estimated final operating results are detailed as an exhibit to the budget, which illustrates the "most realistic scenario." For the General Fund, the most realistic scenario represents the expectation that expenditures will end up $300,000 less than budgeted due to cost savings, vacancies or contingency items that will not be needed.

The City defines a balanced budget as an operating budget where revenues equal or exceed expenditures and no use of fund balance is required. The 2017-18 proposed General Fund budget details a use of fund balance totaling $254,100 with a most realistic projection adding $45,900 to fund balance and is therefore considered a balanced budget. The adjusted General Fund target fund balance range is between $8.1 million and $10.9 million. The anticipated target fund balance is equivalent to 15.72% of General Fund operating expenditures adjusted for transfers to the Fixed Asset Fund.

The Water & Sewer Fund target balance is $2 million. The 2017-18 proposed budget estimates that this fund balance will be $209,593 at the end of the fiscal year with a most realistic scenario of $409,593. The proposed Water & Sewer Fund budget details an addition to fund balance of $92,800 and a most realistic scenario adding $192,800 to fund balance. As future weather conditions return to historic norms and major new development occurs, a quick return to target balances is expected.

The proposed budget estimates that the Hotel/Motel Fund most realistic balance will be $899,015 at the end of the fiscal year with a target balance of $300,000. The primary revenues for this fund are hotel occupancy taxes, which are restricted by State law as to their use. City Administration continues to review ways to most effectively use these revenues in accordance with State law.

## Investment in Services, Facilities & People

The proposed budget continues to implement the compensation study performed during the 2015-16 fiscal year and implemented in fiscal year 2016-17. In order to keep the City's compensation system current, a mini-compensation survey is conducted annually using key employee positions as benchmarks in order to determine if the pay structure is still competitive. Additionally, an annual North Central Texas Council of Governments City Manager survey (available in July of each year) will be used to review planned merit-based pay increases for the upcoming fiscal year within the region. A full independent compensation study is anticipated every five years – the next one planned for the 2020-21 fiscal year. In 2016, the City Council adopted a 105% of average salary philosophy for all employees. The proposed budget maintains that philosophy.

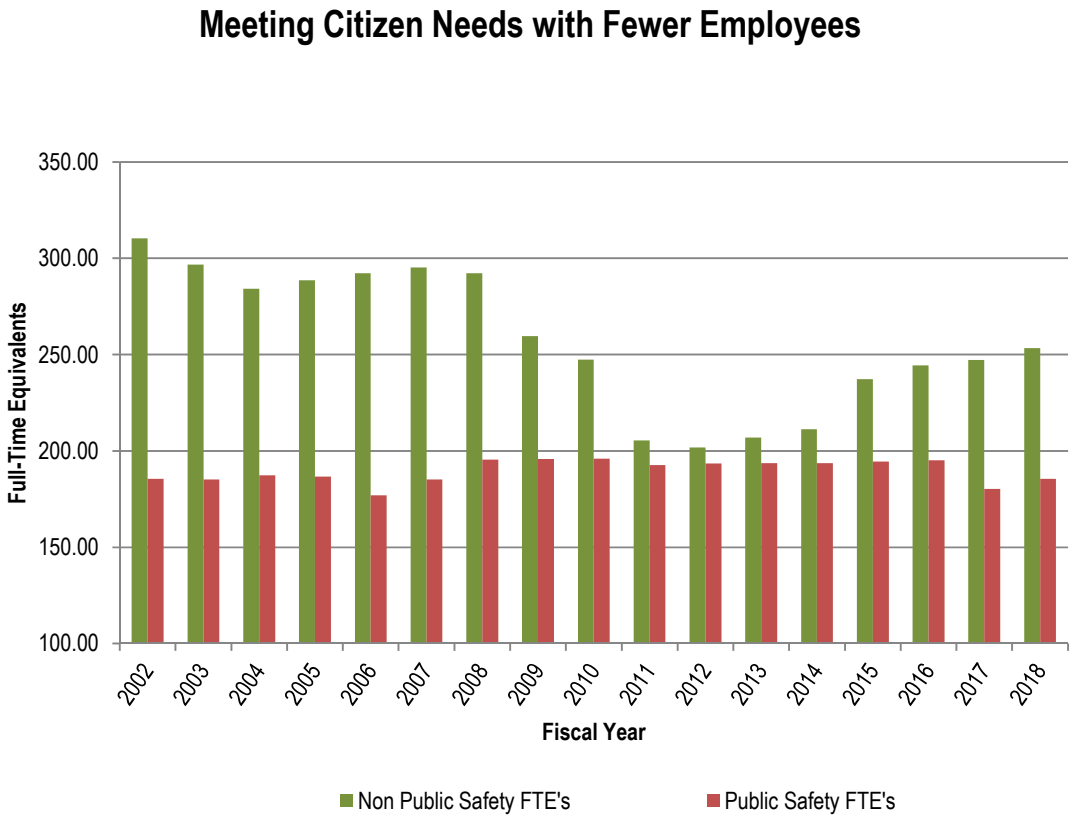
Based on completion of the two surveys noted above, a merit-based pay increase is proposed for full-time non-sworn employees. Under this plan, employees are eligible for increases ranging from 0-4%. Sworn employees will continue to participate in a step increase pay system. A 3% structure adjustment is proposed for sworn police officers based on results of this year's mini-compensation survey.

Texas Municipal Retirement System (TMRS) costs continue to meet guidelines established by the Employee Retirement Benefits Committee (ERBC) for the plan's funded ratio. The City's funded ratio declined slightly to 87.35% and the unfunded liability increased to $31.2 million. This trend will be monitored in accordance with ERBC guidelines that recommend benefit adjustments if a

negative trend continues for three years. The City continues to follow a policy of overfunding contributions with any surplus that may result at year-end if actual TMRS costs are less than budget. This overfunding accelerates the elimination of unfunded liabilities associated with the plan. Any pension system with greater than 80% funded status is considered financially healthy.

The proposed budget includes the addition of 8 full-time employees: three Firefighters, two Police Officers, one Building Inspector, one Animal Services Assistant, and the upgrade of the Farmers Market Coordinator from part-time to full-time. Six of the proposed positions are associated with development on the City's West Side. The additional firefighters will provide for the planned implementation of a third paramedic unit. Each of the three fire stations will now have a full-time unit, which should accomodate future growth projections. An increase of an average 2.5 patrol officers per year (approximately $200,000 per year) for the next five years was recommended in the University of North Texas (UNT) staffing plan presented to City Council in February 2017. The additional police officers are recommended to implement a new police beat on the West Side during daytime hours. An additional Building Inspector is proposed to meet the demands of new development. The Animal Services Assistant and Farmers Branch Market Coordinator positions are proposed to improve services and programs at both the Animal Adoption Center and Farmers Market respectively. Adjustments were also made in total part-time staffing and hours worked, resulting in an addition of 3.38 full-time equivalents. Personnel costs now represent 60.4% of General Fund expenditures – down from 79% in fiscal year 2010-11.

As detailed in the following graphic, staffing levels continue to demonstrate remarkable productivity as service levels remain high.



## Capital Improvement & Fixed Asset Programs

The Capital Improvement Program (CIP) Funds detail major capital spending plans during the next seven years along with pay-as-you-go funding for major new facilities and public improvements. Construction of a new Service Center is also planned for 2018 and will be funded from pay-as-you-go funding through the Non-Bond Utility CIP Fund. The proposed budget includes $14,279,892 for capital improvement projects. Projects proposed in the multi-year Capital Improvement Program (CIP) Budget include:

- Continuation of a 10-Year Street Bond Program – Phase Two
- Park & Trail Improvements
- Bee Street (Restaurant Park Development)
- Farmers Market Improvements
- Historical Park Building Repairs
- Service Center Improvements
- Utility Replacement and Improvements
- Justice Center Security Improvements
- Fire Station No. 2 Relocation
- Library Renovation - Initial Funding

During the past seven years, the City began the process to expand its Camelot Landfill located in the City of Lewisville. Engineering and legal studies necessary for the state permitting process are funded from the Landfill Closure/Post-Closure Special Revenue Fund. The landfill has a current expected life of 14 years. A permit to expand the height of the landfill could extend the landfill life to 40 years. The state regulatory authority, the Texas Commission on Environmental Quality (TCEQ) has technically approved the City's expansion permit request. The final public comment and hearing stage is currently in process. In compliance with new state law, the City of Lewisville must also approve the expansion request. Landfill revenues are used to entirely offset the $3.1 million in cost from the Solid Waste division of the Sustainbility & Public Health department. The Solid Waste division provides twice-weekly contracted residential waste and bulk trash collection services to Farmers Branch residents at no cost. The implementation of a curbside recycling program occurred in 2016.

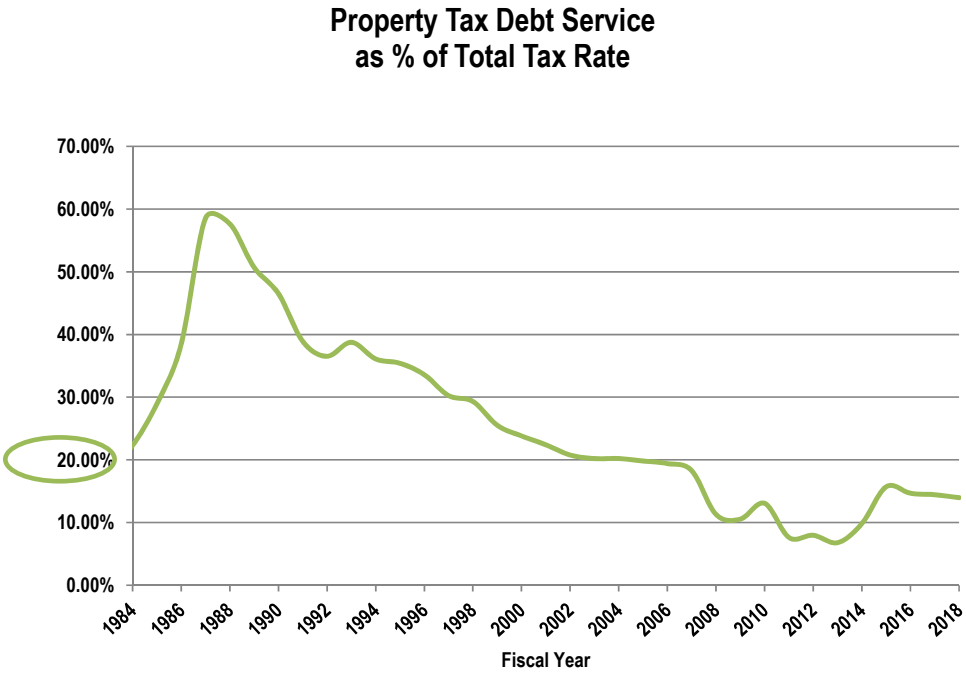
The Fixed Asset Fund includes replacement funding of $2,741,100 in 2017-18 compared with $3,332,286 in the 2016-17 proposed year-end amended budget. Significant new fixed asset purchases proposed for 2017-18 include:

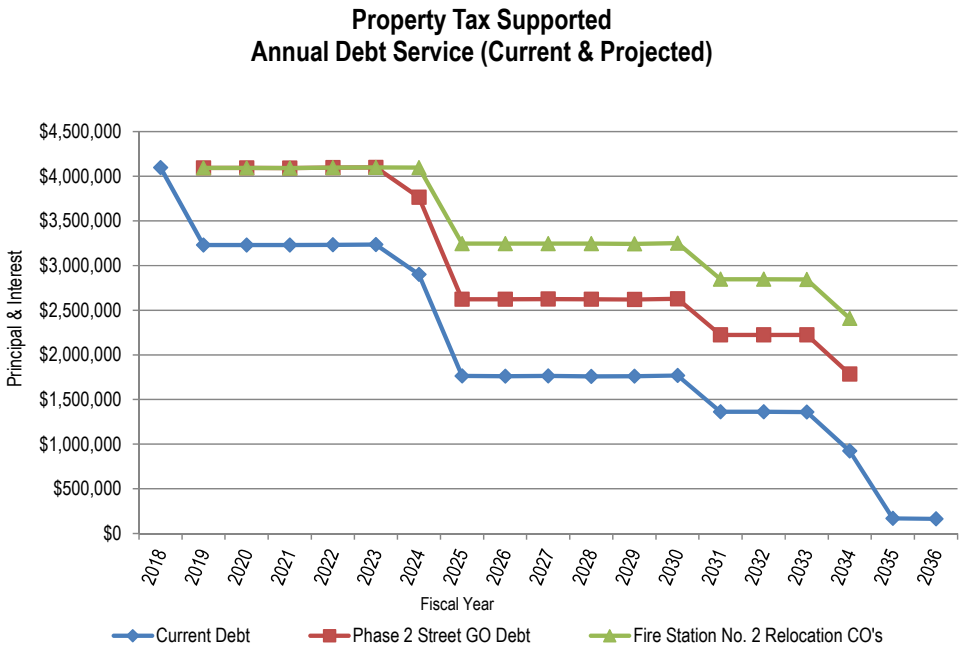
- Financial Software (continued funding) - $500,000
- Police Vehicles - $305,000
- Fire Funding for Future Replacements - $340,000
- Library Materials - $241,500
- Street Replacement Utility Truck with Aerial Lift - $130,000
- Senior Center Floor Replacement - $75,000
- Park Maintenance Replacement Vehicles - $109,500
- Replacement Water Meters - $100,000
- Generators - $100,000
- City Entrance Monument Signs - $150,000

## Debt Service

The City's Debt Service Funds provide for repayment of outstanding debt obligations. These debt obligations are categorized as *property tax supported debt* and *self-supporting debt*. The *property tax supported debt* is repaid through the debt service portion of the property tax rate. Currently, there are seven *property tax supported* bond issues outstanding with the longest final maturity in year 2036. In the 2017-18 fiscal year, less than fifteen percent of the property tax rate will be used to support debt service. In order to maintain operational flexibility, the City follows a conservative policy of keeping the debt service portion of the property tax rate below 20%. The City is currently in the planning stages to issue debt in 2018 totaling $9 million for the Phase 2 portion of voter authorized funding for street improvements and approximately $5.5 million for debt associated with the relocation of Fire Station No. 2. Additionally, a Citizen Bond Review Committee has developed a Quality of Life bond package totaling $15 million that has been reviewed by City Council and is planned to be presented to voters in November 2017.

*Self-supporting debt* is generally repaid through either rental income (from the facility constructed with the debt proceeds) or hotel occupancy taxes. Currently, there is one *self-supporting debt* issue outstanding with a maturity of November 1, 2025, which is supported by rental income. The City follows a pay-as-you-go policy for Water & Sewer Fund operations. The Water & Sewer Fund is currently debt free and has been for more than 30 years.






## *Acknowledgements*

By focusing on the mission, guiding principles and goals set by the City Council, the City has been able to maintain and/or expand service levels to citizen's year-after-year. The process of building the annual strategic plan has increased efficiency/effectiveness and has provided a strong positive direction for the City of Farmers Branch. With the new era of economic growth that we are experiencing, focus on the strategic plan will continue to improve the community in a comprehensive and sustainable manner. Additionally, our emphasis on improving neighborhoods and basic infrastructure will accelerate the revitalization and redevelopment of the entire city.

The dedication of the staff to accomplish the goals and initiatives set forth by the Mayor and City Council is truly remarkable. Sherrelle Evans-Jones – Director, along with her team, Mayve Strong – Controller, Suzanne Prichard - Budget Manager, and Mark Woodward - Financial Analyst, deserve praise for their leadership and guidance in preparing a progressive, professional, citizen-friendly document.

A great deal of appreciation should also be given to John Land - Deputy City Manager, Department Heads and their teams for stepping up to provide fiscal leadership and guidance during the budget process.

Finally, City Administration would like to thank the Mayor and City Council for their leadership and direction. We look forward to carrying out the budget and serving the citizens of Farmers Branch.

Sincerely,

Charles S. Cox
City Manager

*Due to the passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code was amended to require that the following information be included as the cover page for a budget document:*

This budget will raise less revenue from property taxes than last year's budget by an amount of $63,718, which is a 0.22% decrease from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $491,801. (Based on proposed MAXIMUM rate.]

Upon calling for a vote for approval of an ordinance adopting the City of Farmers Branch 2017-18 Fiscal Year Budget, the members of the City Council voted as follows:

| City Council | Aye | Nay |
|---|---|---|
| Ana Reyes, Councilmember - District 1 | | |
| Bronson Blackson, Councilmember - District 2 | | |
| John Norwood, Councilmember - District 3 | | |
| Terry Lynne, Councilmember - District 4 | | |
| Mike Bomgardner, Councilmember - District 5 | | |

The municipal property tax rates for the preceding fiscal year, and each municipal property tax rate that has been adopted or calculated for the current fiscal year, include:

| Tax Year | 2017 | 2016 |
|---|---|---|
| Fiscal Year | 2017-18 | 2016-17 |
| Proposed Rate **[MAXIMUM]** | $ 0.602267 | $ 0.605600 |
| Total Adopted Rate | | $ 0.602267 |
| Adopted Operating Rate | | $ 0.515267 |
| Adopted Debt Rate | | $ 0.087000 |
| Effective Tax Rate | $ 0.600386 | $ 0.590846 |
| Effective Maintenance & Operations Rate | $ 0.511874 | $ 0.502822 |
| Rollback Maintenance & Operations Rate | $ 0.552823 | $ 0.543047 |
| Debt Tax Rate (I&S) | $ 0.084568 | $ 0.087000 |
| Rollback Tax Rate | $ 0.637391 | $ 0.630047 |

The total amount of outstanding municipal debt obligations (principal & interest) is as follows:

| Type of Debt | Total Outstanding Debt | Current Year Debt |
|---|---|---|
| Property Tax Supported | $ 39,062,801.00 | $ 4,101,300.00 |
| Self-Supporting | $ 5,414,544.75 | $ 599,500.00 |
| Total Debt | $ 44,477,345.75 | $ 4,700,800.00 |

*Note: The total amount of outstanding debt obligations considered self-supporting is currently secured by lease payments. In the event such amount is insufficient to pay debt service, the City will be required to assess an ad valorem tax to pay such obligations.*

# CITY OF FARMERS BRANCH, TEXAS
# PROPOSED FISCAL YEAR BUDGET 2017-18

## City Council

| | |
|---|---|
| Robert C. Dye | Mayor |
| John Norwood | Mayor Pro Tem, District 3 |
| Mike Bomgardner | Deputy Mayor Pro Tem, District 5 |
| Ana Reyes | District 1 |
| Bronson Blackson | District 2 |
| Terry Lynne | District 4 |

First row (from left) Mayor Pro Tem John Norwood, Mayor Robert C. Dye, Councilmember Terry Lynne
Second row (from left) Deputy Mayor Pro Tem Mike Bomgardner, Councilmember Ana Reyes, Councilmember Bronson Blackson

**City Manager**
Charles S. Cox

**Prepared by**
Finance Department
Sherrelle Evans-Jones - Director of Finance

# CITY OF FARMERS BRANCH, TEXAS
# LIST OF PRINCIPAL OFFICIALS

## City Council

| | |
|---|---|
| Robert C. Dye | Mayor |
| John Norwood | Mayor Pro Tem, District 3 |
| Mike Bomgardner | Deputy Mayor Pro Tem, District 5 |
| Ana Reyes | District 1 |
| Bronson Blackson | District 2 |
| Terry Lynne | District 4 |

## Appointed Officials

| | |
|---|---|
| Charles S. Cox | City Manager |
| John Land | Deputy City Manager |
| Terry Carnes | City Judge |
| Amy Piukana | City Secretary |
| Tom Bryson | Communications Director |
| Andy Gillies | Community Services Director |
| Allison Cook | Economic Development & Tourism Director |
| Kevin Muenchow | Fleet & Facilities Management Director |
| Sherrelle Evans-Jones | Finance Director |
| Steve Parker | Fire Chief |
| Brian Beasley | Human Resources Director |
| Mark Samuels | Information Services Director |
| Jeff Harting | Parks & Recreation Director |
| David Hale | Police Chief |
| Marc Bentley | Public Works Director |
| Shane Davis | Sustainability & Public Health Director |

# Council District Boundaries

**FB Council District Boundary**

**REP**

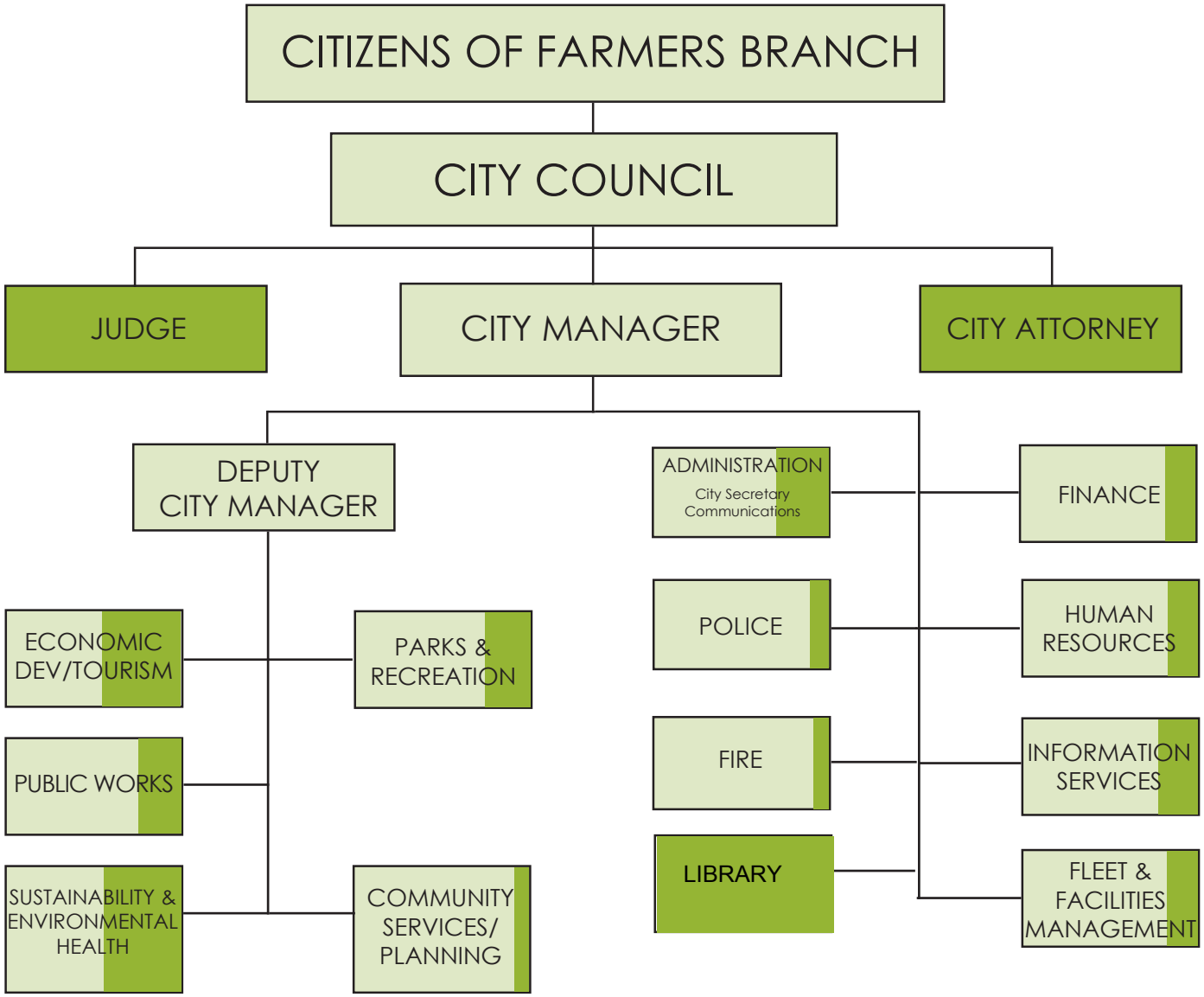
- Ana Reyes.....District 1
- Mike Bomgardner.....District 5
- Bronson Blackson....District 2
- John Norwood.....District 3
- Terry Lynne.....District 4

N

FARMERS BRANCH

2,500 1,250 0 2,500 Feet

# CITY OF FARMERS BRANCH
## FY 2017-18 ORGANIZATION CHART




Outsourced Services

**CITY OF FARMERS BRANCH, TEXAS**

**PROPOSED FISCAL YEAR BUDGET 2017-18**

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## GENERAL GOVERNMENT

General Government consists of four divisions: General Government, General Contracts, Legal, and Non-Departmental.

The General Government Division is used to account for expenses associated with the City Council. The General Contracts Division is used to account for services provided to citizens by City Council approved non-profit organizations. The Legal Division is used to account for expenses associated with the City's contracted legal counsel. The Non-Departmental Division accounts for expenses and interfund transfers not directly associated with any other General Fund Department or Division.

## GENERAL ADMINISTRATION

The General Administration Department is the Office of the City Manager. The Office of the City Manager is responsible to the City Council for the proper administration of all affairs of the City under its jurisdiction and must keep the City Council informed.

The Office of the City Manager develops and implements, directly or through various departments, programs of the City. The office is also responsible for numerous community and intergovernmental relations activities as well as special programs such as records management, strategic management, performance management, legislative affairs, redevelopment, and franchise administration.

### *2017-18 STRATEGIC INITIATIVES*

1) *Ethics and Integrity – Act with Ethics and Integrity*

- Continue to organize the destruction of records and schedule two shredding events.
- Work with the City Attorney and Finance department to dissolve the Housing Finance and Industrial Development Corporations.

2) *Accessibility – Be Open and Accessible*

- Update the City Council Orientation Handbook.
- Continue to provide internal records retention training to staff.
- Coordinate multiple elections in November and May and meet all regulatory requirements.
- Develop a Charter Committee to review and update the City Charter.
- Begin quarterly visits of every City facility.
- Provide scheduled briefings to the City Council regarding the status of the strategic plan and the overall health of departments.

3) *Culture & Recreation – Provide Excellent Quality of Life*

- Conduct a bond election in November 2017.
- Develop and implement a vision statement for the City.

4) *Workforce Investments – Employ the Highest Quality Workforce*

- Partner with the Human Resources department to inform new employees about public records during the new employee orientation process.
- Identify and implement recommendations from the employee survey to improve employee engagement.
- Retake the employee survey and implement continued training for directors.

5) *Phenomenal Service – Offer Phenomenal Service*

- Maximize the use of the City's online portal for public information requests.
- Implement balanced scorecards for all departments.
- Monitor the strategic plan for implementation.

## COMMUNICATIONS

The responsibility of the Communications department is to provide current and accurate information about City of Farmers Branch programs, activities, services, events, and news making occurrences. In addition, it is the responsibility of the department to market the City of Farmers Branch through various marketing mediums. Information is presented to the citizens, newcomers, media, and employees through the Branch Review newsletter, Branch Bulletin e-newsletter, FBTV-Cable Channel 16, City website at www.farmersbranchtx.gov, employee newsletter, personal contacts, Branch Mail e-mail news notifications, video programs and news releases.

The department executes all public information campaigns and serves as the media relations representative both on a daily basis and in emergency situations. The department also serves as a resource center for citizens, staff, civic groups, and the news media and provides support for special projects for other departments.

### *2017-18 STRATEGIC INITIATIVES*

1) *Accessibility – Be Open and Accessible*

- Meet with departments to ensure that resident survey concerns are addressed and that results are communicated to residents.
- Oversee redesign of the City's website.
- Continue external communication efforts to ensure external customers receive current information.
- Begin investigations and pricing for the design and installation of permanent boulevard signage to replace the use Coroplast® signs.

2) *Sustainable Growth – Pursue Sustainable Economic Growth*

- Complete a master marketing plan to address both community-based and outside marketing efforts by the City.
- Implement the *Discover Farmers Branch* marketing plan to promote the City as a great place to visit and live.
- Optimize and manage the *Discover Farmers Branch* website.
- Create a social media strategy for the *Discover Farmers Branch* Facebook and Instagram pages.
- Continue expansion of Stay & Play opportunities through the *Discover Farmers Branch* campaign.

3) *Thriving Neighborhoods – Provide Thriving Neighborhoods*

- Continue marketing efforts to promote the City's demo/rebuild program.

4) *Culture & Recreation – Provide Excellent Quality of Life*

- Provide bond program education to ensure that stakeholders have all facets of the bond program communicated.
- Promote the Carrollton-Farmers Branch ISD by sharing the district's success stories on the City's website and in the Mayor's report.

5) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Coordinate with the Dr Pepper StarCenter on digital signage content.
- Replace digital marquee sign at the Manske Library and work with staff on content and programming.

6) *Workforce Investments – Employ the Highest Quality Workforce*

- Oversee redesign of the employee Intranet.
- Continue internal communication efforts to ensure employees receive current information.
- Identify and implement recommendations from the employee survey to improve employee engagement.

7) *Phenomenal Service – Offer Phenomenal Service*

- Apply for three state awards and three national awards.

## ECONOMIC DEVELOPMENT & TOURISM

The Economic Development & Tourism Office serves as the development representative for the City and is responsible for the attraction of business and industry both nationally and internationally, retention and expansion of existing business and industry, and promotion of local convention and tourism business.

### *2017-18 STRATEGIC INITIATIVES*

1) *Accessibility – Be Open and Accessible*

- Develop and present a quarterly report to brief City Council on economic develop and capital improvement program activities.

2) *Sustainable Growth – Pursue Sustainable Economic Growth*

- Market the Façade Grant Program to existing building owners and present applications to the City Council for review.
- Continue to develop relationships with large businesses and top sales tax payers to retain business.
- Host an annual corporate appreciation event.
- Host two small business events.

3) *Thriving Neighborhoods – Provide Thriving Neighborhoods*

- Implement a new Neighborhood Partnership Program.
- Research new marketing efforts for the demo/rebuild program and present applications to the City Council for review.
- Host an annual real estate event to help support the demo/rebuild program.
- Install public art through grants and/or City funds in key development areas.

4) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

5) *Phenomenal Service – Offer Phenomenal Service*

- Generate 20,000 hotel room nights with hotel incentive funds.
- Generate 4,000 hotel room nights through the Corporate Loyalty Program.
- Produce an annual Tourism Visitor Guide.
- Distribute 10,000 promotional items annually.
- Update and maintain *Discover Farmers Branch* content for visitors.
- Host quarterly updates to general managers and sales managers for all hotels.

## HUMAN RESOURCES

The responsibilities of the department are to act as a partner, change agent and innovative leader in all human resource areas, to capitalize on employee strengths, to broaden recruiting efforts, to resolve issues, to increase retention, to provide superior benefits and compensation for individuals, to enhance and encourage wellness activities, and to provide ancillary services that support the values and ongoing objectives the City.

### *2017-18 STRATEGIC INITIATIVES*

1) *Public Safety – Promote Public Safety*

- Conduct annual active shooter training.

2) *Workforce Investments – Employ the Highest Quality Workforce*

- Open an employee clinic and rehabilitation center.
- Develop curriculum and structure for the implementation of an *Emerging Leader* program.
- Expand employee training programs and initiatives.
- Advance safety programs and awareness via programs offered through the Texas Municipal League (TML).
- Conduct semi-annual deferred compensation committee meetings.
- Implement programs to improve overall employee engagement.
- Identify and implement recommendations from the employee survey to improve employee engagement.

3) *Phenomenal Service – Offer Phenomenal Service*

- Implement an Enterprise Resource Planning (ERP) system [business-management software] to automate and integrate core business processes (financial, operational, reporting, and human resource activities).

## FINANCE

The Finance Department is comprised of four divisions: Administration, Accounting, Purchasing, and Municipal Court. The department is dedicated to providing quality financial and information services to achieve internal and external customer satisfaction in a manner that is effective, efficient, equitable, and courteous. This is accomplished by maintaining a work atmosphere that promotes integrity, accountability and professional staff development and innovation while complying with professional standards, City policy and the law.

The responsibilities of the department are to develop and implement financial accounting policies and procedures; to contract for the purchase of goods and services in compliance with City policies and State laws; to protect and optimize the financial resources of the City; to provide a sound accounting system for safeguarding the City's assets through the recording and reporting of financial transactions in a manner consistent with Generally Accepted Accounting Principles (GAAP) and legally mandated standards; to schedule trials and the adjudication of those legal matters within its jurisdiction; collect and process fines assessed by the court; and, issue arrest warrants.

The departmental goals are to participate in the development of sound fiscal policies; to provide sound fiscal management for the City; to maintain a high credit bond rating; and, to provide for the management and investment of available funds consistent with criteria for safety, liquidity and rate of return.

### *2017-18 STRATEGIC INITIATIVES*

1) *Ethics & Integrity – Act with Ethics and Integrity*

- Implement legislative changes on a timely basis.

2) *Financial Stewardship – Practice Financial Stewardship*

- Manage the 2017-18 budget.
- Conduct a timely annual audit.
- Continue to monitor and manage the Municipal Court and related revenue.
- Ensure that sound financial policies are maintained.
- Manage bond financing for the proposed November 2017 election.
- Conduct an annual review of court fees to ensure fees are consistent with surrounding jurisdictions and are appropriate under state law.

3) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Begin implementation of a new Enterprise Resource Program (ERP) to replace the City's outdated mainframe system.
- Implement the financial structure for the implementation of the new Tax Increment Reinvestment Zone (TIRZ) #3 development.

4) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

## INFORMATION SERVICES

The Information Services Department serves all users of the City's PC based and mini AS/400 based computer systems, Geographical Information System (GIS) and telephone system and protects and optimizes the information resources of the City.

### *2017-18 STRATEGIC INITIATIVES*

*1) Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Begin implementation of a new Enterprise Resource Program (ERP) to replace the City's outdated mainframe system.
- Implement expansion of the access control system to provide access control solutions at the Senior Center.
- Work with Facilities Management on the replacement the HVAC in the City's data center.
- Replace aged servers and storage systems of the City's De-Militarized Zone (DMZ) computer networking configuration to improve security.
- Implement a more robust server and software system to store data back-ups.
- Implement Structured Query Language (SQL) database management and monitoring tools.
- Implement audio/video upgrades to the City Council chambers and study session room.
- Leverage existing online environments to promote broader web mapping initiatives.
- Formalize geographical information system (GIS) practices and procedures.

*2) Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

## COMMUNITY SERVICES

The Community Services department is comprised of three divisions: Administration, Building Inspection and Planning. The Community Services Administration division oversees the operations of the department and houses the City's planning activities.

The Planning division manages the City's land development process and coordinates the long-range comprehensive planning process. The division processes new development applications through Specific Use Permits, provides technical support to the Planning and Zoning Commission and City Council, maintains the Comprehensive Plan, prepares ordinances, and conducts special land use and demographic studies as necessary.

The Building Inspection division primarily administers and enforces ordinances passed by the City Council and enforces the City's various construction codes, housing code, property maintenance code. The Building Inspection division also enforces the Comprehensive Zoning Ordinance of the City. In addition, this division reviews commercial and residential new construction plans and remodels, issues permits and conducts a broad range of on-site inspections related to the city's building codes, including Certificates of Occupancy. This division administers and oversees the Single Family Rental Program by issuing licenses and overseeing occupancy changes in those dwellings. The Zoning Board of Adjustment, a quasi-judicial board, as well as the Building Code Board of Appeals, falls within the Building Inspection department. The Building Official serves as the staff liaison and provides technical support to the two abovementioned boards. The Building Inspection division processes applications, provides technical advice and provides administrative support for both boards.

The City's Code Enforcement Program is operated under the Building Inspection division as well. This program divides the City into districts and assigns a specific Code Enforcement Officer to that district to patrol, review districts for code compliance and facilitate ongoing nuisance abatements reviews and compliance. Code Enforcement Officers follow repeat non-compliance through citation and court processing. Code Enforcement Officers frequently utilize proactive measures in the community for building goodwill by attending Community Watch meetings and other public meetings as requested.

### *2017-18 STRATEGIC INITIATIVES*

*1) Public Safety – Promote Public Safety*

- Review and make recommendations related to the adoption of the 2017 National Electrical Code (NEC).
- Amend the Apartment Inspection Program.

*2) Thriving Neighborhoods – Provide Thriving Neighborhoods*

- Develop a new East Side Entertainment Overlay zoning district.
- Complete conceptual drawings for Pike Street redevelopment if bond referendum is successful.
- Design and construct a new retail and restaurant area along Bee Street (south of Valley View Lane).
- Develop an update to the 2003 West Side Plan.
- Develop standard operating procedures for the Building Inspection division.
- Review and make recommendations to amend the current Property Maintenance Code.
- Create a Neighbors Assistance Program.
- Expand code enforcement data analysis through the utilization of data from the citywide housing analysis to implement service solutions.

*3) Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

## PUBLIC WORKS

The Public Works department is comprised of five divisions that are split between the City's General Fund (governmental activities) and Enterprise Funds (business-type activities). The Administration and Street Maintenance divisions are funded through the City's General Fund, while the Water & Sewer Administration and Water & Sewer Operations divisions are funded through the City's Water & Sewer Enterprise Fund, and the Stormwater Utilities division is funded through the City's Stormwater Utility Enterprise Fund. (The Enterprise Funds are displayed separately.)

The Administration division provides the planning, direction, and control of the daily operations for all divisions within the department, and administers the design of infrastructure improvements related to water distribution, sanitary sewer collection, streets, drainage, and creeks. This division also administers capital improvement projects, platting and permitting, traffic and thoroughfare improvements, evaluates the impact of new developments, and coordinates transportation planning activities with other governmental agencies.

The Street Maintenance division provides concrete and asphalt street maintenance, construction inspection, severe weather response, street sweeping, crack sealing, stormwater drainage facility maintenance, traffic markings and buttons, barricade maintenance, sidewalk repairs, and pavement repairs for utility cuts and water main replacements. This division also operates and maintains the traffic signal and school beacon systems, maintains street signs, and assists other divisions such as Water & Sewer Operations and the Parks & Recreation departments with various projects.

The Water & Sewer Administration division provides the planning, direction and control of the daily utility operations, and administers capital improvement projects.

The Water & Sewer Operations division provides 24-hour, 7 day a week water and sewer service, main repairs, valve operation, service line maintenance, plant operation, repairs and improvements to the water and sewer system. The division also provides fire hydrant maintenance and water meter reading.

The Stormwater Utilities division is accounted for in a Stormwater Utility Fund established in fiscal year 2014-15 to prevent flooding, preserve streams, minimize water pollution, protect infrastructure, and to operate the City's stormwater system in a more effective manner to fully comply with state and federal regulatory requirements. Operations are completely financed through fees for services.

### *2017-18 STRATEGIC INITIATIVES*

*1) Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Continue Capital Improvement Program project(s) development.
- Continue improvements to the Marsh Lane pedestrian bridge.
- Establish solutions to Farmers Branch Creek issues.
- Continue the street revitalization and resurfacing program.
- Implement Phase II of the Street Bond Program.
- Implement traffic signal improvements at Webb Chapel and Valley View Lane.
- Continue to expand the automated meter reading program by adding approximately 500 additional endpoints.
- Begin rehabilitation of the Belt/Marsh Pump Station.
- Televise sanitary sewer trunk mains at creek crossings.

- Execute a contract to treat approximately 25,000 linear feet of sanitary sewer.
- Install new entry monument signs at key entrance points throughout the City.
- Reconstruct Bee Street from Valley View to Pike Street.
- Complete a sewer inflow analysis to identify possible mitigation actions.

2) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

## SUSTAINABILITY & PUBLIC HEALTH

The Sustainability and Public Health department is comprised of three divisions: Solid Waste Collection, Animal Services, and Environmental Health Services.

The Solid Waste Collection division monitors and inspects contractor operations at the municipal solid waste landfill, which is operated by a private corporation through a Management and Operations Agreement with the City. This facility is operated in compliance with the Texas Commission on Environmental Quality rules and regulations. The division also oversees a contract with another private corporation for the collection and disposal of twice-per-week residential garbage collection, all municipal solid waste from City properties and special events, and the recycling program. This division also provides once-per-week brush and bulky item collection.

The Animal Services division is based out of the Animal Adoption Center and is responsible for programs related to animal welfare and control within the City of Farmers Branch. The division runs the adoption program, the TNR (trap-neuter-release) program, and enforces ordinances passed by the City Council. Staff members care for housed animals and provide excellent customer service to the public. Animal Services Officers respond to citizen complaints and proactively patrol high-traffic areas for stray or deceased animals. Officers strive for lawful compliance though positive interactions and resident education; court citations are issued for repeat violations. Officers also periodically visit local schools to educate young residents about bite prevention and animal ordinances that may apply to them.

The Environmental Services division administers a range of public and environmental health programs, is actively involved in remediation of soil/air/groundwater contamination, and manages the City's Phase II Stormwater programs. The division regulates food service establishments, industrial wastewater discharges, and public and semi-public swimming pools. The division also manages the City's health services contract with the Dallas County Health Department. Other responsibilities include hazardous material spill response, emergency planning and response in cooperation with the Police and Fire departments, mosquito population control and enforcing noise regulations.

### *2017-18 STRATEGIC INITIATIVES*

1) *Financial Stewardship – Practice Financial Stewardship*

- Negotiate the sale of the panhandle portion of the Camelot Landfill to Republic Services.
- Develop and submit a permit modification for the closure, post-closure and corrective action cost estimates related to the Camelot Landfill.

2) *Accessibility – Be Open and Accessible*

- Seek opportunities to engage the community through increased educational opportunities.
- Develop a set of metrics to demonstrate the status of sustainability initiatives.

3) *Public Safety – Promote Public Safety*

- Establish a rabies vaccination program for all animals entering the Animal Adoption Center.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Develop plans for a mulching/composting facility at the Camelot Landfill.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

6) *Phenomenal Service – Offer Phenomenal Service*

- Evaluate the feasibility and perception of an ongoing household hazardous waste collection program.
- Establish a more comprehensive heartworm treatment program for all animals entering the Animal Adoption Center.
- Develop an aggressive offsite animal adoption program.

## POLICE

The mission of the Police Department is to assure each citizen the opportunity to enjoy life in peace and freedom from criminal acts. Through a commitment to work in partnership with citizens to provide courteous professional services the department will fairly and impartially carry out its mission with P.R.I.D.E. (Partnership, Respect, Innovation, Dedication, and Excellence).

Functions of the department are divided among six Sections that fall under two Divisions, Support Services and Patrol Division; (each commanded by a Deputy Chief): Administration, Patrol, Investigations, Training, Detention and Communications. The Administration Section is responsible for administration, leadership, direction, support, and coordination for all divisions. The Patrol Section is the largest division and is primarily responsible for providing a full range of police services to a small geographic area (beat) including identifying and solving problems that lead to crime and disorder, responding to calls for service, enforcing traffic laws and providing police presence in addition to K-9 services. The Investigations Section provides youth services and follow-up investigations of all reported criminal offenses within the City including filing criminal cases in the court of jurisdiction. The Detention Section operates our municipal jail, a short term holding facility for prisoners until they are released on bond or transferred to a long term facility. The Training Section is responsible for training new recruits as well as coordinating training for incumbent officers to keep the Police Department compliant with the requirements of the Texas Commission on Law Enforcement Standards and Education. The Communications section is responsible for managing the joint venture with the North Texas Emergency Communications Center (NTECC).

### *2017-18 STRATEGIC INITIATIVES*

1) *Financial Stewardship – Practice Financial Stewardship*

- Apply for a Texas Tobacco Enforcement grant, which allows officers to enforce tobacco sale and possession laws within the City's corporate limits.
- Apply for a bullet proof vest grant through the Federal Bureau of Justice Assistance.

2) *Accessibility – Be Open and Accessible*

- Seek opportunities to engage the community in speaking/educational venues to enhance crime prevention and promote police transparency.

3) *Public Safety – Promote Public Safety*

- Increase patrol efforts of city parks.
- Research and design boundaries for a new police beat on the City's west end to maximize public safety efforts.
- Continue crime control efforts by maintaining and/or improving the current level of UCR violent and property crimes below the five-year average.
- Implement a revised Mandatory Crime Reduction Program (MCRP) for designated apartment complexes.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Improve the safety and functionality of the Justice Center.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Strive to achieve 2,000 hours of professional-policing training.
- Identify and implement recommendations from the employee survey to improve employee engagement.

# FIRE

The Fire Department's primary function and responsibility to the citizens of Farmers Branch is to protect lives and property from fire and to provide emergency medical assistance. The department consists of three divisions: Administration/Training, Operations and Fire Prevention. The department is responsible for fire suppression, emergency medical services, rescue operations, emergency management, fire safety inspections, public fire prevention education programs, code enforcement, building and site plan review, fire investigations, and training of personnel.

## *2017-18 STRATEGIC INITIATIVES*

1) *Accessibility – Be Open and Accessible*

- Develop and present Citizens Fire Academy Class #13 to educate citizens on the structure and function of the Fire department.
- Develop and present Teen Fire Academy Class #8 to educate teens on the structure and function of the Fire department.

2) *Public Safety – Promote Public Safety*

- Perform at or above National Fire Response benchmark standards in responding to calls and achieve an overall average total response time of less than or equal to 5:30 minutes.
- Perform at or above National Emergency Medical Service (EMS) Response benchmark standards by responding to emergency medical calls with a 90$^{th}$ percentile total response time of less than or equal to 6:30 minutes and an overall average response time of less than or equal to 5:30 minutes.
- Strive to achieve a return of circulation (ROC) rate in a minimum of 20% of patients in cardiac arrest.
- Conduct fire inspections of 80% of commercial base buildings to ensure compliance with the Internal Fire Code and City ordinances.
- Improve EMS service levels through the staffing of three new firefighters/paramedics.
- Improve firefighter safety by providing thermal imaging cameras to all firefighters.
- Improve fire department reliability through training on the safe operation of a 105' ladder truck.

3) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Complete the conceptual and architectural design of a new Fire Station No. 2.

4) *Workforce Investments – Employ the Highest Quality Workforce*

- Ensure firefighters are prepared to deliver effective fire and rescue services by providing live training to all firefighters through the Joint Fire Training Facility.
- Identify and implement recommendations from the employee survey to improve employee engagement.

5) *Phenomenal Service – Offer Phenomenal Service*

- Improve the City's fire insurance rating to a Class 1.

## PARKS & RECREATION

The Parks and Recreation department provides beautifully maintained natural environments, parks, rights of way and green space, and a wide variety of quality recreational and entertainment opportunities for all ages.

The Parks & Recreation Administration division is responsible for planning and directing the long-range and day-to-day activities of the department.

The Park Maintenance division is responsible for maintenance of parks, athletic fields, medians, and other City-owned or leased property. In addition, this division provides support and implementation of all City-sponsored special events and athletic tournaments.

The Recreation division is responsible for implementing and maintaining year-round recreational and educational programs for all ages. Included with the day-to-day operation of the Recreation Center is the planning and implementation of a variety of family oriented activities. The Athletic Section is responsible for youth and adult athletic programs. As a liaison between the City and the athletic leagues, responsibilities include scheduling of the athletic facilities, securing tournaments that generate hotel room rentals, publicity for specific events, and working with the Economic Development & Tourism Office to coordinate needs for athletic tournaments.

The Aquatics division is responsible for the safety of participants, water quality, overall pool maintenance, and water-related instruction.

The Senior Center division facilitates use of the Senior Center. Programming for the Senior Center is designed to meet the needs of the senior population through activities for their social, mental, and physical well-being.

The Events division is responsible for planning, promoting and management of large special events including Stars and Strings, Independence Day, Bloomin' Bluegrass, and Christmas activities.

The Historical Preservation division is responsible for operating the Historical Park site, which is open for general public use seven days a week. The division is also responsible for preserving, collecting, and interpreting the history of Texas with emphasis on Farmers Branch as well as working to provide programming to enhance tourism.

### *2017-18 STRATEGIC INITIATIVES*

1) *Financial Stewardship – Practice Financial Stewardship*

- Explore options to increase overall event revenues.

2) *Accessibility – Be Open and Accessible*

- Revitalize the department's digital presence on the Internet and in social media.
- Increase community awareness of the City's Historical Park.

3) *Culture & Recreation – Provide Excellent Quality of Life*

- Continue trail improvement projects, including the Westside Trail and Brookhaven East Trail.
- Implement Phase III of the Grove enhancements, which includes construction of a handicap accessible boardwalk and increased parking.
- Develop a new route for the Christmas Tour of Lights event.
- Implement improvements from the adopted Master Plan for the John F. Burke Nature Preserve.

- Improve playground equipment at Squire Park.
- Develop a conceptual plan for the design and operation of a dog park.
- Implement operational enhancements at the Historical Park.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Conduct a foundation study at the Historical Park church.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

*SPECIAL EVENTS FUNDING*

| | Fund | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| Event | General | General - Marketing | Hotel/ Motel | H/M Marketing | Total Budget | Revenue | Estimated Attendance | Cost Per Person |
| Bloomin' Bluegrass* | $ | $ | $ 188,000 | $ 1,800 | $ 189,800 | $ 22,000 | 8,000 | $ 20.98 |
| Christmas Teas | | | 6,200 | | $ 6,200 | 5,300 | 210 | 4.29 |
| Christmas Tour of Lights* | 283,400 | | | | $ 283,400 | | 41,883 | 6.77 |
| Christmas Tree Lighting | 24,500 | | 5,000 | | $ 29,500 | 500 | 4,500 | 6.44 |
| Daddy Daughter Dance | 5,000 | | | | $ 5,000 | 4,000 | 664 | 1.51 |
| Fishin' Fun | 12,000 | | | | $ 12,000 | 500 | 2,000 | 5.75 |
| Halloween in the Park | 24,000 | | | | $ 24,000 | 5,300 | 9,000 | 2.08 |
| Independence Day* | 36,700 | | 18,300 | | $ 55,000 | 32,090 | 8,000 | 2.86 |
| Tastes & Tunes Series | 14,500 | | | | $ 14,500 | 2,000 | 2,000 | 6.25 |
| Date Night in the Park Series | 48,000 | | | | $ 48,000 | 57,000 | 9,000 | (1.00) |
| Celebration of Roses | | | 5,000 | | $ 5,000 | | 350 | 14.29 |
| Veteran's Day | 12,200 | | | | $ 12,200 | | 500 | 24.40 |
| Farmers Market | 44,000 | 8,600 | | | $ 52,600 | 15,000 | 16,500 | 2.28 |
| | $ 504,300 | $ 8,600 | $ 222,500 | $ 1,800 | $ 737,200 | $ 143,690 | 102,607 | 5.78 |

*Includes Staff Overtime

## LIBRARY

The Manske Library provides information in all formats for all residents of the City. Funds for the Library are used to: 1) encourage the use of library materials by the residents for their informational, educational, and recreational needs; 2) to serve as the City's cultural center; 3) to promote literacy; and, 4) to provide maximum use of the facility and its services.

### *2017-18 STRATEGIC INITIATIVES*

1) *Ethics & Integrity – Act with Ethics and Integrity*

- Increase library board engagement and advocate for advancement of the Manske Library facility and its services

2) *Accessibility – Be Open and Accessible*

- Assess availability of library materials for public use.

3) *Culture & Recreation – Provide Excellent Quality of Life*

- Continue outreach efforts and programming partnerships through City events, schools and area businesses to benefit residents.

4) *Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Work with the Facilities Management division on library maintenance and enhancement initiatives.

5) *Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

6) *Phenomenal Service – Offer Phenomenal Service*

- Improve the Library's collection by analyzing the collection, adding new/relevant materials, and removing underutilized collection materials.
- Evaluate the quality and effectiveness of current library programs and events.
- Continue to explore options to increase public awareness initiatives of the library and its resources.

## FLEET & FACILITIES MANAGEMENT

The Fleet & Facilities Management Department is a customer service oriented Internal Service Fund responsible for the maintenance, repair, fueling and replacement of the City's fleet and management of the City's facilities. The department operates in a business-oriented fashion by structuring the customer billing system to emulate business practices to ensure the department is competitive. The department provides service to its customers, while striving towards the lowest possible fleet and facilities cost by designing and implementing a comprehensive management program. In addition, the department is responsible for the operation of the City warehouse, which purchases and stocks materials for all departments.

The department's mission statements are:

Fleet - "*We will work together to provide a well-maintained, safe, dependable and cost-effective fleet for the City by being service-oriented and having pride in our work."*

Facilities - "*Providing quality service in an efficient and friendly manner to ensure functional, safe, comfortable and aesthetically pleasing buildings* to all who use our facilities."

### *2017-18 STRATEGIC INITIATIVES*

*1) Infrastructure & Assets – Offer First-Rate Infrastructure, Facilities and Assets*

- Continue implementation of both short and long-range facilities capital maintenance program projects/replacement to provide sustainability of City facilities and assets.
- Continue the annual replacement program of the City's fleet vehicles and equipment based on life-cycle costing.
- Continue plans for the construction of a new Service Center facility.

*2) Workforce Investments – Employ the Highest Quality Workforce*

- Identify and implement recommendations from the employee survey to improve employee engagement.

# GENERAL FUND
# REVENUE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| TAXES | | | | | |
| PROPERTY - CURRENT | $ 22,400,000 | $ 22,238,906 | $ 24,300,000 | $ 23,824,400 | $ 25,600,000 |
| PROPERTY - PRIOR YEAR | (100,000) | 67,432 | 50,000 | 50,000 | 50,000 |
| SALES & USE | 13,560,000 | 13,554,921 | 14,130,000 | 13,864,200 | 13,600,000 |
| MIXED BEVERAGE | 85,000 | 84,915 | 85,000 | 83,000 | 100,000 |
| FRANCHISE FEES | 4,336,000 | 4,235,295 | 4,516,000 | 4,217,200 | 4,331,000 |
| PENALTIES & INTEREST | 100,000 | 79,358 | 100,000 | 100,000 | 100,000 |
| SUB-TOTAL | 40,381,000 | 40,260,827 | 43,181,000 | 42,138,800 | 43,781,000 |
| LICENSES & PERMITS | | | | | |
| HEALTH | 45,000 | 44,445 | 45,000 | 53,000 | 53,000 |
| BUILDING | 810,200 | 996,792 | 1,509,000 | 1,650,000 | 2,489,000 |
| PLUMBING | 102,000 | 93,610 | 100,000 | 116,200 | 105,000 |
| ELECTRICAL | 100,000 | 110,601 | 95,000 | 120,000 | 125,000 |
| HVAC | 86,000 | 87,763 | 60,000 | 94,000 | 90,000 |
| MULTI-FAMILY INSPECTION | 100,000 | 94,590 | 100,000 | 105,000 | 100,000 |
| SUB-TOTAL | 1,243,200 | 1,427,801 | 1,909,000 | 2,138,200 | 2,962,000 |
| INTERGOVERNMENTAL REVENUE | | | | | |
| OTHER GOVT'L ENTITIES | 150,000 | 150,000 | 0 | 150,000 | 0 |
| SUB-TOTAL | 150,000 | 150,000 | 0 | 150,000 | 0 |
| CHARGES FOR SERVICES | | | | | |
| ZONING | 24,000 | 24,675 | 20,000 | 23,900 | 24,000 |
| PRINTING & DUPLICATING | 13,400 | 14,879 | 12,000 | 12,800 | 12,500 |
| POLICE SERVICES | 161,100 | 153,042 | 219,100 | 212,000 | 240,000 |
| EMERGENCY SERVICES | 1,610,000 | 1,493,317 | 1,610,000 | 1,408,000 | 1,530,000 |
| FIRE SERVICES | 20,000 | 22,745 | 20,000 | 20,000 | 25,000 |
| REFUSE SERVICES | 2,480,800 | 2,467,090 | 3,263,000 | 2,603,900 | 3,914,000 |
| HEALTH & INSPECTION FEE | 85,000 | 83,742 | 85,000 | 60,000 | 50,000 |
| ANIMAL CONTROL & SHELTER | 35,000 | 30,134 | 35,000 | 25,000 | 30,000 |
| AQUATIC CENTER FEES | 323,000 | 310,997 | 446,800 | 355,000 | 325,000 |
| SENIOR CENTER FEES | 35,000 | 36,706 | 35,000 | 27,000 | 30,000 |
| PARKS & REC CONCESSIONS | 233,000 | 231,951 | 223,200 | 210,000 | 223,200 |
| BUILDING USE FEES | 494,500 | 508,979 | 490,000 | 510,000 | 535,000 |
| EVENTS | 27,000 | 29,504 | 5,700 | 30,500 | 100,500 |
| SUB-TOTAL | 5,541,800 | 5,407,761 | 6,464,800 | 5,498,100 | 7,039,200 |
| FINES, FORFEITS & ASSESSMENTS | | | | | |
| COURT | 2,121,500 | 2,102,468 | 2,557,000 | 2,131,500 | 2,335,000 |
| LIBRARY | 160,000 | 152,745 | 160,000 | 110,000 | 110,000 |
| SUB-TOTAL | 2,281,500 | 2,255,213 | 2,717,000 | 2,241,500 | 2,445,000 |

# GENERAL FUND
# REVENUE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| INTEREST/RENTS/CONTRIBUTIONS | | | | | |
| INTEREST | 165,000 | 171,394 | 150,000 | 200,000 | 188,000 |
| RENTS | 583,000 | 538,474 | 580,000 | 547,000 | 530,000 |
| SUB-TOTAL | 748,000 | 709,868 | 730,000 | 747,000 | 718,000 |
| MISCELLANEOUS | | | | | |
| MISC CUSTOMER SERVICE | 3,000 | 481 | 3,000 | 3,000 | 1,000 |
| PAY PHONE COMMISSIONS | 2,200 | 2,413 | 1,000 | 1,000 | 0 |
| RECYCLING | 10,000 | 9,797 | 10,000 | 10,000 | 8,000 |
| MISCELLANEOUS | 45,000 | 36,676 | 30,000 | 74,000 | 62,000 |
| SALE OF ASSETS | 16,800 | 16,811 | 10,000 | 18,500 | 20,000 |
| INSURANCE RECOVERY | 6,800 | 4,712 | 21,500 | 52,000 | 20,000 |
| DEVELOPER ADVANCE | 0 | 0 | 0 | 125,000 | 0 |
| SUB-TOTAL | 83,800 | 70,890 | 75,500 | 283,500 | 111,000 |
| **GRAND TOTAL** | **$ 50,429,300** | **$ 50,282,360** | **$ 55,077,300** | **$ 53,197,100** | **$ 57,056,200** |

# ENTERPRISE FUNDS
# REVENUE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **WATER & SEWER FUND** | | | | | |
| INTEREST/RENTS/CONTRIBUTIONS | | | | | |
| INTEREST | $ 8,000 | $ (4,858) | $ 8,000 | $ 0 | $ 0 |
| SUB-TOTAL | 8,000 | (4,858) | 8,000 | 0 | 0 |
| MISCELLANEOUS | | | | | |
| MISCELLANEOUS | 2,800 | 3,718 | 2,800 | 4,200 | 3,600 |
| SALE OF ASSETS | 10,000 | 0 | 10,000 | 500 | 1,000 |
| SUB-TOTAL | 12,800 | 3,718 | 12,800 | 4,700 | 4,600 |
| CHARGES FOR SERVICES | | | | | |
| WATER SERVICE | 13,537,500 | 12,608,979 | 14,603,300 | 13,115,500 | 14,929,200 |
| SEWER SERVICE | 5,771,800 | 5,612,534 | 6,231,300 | 6,100,000 | 6,914,000 |
| ADDISON SEWER | 18,000 | 16,623 | 18,000 | 18,000 | 19,400 |
| TAPPING FEES | 11,000 | 1,450 | 11,000 | 2,500 | 4,000 |
| RECONNECTS/SERVICE CHARGE | 48,000 | 42,975 | 48,000 | 43,000 | 43,000 |
| LATE FEES | 175,000 | 171,972 | 175,000 | 175,000 | 169,000 |
| BACKFLOW PROGRAM | 30,000 | 32,750 | 30,000 | 30,000 | 30,000 |
| SUB-TOTAL | 19,591,300 | 18,487,283 | 21,116,600 | 19,484,000 | 22,108,600 |
| TOTAL WATER & SEWER FUND | $ 19,612,100 | $ 18,486,143 | $ 21,137,400 | $ 19,488,700 | $ 22,113,200 |
| **STORMWATER UTILITY FUND** | | | | | |
| CHARGES FOR SERVICES | | | | | |
| STORMWATER | $ 1,284,000 | $ 1,302,476 | $ 1,284,000 | $ 1,299,000 | $ 1,314,000 |
| TOTAL STORMWATER UTILITY FUND | $ 1,284,000 | $ 1,302,476 | $ 1,284,000 | $ 1,299,000 | $ 1,314,000 |
| **GRAND TOTAL** | **$ 20,896,100** | **$ 19,788,619** | **$ 22,421,400** | **$ 20,787,700** | **$ 23,427,200** |

# INTERNAL SERVICE FUNDS
# REVENUE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **FLEET & FACILITIES MANAGEMENT FUND** | | | | | |
| CHARGES FOR SERVICES | | | | | |
| FLEET SERVICES | $ 2,210,800 | $ 2,392,800 | $ 2,382,600 | $ 2,389,600 | $ 2,582,800 |
| FACILITIES SERVICES | 1,923,700 | 2,207,912 | 1,805,300 | 1,798,500 | 1,911,400 |
| SUB-TOTAL | 4,134,500 | 4,600,712 | 4,187,900 | 4,188,100 | 4,494,200 |
| TOTAL FLEET & FACILITIES MGMT FUND | $ 4,134,500 | $ 4,600,712 | $ 4,187,900 | $ 4,188,100 | $ 4,494,200 |
| **WORKERS' COMPENSATION FUND** | | | | | |
| MISCELLANEOUS | | | | | |
| MISCELLANEOUS | $ 60,000 | $ 50,768 | $ 60,000 | $ 60,000 | $ 60,000 |
| INTERFUND TRANSFERS | 340,000 | 340,000 | 340,000 | 340,000 | 340,000 |
| TOTAL WORKERS' COMPENSATION FUND | $ 400,000 | $ 390,768 | $ 400,000 | $ 400,000 | $ 400,000 |
| **HEALTH CLAIMS FUND** | | | | | |
| INTEREST/RENTS/CONTRIBUTIONS | | | | | |
| MEDICAL CONTRIBUTIONS | $ 3,796,700 | $ 3,863,194 | $ 3,796,700 | $ 3,935,600 | $ 3,935,600 |
| SUB-TOTAL | 3,796,700 | 3,863,194 | 3,796,700 | 3,935,600 | 3,935,600 |
| TOTAL HEALTH CLAIMS FUND | $ 3,796,700 | $ 3,863,194 | $ 3,796,700 | $ 3,935,600 | $ 3,935,600 |
| **GRAND TOTAL** | **$ 8,331,200** | **$ 8,854,674** | **$ 8,384,600** | **$ 8,523,700** | **$ 8,829,800** |

# HOTEL/MOTEL FUND
# REVENUE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| TAXES | | | | | |
| HOTEL/MOTEL TAX | $ 2,970,000 | $ 2,959,670 | $ 2,850,000 | $ 2,900,000 | $ 3,000,000 |
| SUB-TOTAL | 2,970,000 | 2,959,670 | 2,850,000 | 2,900,000 | 3,000,000 |
| CHARGES FOR SERVICES | | | | | |
| EVENTS | 33,200 | 20,307 | 33,200 | 23,200 | 25,000 |
| SUB-TOTAL | 33,200 | 20,307 | 33,200 | 23,200 | 25,000 |
| INTEREST/RENTS/CONTRIBUTIONS | | | | | |
| INTEREST | 15,000 | 19,608 | 7,000 | 24,000 | 25,000 |
| SUB-TOTAL | 15,000 | 19,608 | 7,000 | 24,000 | 25,000 |
| MISCELLANEOUS | | | | | |
| MISCELLANEOUS | 2,500 | 1,553 | 2,500 | 2,500 | 2,000 |
| HISTORICAL PARK RENTALS | 15,000 | 12,248 | 15,000 | 15,000 | 15,000 |
| HISTORICAL PARK TEAS | 5,300 | 4,951 | 5,300 | 5,600 | 5,700 |
| SUB-TOTAL | 22,800 | 18,752 | 22,800 | 23,100 | 22,700 |
| **GRAND TOTAL** | **$ 3,041,000** | **$ 3,018,337** | **$ 2,913,000** | **$ 2,970,300** | **$ 3,072,700** |

# SPECIAL REVENUE FUNDS
# REVENUE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| POLICE FORFEITURE FUND | $ 31,400 | $ 11,459 | $ 57,000 | $ 57,000 | $ 57,000 |
| DONATIONS FUND | 52,230 | 54,904 | 53,400 | 163,400 | 46,200 |
| YOUTH SCHOLARSHIP FUND | 200 | 187 | 3,000 | 3,000 | 3,000 |
| GRANTS FUND | 353,742 | 353,153 | 337,588 | 41,817 | 32,150 |
| BUILDING SECURITY FUND | 38,000 | 33,357 | 30,000 | 30,000 | 33,000 |
| COURT TECHNOLOGY FUND | 43,000 | 44,371 | 40,000 | 40,000 | 40,000 |
| LANDFILL CLOSURE/POST-CLOSURE FUND | 42,000 | 43,448 | 30,000 | 30,000 | 30,000 |
| CEMETERY FUND | 1,400 | 1,285 | 1,400 | 1,400 | 1,400 |
| PHOTOGRAPHIC LIGHT SYSTEM FUND | 786,800 | 785,088 | 684,550 | 684,550 | 752,500 |
| DANGEROUS STRUCTURES FUND | 3,000 | 35,851 | 0 | 0 | 0 |
| PEG ACCESS CHANNEL FUND | 74,500 | 74,788 | 60,000 | 70,000 | 60,000 |
| JOINT FIRE TRAINING FACILITY FUND | 0 | 0 | 0 | 26,000 | 44,000 |
| TIRZ DISTRICT #3 | 0 | 0 | 0 | 0 | 80,000 |
| **GRAND TOTAL** | **$ 1,426,272** | **$ 1,437,891** | **$ 1,296,938** | **$ 1,147,167** | **$ 1,179,250** |

# GENERAL FUND
# EXPENDITURE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| GENERAL GOVERNMENT | | | | | |
| GENERAL GOVERNMENT | $ 166,900 | $ 150,935 | $ 201,700 | $ 189,700 | $ 188,200 |
| GENERAL CONTRACTS | 292,000 | 292,000 | 292,000 | 292,000 | 292,000 |
| LEGAL | 347,400 | 333,216 | 380,000 | 453,000 | 373,200 |
| NON-DEPARTMENTAL | (2,430,100) | (2,429,424) | (939,500) | (3,461,000) | (1,578,500) |
| SUB-TOTAL | (1,623,800) | (1,653,273) | (65,800) | (2,526,300) | (725,100) |
| GENERAL ADMINISTRATION | | | | | |
| GENERAL ADMINISTRATION | 1,404,900 | 1,393,825 | 717,100 | 671,500 | 722,100 |
| SUB-TOTAL | 1,404,900 | 1,393,825 | 717,100 | 671,500 | 722,100 |
| COMMUNICATIONS | | | | | |
| COMMUNICATIONS | 381,300 | 372,929 | 628,900 | 643,600 | 648,800 |
| SUB-TOTAL | 381,300 | 372,929 | 628,900 | 643,600 | 648,800 |
| ECONOMIC DEVELOPMENT & TOURISM | | | | | |
| ECONOMIC DEVELOPMENT | 576,500 | 570,366 | 613,000 | 627,700 | 691,900 |
| SUB-TOTAL | 576,500 | 570,366 | 613,000 | 627,700 | 691,900 |
| HUMAN RESOURCES | | | | | |
| HUMAN RESOURCES | 999,600 | 961,618 | 988,300 | 1,020,300 | 1,029,000 |
| SUB-TOTAL | 999,600 | 961,618 | 988,300 | 1,020,300 | 1,029,000 |
| FINANCE | | | | | |
| FINANCE ADMINISTRATION | 700,500 | 669,510 | 701,000 | 716,700 | 725,800 |
| ACCOUNTING | 601,200 | 594,904 | 833,200 | 792,000 | 833,700 |
| PURCHASING | 125,600 | 117,344 | 127,300 | 129,500 | 123,700 |
| MUNICIPAL COURT | 615,600 | 604,060 | 586,800 | 600,500 | 627,700 |
| SUB-TOTAL | 2,042,900 | 1,985,818 | 2,248,300 | 2,238,700 | 2,310,900 |
| INFORMATION SERVICES | | | | | |
| INFORMATION SERVICES | 2,349,400 | 2,278,788 | 2,747,600 | 2,745,700 | 2,636,400 |
| SUB-TOTAL | 2,349,400 | 2,278,788 | 2,747,600 | 2,745,700 | 2,636,400 |
| COMMUNITY SERVICES | | | | | |
| PLANNING | 424,700 | 410,043 | 373,300 | 374,700 | 422,900 |
| COMMUNITY SERVICES ADMINISTRATION | 481,400 | 469,952 | 417,100 | 431,800 | 426,800 |
| BUILDING INSPECTION | 1,103,200 | 1,042,438 | 1,225,300 | 1,176,400 | 1,387,900 |
| SUB-TOTAL | 2,009,300 | 1,922,433 | 2,015,700 | 1,982,900 | 2,237,600 |
| PUBLIC WORKS | | | | | |
| PUBLIC WORKS ADMINISTRATION | 716,500 | 714,367 | 693,700 | 710,400 | 733,300 |
| STREET MAINTENANCE | 3,753,700 | 3,705,555 | 3,899,700 | 4,051,300 | 4,135,500 |
| SUB-TOTAL | 4,470,200 | 4,419,922 | 4,593,400 | 4,761,700 | 4,868,800 |

# GENERAL FUND
# EXPENDITURE SUMMARY

| | | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|---|
| SUSTAINABILITY & PUBLIC HEALTH | | | | | | |
| SOLID WASTE COLLECTION | [1] | 2,095,500 | 2,088,967 | 2,867,700 | 2,606,000 | 3,134,600 |
| ANIMAL SERVICES | [1] | 652,700 | 631,852 | 772,900 | 780,100 | 743,400 |
| ENVIRONMENTAL SERVICES | [1] | 390,900 | 406,403 | 471,600 | 414,200 | 428,400 |
| SUB-TOTAL | | 3,139,100 | 3,127,222 | 4,112,200 | 3,800,300 | 4,306,400 |
| POLICE | | | | | | |
| POLICE ADMINISTRATION | | 1,537,200 | 1,547,898 | 1,513,400 | 1,462,100 | 1,653,800 |
| POLICE INVESTIGATIONS | | 1,926,000 | 1,921,051 | 2,000,000 | 2,102,500 | 2,047,400 |
| POLICE PATROL | | 6,468,700 | 6,417,523 | 6,521,400 | 6,599,200 | 7,149,000 |
| POLICE DETENTION | | 1,059,800 | 1,052,578 | 1,081,400 | 1,166,900 | 1,190,100 |
| POLICE COMMUNICATIONS | | 2,030,400 | 1,995,551 | 1,831,200 | 1,666,500 | 1,888,300 |
| POLICE TRAINING | | 178,500 | 171,327 | 146,300 | 154,100 | 155,100 |
| SUB-TOTAL | | 13,200,600 | 13,105,928 | 13,093,700 | 13,151,300 | 14,083,700 |
| FIRE | | | | | | |
| FIRE ADMINISTRATION | | 1,151,600 | 1,168,267 | 1,398,700 | 1,348,300 | 1,280,600 |
| FIRE PREVENTION | | 492,400 | 493,662 | 503,900 | 544,500 | 568,200 |
| FIRE OPERATIONS | | 8,438,100 | 8,446,750 | 9,511,700 | 10,006,100 | 9,641,500 |
| SUB-TOTAL | | 10,082,100 | 10,108,679 | 11,414,300 | 11,898,900 | 11,490,300 |
| PARKS & RECREATION | | | | | | |
| PARKS & RECREATION ADMINISTRATION | | 534,400 | 526,897 | 524,400 | 537,700 | 544,000 |
| PARK MAINTENANCE | | 5,189,800 | 5,143,170 | 5,181,700 | 5,191,600 | 5,467,900 |
| RECREATION | | 1,766,400 | 1,770,214 | 1,873,300 | 1,809,700 | 1,852,100 |
| AQUATICS | | 849,000 | 819,154 | 979,200 | 1,050,900 | 1,104,300 |
| SENIOR CENTER | | 816,300 | 830,287 | 788,400 | 756,000 | 863,600 |
| PARK BOARD | | 9,800 | 3,418 | 9,800 | 9,800 | 9,800 |
| SENIOR ADVISORY BOARD | | 4,800 | 3,667 | 4,800 | 4,800 | 4,800 |
| EVENTS | | 576,500 | 555,803 | 931,000 | 916,200 | 910,500 |
| SUB-TOTAL | | 9,747,000 | 9,652,610 | 10,292,600 | 10,276,700 | 10,757,000 |
| LIBRARY | | | | | | |
| LIBRARY | | 1,811,300 | 1,838,096 | 1,873,000 | 1,797,600 | 1,883,000 |
| SUB-TOTAL | | 1,811,300 | 1,838,096 | 1,873,000 | 1,797,600 | 1,883,000 |
| **GRAND TOTAL** | | **$ 50,590,400** | **$ 50,084,961** | **$ 55,272,300** | **$ 53,090,600** | **$ 56,940,800** |

[1] The Animal Services and Environmental Services divisions were split from the Environmental Health division beginning in 2015-16. Beginning in 2017-18, the Solid Waste, Environmental Health and Animal Services divisions are being moved to a new Sustainability and Public Health department.

# ENTERPRISE FUNDS
# EXPENDITURE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **WATER & SEWER FUND** | | | | | |
| PUBLIC WORKS | | | | | |
| WATER & SEWER ADMINISTRATION | $ 4,515,500 | $ 4,497,013 | $ 4,671,300 | $ 4,658,700 | $ 4,673,300 |
| WATER & SEWER OPERATIONS | 14,670,100 | 14,675,573 | 15,115,500 | 15,743,000 | 17,347,100 |
| TOTAL WATER & SEWER FUND | $ 19,185,600 | $ 19,172,586 | $ 19,786,800 | $ 20,401,700 | $ 22,020,400 |
| **STORMWATER UTILITY FUND** | | | | | |
| PUBLIC WORKS | | | | | |
| STORMWATER UTILITIES | $ 1,172,700 | $ 983,080 | $ 1,024,800 | $ 1,299,000 | $ 1,299,000 |
| TOTAL STORMWATER UTILITY FUND | $ 1,172,700 | $ 983,080 | $ 1,024,800 | $ 1,299,000 | $ 1,299,000 |
| **GRAND TOTAL** | **$ 20,358,300** | **$ 20,155,666** | **$ 20,811,600** | **$ 21,700,700** | **$ 23,319,400** |

# INTERNAL SERVICE FUNDS
# EXPENDITURE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **FLEET & FACILITIES MANAGEMENT FUND** | | | | | |
| FLEET & FACILITIES MANAGEMENT | | | | | |
| FACILITIES MANAGEMENT | $ 1,882,700 | $ 1,837,004 | $ 1,805,300 | $ 1,798,500 | $ 1,911,400 |
| FLEET MANAGEMENT | 2,251,800 | 2,361,460 | 2,382,600 | 2,389,600 | 2,582,800 |
| TOTAL FLEET & FACILITIES MGMT FUND | $ 4,134,500 | $ 4,198,464 | $ 4,187,900 | $ 4,188,100 | $ 4,494,200 |
| **WORKERS' COMPENSATION FUND** | | | | | |
| INTERNAL SERVICE | | | | | |
| WORKERS' COMPENSATION | $ 400,000 | $ 285,238 | $ 603,100 | $ 603,100 | $ 400,000 |
| TOTAL WORKERS' COMPENSATION FUND | $ 400,000 | $ 285,238 | $ 603,100 | $ 603,100 | $ 400,000 |
| **HEALTH CLAIMS FUND** | | | | | |
| INTERNAL SERVICE | | | | | |
| HEALTH CLAIMS | $ 3,907,500 | $ 4,338,575 | $ 3,796,700 | $ 4,205,800 | $ 4,425,800 |
| TOTAL HEALTH CLAIMS FUND | $ 3,907,500 | $ 4,338,575 | $ 3,796,700 | $ 4,205,800 | $ 4,425,800 |
| **GRAND TOTAL** | **$ 8,442,000** | **$ 8,822,277** | **$ 8,587,700** | **$ 8,997,000** | **$ 9,320,000** |

# HOTEL/MOTEL FUND
# EXPENDITURE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| PARKS & RECREATION | | | | | |
| HISTORICAL PRESERVATION | $ 1,138,500 | $ 1,097,852 | $ 2,217,600 | $ 2,334,200 | $ 1,963,700 |
| SUB-TOTAL | 1,138,500 | 1,097,852 | 2,217,600 | 2,334,200 | 1,963,700 |
| ECONOMIC DEVELOPMENT & TOURISM | | | | | |
| PROMOTION OF TOURISM | 1,250,900 | 1,195,564 | 1,274,400 | 1,274,400 | 1,376,200 |
| CONVENTION CENTER | 10,000 | 6,606 | 19,000 | 396,500 | 19,000 |
| SUB-TOTAL | 1,260,900 | 1,202,170 | 1,293,400 | 1,670,900 | 1,395,200 |
| **GRAND TOTAL** | **$ 2,399,400** | **$ 2,300,022** | **$ 3,511,000** | **$ 4,005,100** | **$ 3,358,900** |

# SPECIAL REVENUE FUNDS
# EXPENDITURE SUMMARY

| | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| POLICE FORFEITURE FUND | $ 126,000 | $ 88,087 | $ 231,000 | $ 74,500 | $ 161,000 |
| DONATIONS FUND | 149,891 | 145,204 | 40,762 | 150,762 | 65,762 |
| YOUTH SCHOLARSHIP FUND | 6,000 | 240 | 6,000 | 6,000 | 6,000 |
| GRANTS FUND | 136,165 | 135,576 | 337,588 | 41,817 | 32,150 |
| BUILDING SECURITY FUND | 124,000 | 108,426 | 60,100 | 45,100 | 44,600 |
| COURT TECHNOLOGY FUND | 80,400 | 71,794 | 65,900 | 65,900 | 75,000 |
| LANDFILL CLOSURE/POST-CLOSURE FUND | 755,000 | 722,938 | 1,855,000 | 2,491,600 | 1,655,000 |
| STARS CENTER FUND | 627,015 | 627,015 | 0 | 0 | 0 |
| CEMETERY FUND | 22,150 | 19,356 | 0 | 0 | 0 |
| PHOTOGRAPHIC LIGHT SYSTEM FUND | 725,708 | 688,992 | 984,800 | 739,900 | 861,200 |
| DANGEROUS STRUCTURES FUND | 1,250,000 | 514,874 | 250,000 | 1,250,000 | 250,000 |
| PEG ACCESS CHANNEL FUND | 83,000 | 5,735 | 60,000 | 44,000 | 85,000 |
| JOINT FIRE TRAINING FACILITY FUND | 0 | 0 | 0 | 26,000 | 44,000 |
| TIRZ DISTRICT #3 | 0 | 0 | 0 | 0 | 80,000 |
| **GRAND TOTAL** | **$ 4,085,329** | **$ 3,128,237** | **$ 3,891,150** | **$ 4,935,579** | **$ 3,359,712** |

# GENERAL FUND
# EXPENDITURE SUMMARY
## Summarized by Type of Expenditure

| EXPENDITURES BY TYPE | ACTUAL 2015-16 | | ADOPTED BUDGET 2016-17 | | YEAR-END AMENDED BUDGET 2016-17 | | PROPOSED BUDGET 2017-18 | |
|---|---|---|---|---|---|---|---|---|
| | Amount | Percent | Amount | Percent | Amount | Percent | Amount | Percent |
| Personal Services/Benefits | | | | | | | | |
| Full-Time | $ 23,150,240 | 46.22% | $ 22,904,000 | 41.44% | $ 23,757,600 | 44.75% | $ 24,879,600 | 43.69% |
| Part-Time | 931,381 | 1.86% | 1,156,000 | 2.09% | 1,188,900 | 2.24% | 1,213,400 | 2.13% |
| Overtime | 826,039 | 1.65% | 902,700 | 1.63% | 960,900 | 1.81% | 819,400 | 1.44% |
| Life & Health | 3,111,528 | 6.21% | 3,174,500 | 5.74% | 3,176,600 | 5.98% | 3,344,700 | 5.87% |
| TMRS | 4,364,036 | 8.71% | 4,511,400 | 8.16% | 4,609,000 | 8.68% | 4,859,300 | 8.53% |
| Medicare | 340,596 | 0.68% | 342,000 | 0.62% | 365,200 | 0.69% | 375,300 | 0.66% |
| Workers' Compensation | 272,000 | 0.54% | 256,500 | 0.46% | 256,500 | 0.48% | 256,500 | 0.45% |
| Car Allowance | 80,240 | 0.16% | 82,900 | 0.15% | 88,700 | 0.17% | 88,900 | 0.16% |
| Transfers (Personnel Related) | (1,609,700) | -3.21% | (1,412,300) | -2.56% | (1,412,300) | -2.66% | (1,418,300) | -2.49% |
| Sub-total | 31,466,360 | 62.83% | 31,917,700 | 57.75% | 32,991,100 | 62.14% | 34,418,800 | 60.45% |
| Purchased Prof & Tech Services | 3,313,279 | 6.62% | 3,642,000 | 6.59% | 3,734,600 | 7.03% | 3,741,200 | 6.57% |
| Supplies | 1,867,001 | 3.73% | 1,986,900 | 3.59% | 1,948,100 | 3.67% | 2,100,800 | 3.69% |
| Repairs & Maintenance | 6,430,451 | 12.84% | 6,709,600 | 12.14% | 6,287,700 | 11.84% | 6,582,600 | 11.56% |
| Services | 5,347,716 | 10.68% | 6,991,300 | 12.65% | 6,562,900 | 12.36% | 7,499,700 | 13.17% |
| Production & Disposal | 35,853 | 0.07% | 41,500 | 0.08% | 41,500 | 0.08% | 41,500 | 0.07% |
| Contracts | 292,000 | 0.58% | 292,000 | 0.53% | 292,000 | 0.55% | 292,000 | 0.51% |
| Events | 420,762 | 0.84% | 498,200 | 0.90% | 498,200 | 0.94% | 463,300 | 0.81% |
| Other Objects | 1,036,839 | 2.07% | 2,621,800 | 4.74% | 1,196,500 | 2.25% | 1,799,200 | 3.16% |
| Transfers | (125,300) | -0.25% | 571,300 | 1.03% | (462,000) | -0.87% | 1,700 | 0.00% |
| Sub-total | 18,618,601 | 37.17% | 23,354,600 | 42.25% | 20,099,500 | 37.86% | 22,522,000 | 39.55% |
| Total Appropriations | **$ 50,084,961** | **100.00%** | **$ 55,272,300** | **100.00%** | **$ 53,090,600** | **100.00%** | **$ 56,940,800** | **100.00%** |

# SUMMARY BUDGET CATEGORIES
## General Fund

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **GENERAL GOVERNMENT** | | | | | |
| Supplies | $ 11,800 | $ 11,443 | $ 13,100 | $ 14,000 | $ 14,700 |
| Services | 155,100 | 139,492 | 188,600 | 175,700 | 173,500 |
| Total Budget | $ 166,900 | $ 150,935 | $ 201,700 | $ 189,700 | $ 188,200 |
| **GENERAL CONTRACTS** | | | | | |
| Contracts | $ 292,000 | $ 292,000 | $ 292,000 | $ 292,000 | $ 292,000 |
| Total Budget | $ 292,000 | $ 292,000 | $ 292,000 | $ 292,000 | $ 292,000 |
| **LEGAL** | | | | | |
| Purchased Prof & Tech Services | $ 347,400 | $ 333,216 | $ 380,000 | $ 453,000 | $ 373,200 |
| Total Budget | $ 347,400 | $ 333,216 | $ 380,000 | $ 453,000 | $ 373,200 |

Note: Approximately $100,000 of legal services is for prosecutor costs.

| | | | | | |
|---|---|---|---|---|---|
| **NON-DEPARTMENTAL** | | | | | |
| Repairs & Maintenance | $ 429,700 | $ 495,579 | $ 491,400 | $ 385,200 | $ 437,300 |
| Services | 211,700 | 211,858 | 237,200 | 247,200 | 237,200 |
| Other Objects | 1,102,200 | 1,036,839 | 2,621,800 | 1,196,500 | 1,799,200 |
| Transfers | (4,173,700) | (4,173,700) | (4,289,900) | (5,289,900) | (4,052,200) |
| Total Budget | $ (2,430,100) | $ (2,429,424) | $ (939,500) | $ (3,461,000) | $ (1,578,500) |
| **GENERAL ADMINISTRATION** | | | | | |
| Personal Services/Benefits | $ 1,041,300 | $ 1,037,401 | $ 640,400 | $ 609,000 | $ 638,400 |
| Purchased Prof & Tech Services | 80,000 | 79,365 | 0 | 0 | 0 |
| Supplies | 33,100 | 32,001 | 18,000 | 19,000 | 18,500 |
| Repairs & Maintenance | 14,700 | 14,480 | 14,700 | 17,000 | 26,100 |
| Services | 235,800 | 230,578 | 44,000 | 26,500 | 39,100 |
| Total Budget | $ 1,404,900 | $ 1,393,825 | $ 717,100 | $ 671,500 | $ 722,100 |
| **COMMUNICATIONS** | | | | | |
| Personal Services/Benefits | $ 211,300 | $ 210,677 | $ 210,300 | $ 217,600 | $ 216,200 |
| Purchased Prof & Tech Services | 59,000 | 59,160 | 142,500 | 146,500 | 147,500 |
| Supplies | 11,100 | 10,625 | 11,100 | 11,100 | 11,100 |
| Repairs & Maintenance | 31,400 | 29,446 | 31,400 | 35,300 | 36,800 |
| Services | 33,500 | 28,021 | 233,600 | 233,100 | 237,200 |
| Transfers | 35,000 | 35,000 | 0 | 0 | 0 |
| Total Budget | $ 381,300 | $ 372,929 | $ 628,900 | $ 643,600 | $ 648,800 |
| **ECONOMIC DEVELOPMENT** | | | | | |
| Personal Services/Benefits | $ 411,500 | $ 416,605 | $ 430,700 | $ 453,300 | $ 459,600 |
| Purchased Prof & Tech Services | 8,500 | 8,450 | 11,900 | 11,900 | 56,900 |
| Supplies | 12,300 | 11,349 | 14,600 | 14,300 | 14,300 |
| Services | 144,200 | 133,962 | 155,800 | 148,200 | 161,100 |
| Total Budget | $ 576,500 | $ 570,366 | $ 613,000 | $ 627,700 | $ 691,900 |

# SUMMARY BUDGET CATEGORIES
## General Fund

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **HUMAN RESOURCES** | | | | | |
| Personal Services/Benefits | $ 674,500 | $ 662,191 | $ 668,600 | $ 700,700 | $ 687,000 |
| Purchased Prof & Tech Services | 5,500 | 2,419 | 25,000 | 12,100 | 25,000 |
| Supplies | 26,100 | 25,493 | 26,100 | 26,100 | 26,100 |
| Repairs & Maintenance | 33,200 | 32,448 | 33,200 | 33,200 | 26,200 |
| Services | 240,300 | 219,067 | 228,400 | 241,200 | 264,700 |
| Transfers | 20,000 | 20,000 | 7,000 | 7,000 | 0 |
| Total Budget | $ 999,600 | $ 961,618 | $ 988,300 | $ 1,020,300 | $ 1,029,000 |
| **FINANCE ADMINISTRATION** | | | | | |
| Personal Services/Benefits | $ 364,900 | $ 349,957 | $ 365,000 | $ 379,100 | $ 381,000 |
| Purchased Prof & Tech Services | 291,600 | 286,154 | 297,600 | 299,500 | 301,600 |
| Supplies | 24,300 | 18,619 | 17,300 | 13,800 | 17,100 |
| Services | 19,700 | 14,780 | 21,100 | 24,300 | 26,100 |
| Total Budget | $ 700,500 | $ 669,510 | $ 701,000 | $ 716,700 | $ 725,800 |
| **ACCOUNTING** | | | | | |
| Personal Services/Benefits | $ 517,100 | $ 515,164 | $ 530,900 | $ 538,900 | $ 547,600 |
| Supplies | 20,000 | 16,176 | 20,000 | 20,000 | 15,000 |
| Repairs & Maintenance | 1,200 | 0 | 1,200 | 1,200 | 1,200 |
| Services | 62,900 | 63,564 | 65,100 | 70,000 | 69,900 |
| Transfers | 0 | 0 | 216,000 | 161,900 | 200,000 |
| Total Budget | $ 601,200 | $ 594,904 | $ 833,200 | $ 792,000 | $ 833,700 |
| **PURCHASING** | | | | | |
| Personal Services/Benefits | $ 112,200 | $ 112,538 | $ 114,100 | $ 116,300 | $ 116,300 |
| Supplies | 3,600 | 1,574 | 3,400 | 3,400 | 2,600 |
| Services | 9,800 | 3,232 | 9,800 | 9,800 | 4,800 |
| Total Budget | $ 125,600 | $ 117,344 | $ 127,300 | $ 129,500 | $ 123,700 |
| **MUNICIPAL COURT** | | | | | |
| Personal Services/Benefits | $ 498,600 | $ 488,221 | $ 542,200 | $ 567,300 | $ 585,600 |
| Purchased Prof & Tech Services | 5,000 | 4,457 | 5,000 | 4,500 | 4,000 |
| Supplies | 23,000 | 22,398 | 23,500 | 15,900 | 24,500 |
| Repairs & Maintenance | 8,000 | 9,228 | 2,600 | 2,600 | 2,900 |
| Services | 9,500 | 8,256 | 13,500 | 10,200 | 10,700 |
| Transfers | 71,500 | 71,500 | 0 | 0 | 0 |
| Total Budget | $ 615,600 | $ 604,060 | $ 586,800 | $ 600,500 | $ 627,700 |
| **INFORMATION SERVICES** | | | | | |
| Personal Services/Benefits | $ 1,018,500 | $ 988,620 | $ 1,111,800 | $ 1,060,700 | $ 1,165,700 |
| Purchased Prof & Tech Services | 285,800 | 281,081 | 300,900 | 333,000 | 234,900 |
| Supplies | 164,800 | 144,166 | 152,000 | 179,100 | 173,500 |
| Repairs & Maintenance | 416,200 | 411,025 | 549,500 | 539,500 | 586,500 |
| Services | 111,300 | 101,096 | 140,400 | 140,400 | 130,800 |
| Transfers | 352,800 | 352,800 | 493,000 | 493,000 | 345,000 |
| Total Budget | $ 2,349,400 | $ 2,278,788 | $ 2,747,600 | $ 2,745,700 | $ 2,636,400 |

# SUMMARY BUDGET CATEGORIES
## General Fund

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **PLANNING** | | | | | |
| Personal Services/Benefits | $ 243,400 | $ 238,822 | $ 261,900 | $ 252,300 | $ 264,800 |
| Supplies | 12,300 | 10,023 | 16,000 | 16,000 | 12,500 |
| Repairs & Maintenance | 800 | 0 | 800 | 800 | 800 |
| Services | 168,200 | 161,198 | 94,600 | 105,600 | 144,800 |
| Total Budget | $ 424,700 | $ 410,043 | $ 373,300 | $ 374,700 | $ 422,900 |
| **COMMUNITY SERVICES ADMINISTRATION** | | | | | |
| Personal Services/Benefits | $ 351,200 | $ 350,267 | $ 339,600 | $ 349,800 | $ 346,500 |
| Supplies | 98,700 | 87,568 | 37,600 | 19,600 | 28,100 |
| Repairs & Maintenance | 1,500 | 615 | 1,500 | 1,500 | 1,900 |
| Services | 30,000 | 31,502 | 38,400 | 60,900 | 40,300 |
| Transfers | 0 | 0 | 0 | 0 | 10,000 |
| Total Budget | $ 481,400 | $ 469,952 | $ 417,100 | $ 431,800 | $ 426,800 |
| **BUILDING INSPECTION** | | | | | |
| Personal Services/Benefits | $ 909,500 | $ 886,195 | $ 1,055,300 | $ 1,002,800 | $ 1,167,400 |
| Supplies | 28,300 | 25,515 | 35,400 | 31,400 | 34,000 |
| Repairs & Maintenance | 22,700 | 23,180 | 23,600 | 23,600 | 23,900 |
| Services | 90,700 | 55,548 | 111,000 | 118,600 | 135,600 |
| Transfers | 52,000 | 52,000 | 0 | 0 | 27,000 |
| Total Budget | $ 1,103,200 | $ 1,042,438 | $ 1,225,300 | $ 1,176,400 | $ 1,387,900 |
| **PUBLIC WORKS ADMINISTRATION** | | | | | |
| Personal Services/Benefits | $ 612,500 | $ 610,917 | $ 629,400 | $ 659,500 | $ 673,900 |
| Supplies | 74,000 | 74,025 | 22,800 | 17,300 | 17,300 |
| Repairs & Maintenance | 3,000 | 2,812 | 4,100 | 3,100 | 4,100 |
| Services | 27,000 | 26,613 | 37,400 | 30,500 | 38,000 |
| Total Budget | $ 716,500 | $ 714,367 | $ 693,700 | $ 710,400 | $ 733,300 |
| **STREET MAINTENANCE** | | | | | |
| Personal Services/Benefits | $ 1,381,700 | $ 1,359,941 | $ 1,403,400 | $ 1,401,900 | $ 1,465,000 |
| Supplies | 62,500 | 58,821 | 74,800 | 74,800 | 81,200 |
| Repairs & Maintenance | 1,789,500 | 1,787,765 | 1,801,900 | 1,931,900 | 1,876,600 |
| Services | 355,500 | 334,528 | 446,600 | 443,700 | 447,700 |
| Transfers | 164,500 | 164,500 | 173,000 | 199,000 | 265,000 |
| Total Budget | $ 3,753,700 | $ 3,705,555 | $ 3,899,700 | $ 4,051,300 | $ 4,135,500 |
| **SOLID WASTE COLLECTION [1]** | | | | | |
| Personal Services/Benefits | $ 541,700 | $ 536,850 | $ 626,100 | $ 582,500 | $ 640,500 |
| Purchased Prof & Tech Services | 1,014,700 | 1,013,709 | 1,201,000 | 1,200,000 | 1,294,600 |
| Supplies | 45,500 | 42,894 | 75,100 | 76,100 | 92,900 |
| Repairs & Maintenance | 153,200 | 175,718 | 199,400 | 197,400 | 195,600 |
| Services | 43,200 | 37,443 | 724,600 | 508,500 | 869,500 |
| Production & Disposal | 50,700 | 35,853 | 41,500 | 41,500 | 41,500 |
| Transfers | 246,500 | 246,500 | 0 | 0 | 0 |
| Total Budget | $ 2,095,500 | $ 2,088,967 | $ 2,867,700 | $ 2,606,000 | $ 3,134,600 |

# SUMMARY BUDGET CATEGORIES
## General Fund

| DEPARTMENT/DIVISION | | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|---|
| **ANIMAL SERVICES** | **[1]** | | | | | |
| Personal Services/Benefits | | $ 427,400 | $ 413,220 | $ 442,000 | $ 467,600 | $ 504,200 |
| Supplies | | 36,500 | 35,436 | 38,600 | 38,900 | 46,900 |
| Repairs & Maintenance | | 37,000 | 41,139 | 80,700 | 72,000 | 42,800 |
| Services | | 151,800 | 142,057 | 154,300 | 134,900 | 149,500 |
| Transfers | | 0 | 0 | 57,300 | 66,700 | 0 |
| Total Budget | | $ 652,700 | $ 631,852 | $ 772,900 | $ 780,100 | $ 743,400 |
| **ENVIRONMENTAL SERVICES** | **[1]** | | | | | |
| Personal Services/Benefits | | $ 246,200 | $ 250,814 | $ 258,200 | $ 265,000 | $ 269,500 |
| Supplies | | 10,100 | 7,119 | 28,300 | 27,300 | 32,500 |
| Repairs & Maintenance | | 6,400 | 7,199 | 3,600 | 3,600 | 10,000 |
| Services | | 102,200 | 115,271 | 181,500 | 118,300 | 116,400 |
| Transfers | | 26,000 | 26,000 | 0 | 0 | 0 |
| Total Budget | | $ 390,900 | $ 406,403 | $ 471,600 | $ 414,200 | $ 428,400 |
| **POLICE ADMINISTRATION** | | | | | | |
| Personal Services/Benefits | | $ 938,500 | $ 937,903 | $ 880,400 | $ 905,300 | $ 1,004,100 |
| Supplies | | 54,100 | 48,971 | 48,000 | 43,000 | 43,100 |
| Repairs & Maintenance | | 207,600 | 235,930 | 294,800 | 231,900 | 284,900 |
| Services | | 327,900 | 315,994 | 290,200 | 281,900 | 321,700 |
| Transfers | | 9,100 | 9,100 | 0 | 0 | 0 |
| Total Budget | | $ 1,537,200 | $ 1,547,898 | $ 1,513,400 | $ 1,462,100 | $ 1,653,800 |
| **POLICE INVESTIGATIONS** | | | | | | |
| Personal Services/Benefits | | $ 1,833,300 | $ 1,826,699 | $ 1,894,600 | $ 2,003,100 | $ 1,898,200 |
| Supplies | | 28,800 | 26,856 | 34,100 | 34,100 | 34,200 |
| Repairs & Maintenance | | 38,700 | 44,457 | 46,900 | 46,900 | 46,700 |
| Services | | 25,200 | 23,039 | 24,400 | 18,400 | 40,300 |
| Transfers | | 0 | 0 | 0 | 0 | 28,000 |
| Total Budget | | $ 1,926,000 | $ 1,921,051 | $ 2,000,000 | $ 2,102,500 | $ 2,047,400 |
| **POLICE PATROL** | | | | | | |
| Personal Services/Benefits | | $ 5,536,400 | $ 5,466,829 | $ 5,570,000 | $ 5,640,100 | $ 6,109,100 |
| Supplies | | 273,200 | 266,268 | 282,100 | 242,500 | 298,300 |
| Repairs & Maintenance | | 337,900 | 369,050 | 373,700 | 377,200 | 364,400 |
| Services | | 43,700 | 37,876 | 45,600 | 50,900 | 72,200 |
| Transfers | | 277,500 | 277,500 | 250,000 | 288,500 | 305,000 |
| Total Budget | | $ 6,468,700 | $ 6,417,523 | $ 6,521,400 | $ 6,599,200 | $ 7,149,000 |
| **POLICE DETENTION** | | | | | | |
| Personal Services/Benefits | | $ 1,034,500 | $ 1,028,202 | $ 1,057,500 | $ 1,143,000 | $ 1,167,100 |
| Supplies | | 15,500 | 14,753 | 15,500 | 15,500 | 14,300 |
| Repairs & Maintenance | | 8,600 | 8,590 | 5,300 | 5,300 | 5,300 |
| Services | | 1,200 | 1,033 | 3,100 | 3,100 | 3,400 |
| Total Budget | | $ 1,059,800 | $ 1,052,578 | $ 1,081,400 | $ 1,166,900 | $ 1,190,100 |

# SUMMARY BUDGET CATEGORIES
## General Fund

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **POLICE COMMUNICATIONS** | | | | | |
| Personal Services/Benefits | $ 629,800 | $ 610,306 | $ 0 | $ 0 | $ 0 |
| Supplies | 1,100 | 30 | 0 | 0 | 0 |
| Repairs & Maintenance | 113,600 | 102,367 | 86,300 | 36,600 | 92,500 |
| Services | 1,285,900 | 1,282,848 | 1,744,900 | 1,629,900 | 1,795,800 |
| Total Budget | $ 2,030,400 | $ 1,995,551 | $ 1,831,200 | $ 1,666,500 | $ 1,888,300 |
| **POLICE TRAINING** | | | | | |
| Personal Services/Benefits | $ 170,600 | $ 165,180 | $ 138,400 | $ 146,200 | $ 146,200 |
| Supplies | 3,500 | 3,426 | 3,500 | 3,500 | 3,500 |
| Services | 4,400 | 2,721 | 4,400 | 4,400 | 5,400 |
| Total Budget | $ 178,500 | $ 171,327 | $ 146,300 | $ 154,100 | $ 155,100 |
| **FIRE ADMINISTRATION** | | | | | |
| Personal Services/Benefits | $ 746,500 | $ 729,842 | $ 731,500 | $ 740,300 | $ 782,200 |
| Supplies | 39,200 | 38,809 | 44,500 | 62,800 | 62,400 |
| Repairs & Maintenance | 284,800 | 316,467 | 406,600 | 349,500 | 282,100 |
| Services | 81,100 | 83,149 | 85,400 | 80,600 | 132,900 |
| Transfers | 0 | 0 | 130,700 | 115,100 | 21,000 |
| Total Budget | $ 1,151,600 | $ 1,168,267 | $ 1,398,700 | $ 1,348,300 | $ 1,280,600 |
| **FIRE PREVENTION** | | | | | |
| Personal Services/Benefits | $ 458,500 | $ 460,596 | $ 471,700 | $ 512,300 | $ 535,900 |
| Supplies | 21,100 | 20,627 | 22,000 | 22,000 | 21,200 |
| Services | 12,800 | 12,439 | 10,200 | 10,200 | 11,100 |
| Total Budget | $ 492,400 | $ 493,662 | $ 503,900 | $ 544,500 | $ 568,200 |
| **FIRE OPERATIONS** | | | | | |
| Personal Services/Benefits | $ 7,392,600 | $ 7,370,125 | $ 7,458,700 | $ 8,079,400 | $ 8,292,900 |
| Supplies | 248,100 | 242,201 | 282,600 | 273,200 | 316,800 |
| Repairs & Maintenance | 307,100 | 349,203 | 351,700 | 338,300 | 418,300 |
| Services | 168,700 | 163,621 | 187,200 | 181,200 | 178,000 |
| Transfers | 321,600 | 321,600 | 1,231,500 | 1,134,000 | 435,500 |
| Total Budget | $ 8,438,100 | $ 8,446,750 | $ 9,511,700 | $ 10,006,100 | $ 9,641,500 |
| **PARKS & RECREATION ADMINISTRATION** | | | | | |
| Personal Services/Benefits | $ 456,100 | $ 458,648 | $ 458,800 | $ 473,100 | $ 479,100 |
| Supplies | 30,700 | 28,026 | 15,700 | 15,200 | 15,200 |
| Repairs & Maintenance | 4,400 | 4,347 | 4,800 | 3,500 | 3,500 |
| Services | 43,200 | 35,876 | 45,100 | 45,900 | 46,200 |
| Total Budget | $ 534,400 | $ 526,897 | $ 524,400 | $ 537,700 | $ 544,000 |
| **PARK MAINTENANCE** | | | | | |
| Personal Services/Benefits | $ 2,877,200 | $ 2,788,998 | $ 2,951,900 | $ 2,999,500 | $ 2,994,300 |
| Purchased Prof & Tech Services | 44,600 | 44,602 | 41,500 | 41,500 | 43,400 |
| Supplies | 288,700 | 270,004 | 324,600 | 324,600 | 334,000 |
| Repairs & Maintenance | 740,200 | 777,828 | 785,400 | 725,400 | 799,800 |
| Services | 586,900 | 609,538 | 601,900 | 624,200 | 712,800 |
| Transfers | 652,200 | 652,200 | 476,400 | 476,400 | 583,600 |
| Total Budget | $ 5,189,800 | $ 5,143,170 | $ 5,181,700 | $ 5,191,600 | $ 5,467,900 |

# SUMMARY BUDGET CATEGORIES
## General Fund

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **RECREATION** | | | | | |
| Personal Services/Benefits | $ 876,200 | $ 839,341 | $ 914,400 | $ 940,400 | $ 973,200 |
| Supplies | 123,100 | 120,295 | 119,800 | 119,800 | 120,100 |
| Repairs & Maintenance | 401,200 | 451,332 | 485,000 | 394,100 | 400,600 |
| Services | 365,900 | 359,246 | 354,100 | 355,400 | 358,200 |
| Total Budget | $ 1,766,400 | $ 1,770,214 | $ 1,873,300 | $ 1,809,700 | $ 1,852,100 |
| **AQUATICS** | | | | | |
| Personal Services/Benefits | $ 475,900 | $ 458,690 | $ 556,500 | $ 583,200 | $ 618,000 |
| Supplies | 47,200 | 45,089 | 47,300 | 54,300 | 55,100 |
| Repairs & Maintenance | 118,000 | 131,306 | 121,000 | 135,400 | 171,200 |
| Services | 207,900 | 184,069 | 254,400 | 218,000 | 260,000 |
| Transfers | 0 | 0 | 0 | 60,000 | 0 |
| Total Budget | $ 849,000 | $ 819,154 | $ 979,200 | $ 1,050,900 | $ 1,104,300 |
| **SENIOR CENTER** | | | | | |
| Personal Services/Benefits | $ 396,100 | $ 388,914 | $ 400,700 | $ 401,700 | $ 410,700 |
| Supplies | 78,300 | 72,515 | 85,000 | 85,000 | 85,200 |
| Repairs & Maintenance | 241,000 | 273,245 | 197,700 | 164,100 | 182,900 |
| Services | 100,900 | 95,613 | 105,000 | 105,200 | 109,800 |
| Transfers | 0 | 0 | 0 | 0 | 75,000 |
| Total Budget | $ 816,300 | $ 830,287 | $ 788,400 | $ 756,000 | $ 863,600 |
| **PARK BOARD** | | | | | |
| Services | $ 9,800 | $ 3,418 | $ 9,800 | $ 9,800 | $ 9,800 |
| Total Budget | $ 9,800 | $ 3,418 | $ 9,800 | $ 9,800 | $ 9,800 |
| **SENIOR ADVISORY BOARD** | | | | | |
| Services | $ 4,800 | $ 3,667 | $ 4,800 | $ 4,800 | $ 4,800 |
| Total Budget | $ 4,800 | $ 3,667 | $ 4,800 | $ 4,800 | $ 4,800 |
| **EVENTS** | | | | | |
| Personal Services/Benefits | $ 139,800 | $ 117,387 | $ 215,000 | $ 211,500 | $ 296,900 |
| Supplies | 0 | 0 | 0 | 0 | 100 |
| Repairs & Maintenance | 14,100 | 16,262 | 24,300 | 13,000 | 16,700 |
| Services | 1,500 | 1,392 | 3,500 | 3,500 | 48,500 |
| Events | 421,100 | 420,762 | 498,200 | 498,200 | 463,300 |
| Transfers | 0 | 0 | 190,000 | 190,000 | 85,000 |
| Total Budget | $ 576,500 | $ 555,803 | $ 931,000 | $ 916,200 | $ 910,500 |
| **LIBRARY** | | | | | |
| Purchased Prof & Tech Services | $ 1,200,700 | $ 1,200,666 | $ 1,236,600 | $ 1,232,600 | $ 1,260,100 |
| Supplies | 34,900 | 33,886 | 34,500 | 34,500 | 34,500 |
| Repairs & Maintenance | 276,700 | 319,433 | 286,500 | 218,600 | 241,000 |
| Services | 89,000 | 74,111 | 91,400 | 87,900 | 91,900 |
| Transfers | 210,000 | 210,000 | 224,000 | 224,000 | 255,500 |
| Total Budget | $ 1,811,300 | $ 1,838,096 | $ 1,873,000 | $ 1,797,600 | $ 1,883,000 |
| **GRAND TOTAL** | **$ 50,590,400** | **$ 50,084,961** | **$ 55,272,300** | **$ 53,090,600** | **$ 56,940,800** |

[1] The Animal Services and Environmental Services divisions were split into two divisions beginning in 2015-16. In 2017-18, the Solid Waste, Environmental Health and Animal Services divisions were moved to a new Sustainability and Public Health department.

# SUMMARY BUDGET CATEGORIES
## Enterprise Funds

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **WATER & SEWER ADMINISTRATION** | | | | | |
| Personal Services/Benefits | $ 149,300 | $ 148,998 | $ 149,500 | $ 137,300 | $ 158,900 |
| Purchased Prof & Tech Services | 58,900 | 63,456 | 58,900 | 83,900 | 91,900 |
| Supplies | 66,500 | 58,994 | 75,700 | 65,700 | 75,700 |
| Repairs & Maintenance | 32,700 | 34,804 | 56,500 | 49,000 | 52,600 |
| Services | 53,400 | 48,709 | 64,300 | 56,400 | 64,400 |
| Production & Disposal | 45,500 | 41,638 | 53,300 | 53,300 | 66,700 |
| Other Objects | 10,000 | 1,214 | 10,000 | 10,000 | 10,000 |
| Transfers | 4,099,200 | 4,099,200 | 4,203,100 | 4,203,100 | 4,153,100 |
| Total Budget | $ 4,515,500 | $ 4,497,013 | $ 4,671,300 | $ 4,658,700 | $ 4,673,300 |
| **WATER & SEWER OPERATIONS** | | | | | |
| Personal Services/Benefits | $ 1,913,000 | $ 1,848,525 | $ 2,007,600 | $ 2,065,700 | $ 2,050,200 |
| Supplies | 201,900 | 182,507 | 220,600 | 216,600 | 224,900 |
| Repairs & Maintenance | 614,300 | 619,104 | 660,200 | 660,200 | 674,600 |
| Services | 364,500 | 384,945 | 406,400 | 404,500 | 408,200 |
| Production & Disposal | 8,499,900 | 8,570,265 | 8,670,700 | 9,996,000 | 10,700,700 |
| Other Objects | 50,000 | 43,727 | 50,000 | 50,000 | 50,000 |
| Transfers | 3,026,500 | 3,026,500 | 3,100,000 | 2,350,000 | 3,238,500 |
| Total Budget | $ 14,670,100 | $ 14,675,573 | $ 15,115,500 | $ 15,743,000 | $ 17,347,100 |
| **Total Water & Sewer Fund** | **$ 19,185,600** | **$ 19,172,586** | **$ 19,786,800** | **$ 20,401,700** | **$ 22,020,400** |
| **STORMWATER UTILITIES** | | | | | |
| Purchased Prof & Tech Services | $ 88,000 | $ 94,920 | $ 0 | $ 274,200 | $ 274,200 |
| Repairs & Maintenance | 862,000 | 661,481 | 950,000 | 950,000 | 950,000 |
| Other Objects | 0 | 3,979 | 0 | 0 | 0 |
| Transfers | 222,700 | 222,700 | 74,800 | 74,800 | 74,800 |
| **Total Stormwater Fund** | **$ 1,172,700** | **$ 983,080** | **$ 1,024,800** | **$ 1,299,000** | **$ 1,299,000** |
| **GRAND TOTAL** | **$ 20,358,300** | **$ 20,155,666** | **$ 20,811,600** | **$ 21,700,700** | **$ 23,319,400** |

# SUMMARY BUDGET CATEGORIES
## Internal Service Funds

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **FACILITIES MANAGEMENT** | | | | | |
| Personal Services/Benefits | $ 480,800 | $ 442,145 | $ 484,500 | $ 477,700 | $ 514,500 |
| Purchased Prof & Tech Services | 0 | 0 | 0 | 10,000 | 0 |
| Supplies | 13,400 | 10,253 | 12,800 | 15,600 | 13,900 |
| Repairs & Maintenance | 691,200 | 691,015 | 682,300 | 644,500 | 661,600 |
| Services | 634,300 | 630,591 | 607,700 | 632,700 | 695,400 |
| Transfers | 63,000 | 63,000 | 18,000 | 18,000 | 26,000 |
| Total Budget | $ 1,882,700 | $ 1,837,004 | $ 1,805,300 | $ 1,798,500 | $ 1,911,400 |
| **FLEET MANAGEMENT** | | | | | |
| Personal Services/Benefits | $ 496,600 | $ 492,193 | $ 506,000 | $ 516,000 | $ 528,800 |
| Purchased Prof & Tech Services | 150,000 | 161,707 | 0 | 0 | 0 |
| Supplies | 28,100 | 26,457 | 33,400 | 38,400 | 27,500 |
| Repairs & Maintenance | 108,200 | 106,980 | 119,400 | 119,400 | 108,800 |
| Services | 238,100 | 239,857 | 257,100 | 259,600 | 263,700 |
| Inventory Usage | 1,230,800 | 1,334,266 | 1,402,700 | 1,392,200 | 1,654,000 |
| Transfers | 0 | 0 | 64,000 | 64,000 | 0 |
| Total Budget | $ 2,251,800 | $ 2,361,460 | $ 2,382,600 | $ 2,389,600 | $ 2,582,800 |
| **Total Fleet & Facilities Mgmt Fund** | **$ 4,134,500** | **$ 4,198,464** | **$ 4,187,900** | **$ 4,188,100** | **$ 4,494,200** |
| **WORKERS' COMPENSATION** | | | | | |
| Purchased Prof & Tech Services | $ 5,000 | $ 3,000 | $ 5,000 | $ 5,000 | $ 5,000 |
| Workers' Compensation | 395,000 | 282,238 | 395,000 | 395,000 | 395,000 |
| Transfers | 0 | 0 | 203,100 | 0 | 0 |
| **Total Workers' Compensation Fund** | **$ 400,000** | **$ 285,238** | **$ 603,100** | **$ 400,000** | **$ 400,000** |
| **HEALTH CLAIMS** | | | | | |
| Claims Incurred | $ 2,795,200 | $ 3,183,807 | $ 2,725,200 | $ 3,086,300 | $ 3,086,300 |
| Insurance Premiums | 358,300 | 321,548 | 358,300 | 330,100 | 330,100 |
| Fees | 159,400 | 242,420 | 159,400 | 239,400 | 239,400 |
| Other Objects | 3,800 | 0 | 303,800 | 300,000 | 300,000 |
| Transfers | 590,800 | 590,800 | 250,000 | 250,000 | 470,000 |
| **Total Health Claims Fund** | **$ 3,907,500** | **$ 4,338,575** | **$ 3,796,700** | **$ 4,205,800** | **$ 4,425,800** |
| **GRAND TOTAL** | **$ 8,442,000** | **$ 8,822,277** | **$ 8,587,700** | **$ 8,793,900** | **$ 9,320,000** |

# SUMMARY BUDGET CATEGORIES
## Hotel/Motel Fund

| DEPARTMENT/DIVISION | YEAR-END AMENDED BUDGET 2015-16 | ACTUAL 2015-16 | ADOPTED BUDGET 2016-17 | YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|---|---|
| **HISTORICAL PRESERVATION/SPECIAL EVENTS** | | | | | |
| Personal Services/Benefits | $ 518,400 | $ 507,937 | $ 524,100 | $ 590,100 | $ 538,000 |
| Purchased Prof & Tech Services | 6,500 | 1,500 | 1,500 | 2,500 | 5,000 |
| Supplies | 47,500 | 39,675 | 47,500 | 47,500 | 47,600 |
| Repairs & Maintenance | 190,600 | 186,119 | 198,000 | 247,400 | 235,200 |
| Services | 91,500 | 76,253 | 92,000 | 92,200 | 121,200 |
| Other Fixed Assets | 4,000 | 3,933 | 21,500 | 21,500 | 13,700 |
| Special Events | 280,000 | 282,435 | 275,000 | 275,000 | 303,000 |
| Transfers | 0 | 0 | 1,058,000 | 1,058,000 | 700,000 |
| Total Budget | $ 1,138,500 | $ 1,097,852 | $ 2,217,600 | $ 2,334,200 | $ 1,963,700 |
| **PROMOTION OF TOURISM** | | | | | |
| Purchased Prof & Tech Services | $ 18,300 | $ 18,864 | $ 17,600 | $ 17,600 | $ 17,600 |
| Supplies | 6,000 | 4,601 | 6,000 | 6,000 | 6,000 |
| Services | 53,300 | 31,056 | 8,300 | 8,300 | 8,800 |
| Marketing | 704,400 | 672,143 | 773,600 | 773,600 | 838,500 |
| Transfers | 468,900 | 468,900 | 468,900 | 468,900 | 505,300 |
| Total Budget | $ 1,250,900 | $ 1,195,564 | $ 1,274,400 | $ 1,274,400 | $ 1,376,200 |
| **CONVENTION** | | | | | |
| Supplies | $ 1,000 | $ 0 | $ 1,000 | $ 1,000 | $ 1,000 |
| Repairs & Maintenance | 2,000 | 511 | 2,000 | 2,000 | 2,000 |
| Services | 7,000 | 6,095 | 16,000 | 7,500 | 16,000 |
| Transfers | 0 | 0 | 0 | 386,000 | 0 |
| Total Budget | $ 10,000 | $ 6,606 | $ 19,000 | $ 396,500 | $ 19,000 |
| **GRAND TOTAL** | **$ 2,399,400** | **$ 2,300,022** | **$ 3,511,000** | **$ 4,005,100** | **$ 3,358,900** |

# DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

General obligation debt can be in the form of bonds, certificates of obligation or tax notes. Bonds must be approved by vote of the general population prior to issuance. Certificates of obligation do not require voter approval, are generally short term in nature, and are frequently used to fund capital improvements not anticipated at the time of the latest bond election. Tax notes are similar to certificates of obligation in that there is no requirement for voter approval and they are generally short term in nature.

The City has the following outstanding debt issues:

$10,000,000 Certificates of Obligation – Taxable Series 2009

Used to pay contractual obligations to be incurred for the following purposes: a) acquiring and demolishing dangerous structures located within the City, and b) paying for professional services of attorneys, financial advisors and other professionals in connection with the project and the issuance of the certificates. The Certificates constitute direct obligations of the City and are payable from a combination of a) the levy and collection of a direct and continuing ad valorem tax levied, within the limits prescribed by law, on all taxable property within the City, and b) a limited pledge of the surplus net revenues of the City's waterworks and sewer system with such pledge being limited to an amount not in excess of $1,000.

There are currently $5,410,000 bonds outstanding. These bonds are issued as serial certificates maturing on February 15 in the years 2010 through 2020 and as term certificates maturing February 15, 2022 and February 15, 2024.

$5,470,000 General Obligation Refunding & Improvement Bonds – Series 2010

Used to pay contractual obligations to be incurred for the land acquisition, design and construction related to the relocation of Fire Station No. 1 to a more central location. The citizens of Farmers Branch authorized the bonds through a bond election held in May 2009.

There are currently $4,055,000 bonds outstanding. These bonds are issued as serial bonds maturing on February 15 in the years 2011 through 2030.

$7,035,000 General Obligation Refunding Bonds, Taxable Series 2011

Used to refund the City's outstanding $7,895,000 Combination Tax and Revenue Certificates of Obligation, Taxable Series 2004, in order to lower the overall debt service requirements of the City.

There are currently $4,625,000 bonds outstanding. These bonds will be fully matured and paid on November 1, 2025.

$3,000,000 Certificates of Obligation - Series 2012

Used to pay contractual obligations to be incurred for the following purposes: a) the acquisition of public safety radio system upgrades and improvements, and b) paying for professional services of attorneys, financial advisors and other professionals in connection with the project and the issuance of the certificates. The Certificates constitute direct obligations of the City and are payable from a combination of a) the levy and collection of a direct and continuing ad valorem tax levied, within the limits prescribed by law, on all taxable property within the City, and b) all or a part of certain surplus revenues of the City's waterworks and sewer system remaining after payment of any

obligations of the City payable in whole or in part from a lien on or pledge of such revenues that would be superior to the obligations to be authorized.

There are currently $1,870,000 bonds outstanding. These bonds are issued as term certificates maturing on May 1 in the years 2014 through 2023.

$6,500,000 Combination Tax & Revenue Certificates of Obligation – Series 2013

Used to pay contractual obligations to be incurred for designing, constructing and equipping an aquatics facility in the City, including site preparation, and to pay the costs associated with the issuance of the Certificates.

There are currently $5,550,000 bonds outstanding. These bonds will be fully matured and paid on November 1, 2032.

$13,920,000 General Obligation Bonds – Series 2014

Used to pay for street projects pursuant to a bond election held May 10, 2014, authorizing bonds in the aggregate principal amount of $23,500,000. The remaining bonds, totaling $9,580,000, are anticipated to be issued in four to five years and the combined maturity is expected to be 20 years.

There are currently $10,530,000 bonds outstanding. These bonds will be fully matured and paid on February 15, 2034.

$1,890,000 Combination Tax and Revenue Certificates of Obligation – Series 2014

Used for the acquisition, equipping or constructing of joint public safety dispatch, communications and training facilities and to pay the costs associated with the issuance of the Certificates.

There are currently $1,370,000 bonds outstanding. These bonds will be fully matured and paid on February 15, 2024.

$2,545,000 Combination Tax and Revenue Certificates of Obligation – Series 2016

Used to pay contractual obligations to be incurred for designing, constructing, improving, renovating, expanding, equipping and furnishing police facilities and acquiring police equipment and supporting systems, including improvements to the Farmers Branch Justice Center, and the acquisition of land therefor, and to pay the costs associated with the issuance of the Certificates.

There are currently $2,440,000 bonds outstanding. These bonds will be fully matured and paid on May 1, 2036.

# DEBT SERVICE FUND
# SUMMARY OF REVENUES AND EXPENDITURES

**PROPERTY TAX SUPPORTED DEBT**

| | | | | |
|---|---|---|---|---|
| ***FUND BALANCE 9/30/2016*** | | | | $ 133,924 |
| 2016-17 | ESTIMATED PROPERTY TAX REVENUES | | $ 4,096,800 | |
| 2016-17 | ESTIMATED PRIOR YEAR TAX, PENALTY AND INTEREST | | 40,000 | |
| 2016-17 | DEBT SERVICE REQUIREMENTS | [1] | (4,096,800) | |
| ***INCREASE (DECREASE) IN FUND BALANCE*** | | | | 40,000 |
| ***ESTIMATED FUND BALANCE 9/30/2017*** | | | | $ 173,924 |
| 2017-18 | ESTIMATED PROPERTY TAX REVENUES | | $ 4,101,300 | |
| 2017-18 | ESTIMATED PRIOR YEAR TAX, PENALTY AND INTEREST | | 20,000 | |
| 2017-18 | DEBT SERVICE REQUIREMENTS | [1] | (4,101,300) | |
| ***INCREASE (DECREASE) IN FUND BALANCE*** | | | | 20,000 |
| ***ESTIMATED FUND BALANCE 9/30/2018*** | | | | $ 193,924 |

**SELF-SUPPORTING DEBT**

| | | | | |
|---|---|---|---|---|
| ***FUND BALANCE 9/30/2016*** | | | | $ 792,167 |
| 2016-17 | COMMERCIAL RENT | | $ 605,000 | |
| 2016-17 | DEBT SERVICE REQUIREMENTS | [2] | (598,900) | |
| 2016-17 | TRANSFER TO HOTEL/MOTEL CIP | [3] | (600,000) | |
| ***INCREASE (DECREASE) IN FUND BALANCE*** | | | | (593,900) |
| ***ESTIMATED FUND BALANCE 9/30/2017*** | | | | $ 198,267 |
| 2017-18 | COMMERCIAL RENT | | $ 600,000 | |
| 2017-18 | DEBT SERVICE REQUIREMENTS | [2] | (599,500) | |
| ***INCREASE (DECREASE) IN FUND BALANCE*** | | | | 500 |
| ***ESTIMATED FUND BALANCE 9/30/2018*** | | | | $ 198,767 |

[1] Includes approximately $5,100 for paying agent fees and arbitrage calculation services.

[2] Includes approximately $1,500 for paying agent fees and arbitrage calculation services.

[3] Represents a portion of the City's match for DrPepper StarCenter improvements. The total costs for the City's match is $986,000, with the $386,000 remaining portion of the match to be budgeted in the Hotel/Motel fund.

# SUMMARY
# PROPERTY TAX SUPPORTED DEBT
# PRINCIPAL & INTEREST REQUIREMENTS

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 2,995,000.00 | $ 1,101,178.50 | $ 4,096,178.50 |
| 2018-19 | 2,235,000.00 | 994,839.00 | 3,229,839.00 |
| 2019-20 | 2,325,000.00 | 904,664.00 | 3,229,664.00 |
| 2020-21 | 2,420,000.00 | 808,900.50 | 3,228,900.50 |
| 2021-22 | 2,525,000.00 | 706,807.00 | 3,231,807.00 |
| 2022-23 | 2,635,000.00 | 598,278.00 | 3,233,278.00 |
| 2023-24 | 2,410,000.00 | 491,241.00 | 2,901,241.00 |
| 2024-25 | 1,340,000.00 | 422,056.50 | 1,762,056.50 |
| 2025-26 | 1,380,000.00 | 380,331.50 | 1,760,331.50 |
| 2026-27 | 1,425,000.00 | 337,331.50 | 1,762,331.50 |
| 2027-28 | 1,465,000.00 | 292,616.00 | 1,757,616.00 |
| 2028-29 | 1,515,000.00 | 245,125.00 | 1,760,125.00 |
| 2029-30 | 1,575,000.00 | 193,962.75 | 1,768,962.75 |
| 2030-31 | 1,215,000.00 | 147,812.50 | 1,362,812.50 |
| 2031-32 | 1,255,000.00 | 106,906.75 | 1,361,906.75 |
| 2032-33 | 1,295,000.00 | 64,150.50 | 1,359,150.50 |
| 2033-34 | 895,000.00 | 27,200.00 | 922,200.00 |
| 2034-35 | 160,000.00 | 9,600.00 | 169,600.00 |
| 2035-36 | 160,000.00 | 4,800.00 | 164,800.00 |
| **Total** | **$ 31,225,000.00** | **$ 7,837,801.00** | **$ 39,062,801.00** |

# COMBINATION TAX and REVENUE CERTIFICATES OF OBLIGATION TAXABLE SERIES 2009 AMOUNT OF ISSUE: $10,000,000 PRINCIPAL & INTEREST REQUIREMENTS

**Property Tax Supported Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 665,000.00 | $ 256,731.50 | $ 921,731.50 |
| 2018-19 | 695,000.00 | 224,690.00 | 919,690.00 |
| 2019-20 | 730,000.00 | 189,869.50 | 919,869.50 |
| 2020-21 | 765,000.00 | 152,145.00 | 917,145.00 |
| 2021-22 | 810,000.00 | 111,825.00 | 921,825.00 |
| 2022-23 | 850,000.00 | 68,904.00 | 918,904.00 |
| 2023-24 | 895,000.00 | 23,359.50 | 918,359.50 |
| **Total** | **$ 5,410,000.00** | **$ 1,027,524.50** | **$ 6,437,524.50** |

Interest Rates:

| | | |
|---|---|---|
| 2017-18 | - | 4.620% |
| 2018-19 | - | 4.800% |
| 2020-24 | - | 4.970% |

# GENERAL OBLIGATION
# REFUNDING & IMPROVEMENT BONDS
# SERIES 2010
# AMOUNT OF ISSUE: $5,470,000 (1)
# PRINCIPAL & INTEREST REQUIREMENTS

**Property Tax Supported Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 245,000.00 | $ 153,025.00 | $ 398,025.00 |
| 2018-19 | 250,000.00 | 143,125.00 | 393,125.00 |
| 2019-20 | 265,000.00 | 132,825.00 | 397,825.00 |
| 2020-21 | 275,000.00 | 122,712.50 | 397,712.50 |
| 2021-22 | 285,000.00 | 112,912.50 | 397,912.50 |
| 2022-23 | 295,000.00 | 102,762.50 | 397,762.50 |
| 2023-24 | 310,000.00 | 91,400.00 | 401,400.00 |
| 2024-25 | 320,000.00 | 78,800.00 | 398,800.00 |
| 2025-26 | 335,000.00 | 65,700.00 | 400,700.00 |
| 2026-27 | 345,000.00 | 52,100.00 | 397,100.00 |
| 2027-28 | 360,000.00 | 38,000.00 | 398,000.00 |
| 2028-29 | 375,000.00 | 23,300.00 | 398,300.00 |
| 2029-30 | 395,000.00 | 7,900.00 | 402,900.00 |
| **Total** | **$ 4,055,000.00** | **$ 1,124,562.50** | **$ 5,179,562.50** |

Interest Rates:

| | | |
|---|---|---|
| 2017-18 | - | 4.000% |
| 2018-19 | - | 4.000% |
| 2019-20 | - | 4.000% |
| 2020-21 | - | 3.500% |
| 2021-22 | - | 3.500% |
| 2022-23 | - | 3.500% |
| 2023-30 | - | 4.000% |

(1) The total issue amount for the Series 2010 General Obligation Refunding & Improvement Bonds is $7,160,000, of which $1,690,000 is reported as Self-Supporting Debt and was used to refund 1999 Combination Tax and Hotel Occupancy Tax Certificates of Obligation. The remaining debt will be used to support the design, construction and relocation of Fire Station No. 1 in the amount of $5,470,000.

# COMBINATION TAX and REVENUE CERTIFICATES OF OBLIGATION SERIES 2012 AMOUNT OF ISSUE: $3,000,000 PRINCIPAL & INTEREST REQUIREMENTS

**Property Tax Supported Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 295,000.00 | $ 31,603.00 | $ 326,603.00 |
| 2018-19 | 305,000.00 | 26,617.50 | 331,617.50 |
| 2019-20 | 310,000.00 | 21,463.00 | 331,463.00 |
| 2020-21 | 315,000.00 | 16,224.00 | 331,224.00 |
| 2021-22 | 320,000.00 | 10,900.50 | 330,900.50 |
| 2022-23 | 325,000.00 | 5,492.50 | 330,492.50 |
| **Total** | **$ 1,870,000.00** | **$ 112,300.50** | **$ 1,982,300.50** |

# COMBINATION TAX and REVENUE CERTIFICATES OF OBLIGATION SERIES 2013 AMOUNT OF ISSUE: $6,500,000 PRINCIPAL & INTEREST REQUIREMENTS

**Property Tax Supported Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 260,000.00 | $ 176,675.00 | $ 436,675.00 |
| 2018-19 | 275,000.00 | 164,637.50 | 439,637.50 |
| 2019-20 | 285,000.00 | 152,037.50 | 437,037.50 |
| 2020-21 | 300,000.00 | 138,875.00 | 438,875.00 |
| 2021-22 | 310,000.00 | 125,150.00 | 435,150.00 |
| 2022-23 | 325,000.00 | 111,675.00 | 436,675.00 |
| 2023-24 | 335,000.00 | 100,987.50 | 435,987.50 |
| 2024-25 | 345,000.00 | 92,487.50 | 437,487.50 |
| 2025-26 | 355,000.00 | 83,737.50 | 438,737.50 |
| 2026-27 | 365,000.00 | 74,737.50 | 439,737.50 |
| 2027-28 | 370,000.00 | 65,550.00 | 435,550.00 |
| 2028-29 | 380,000.00 | 55,700.00 | 435,700.00 |
| 2029-30 | 395,000.00 | 45,043.75 | 440,043.75 |
| 2030-31 | 405,000.00 | 33,537.50 | 438,537.50 |
| 2031-32 | 415,000.00 | 20,718.75 | 435,718.75 |
| 2032-33 | 430,000.00 | 6,987.50 | 436,987.50 |
| **Total** | **$ 5,550,000.00** | **$ 1,448,537.50** | **$ 6,998,537.50** |

# GENERAL OBLIGATION BONDS
# SERIES 2014
# AMOUNT OF ISSUE: $13,920,000
# PRINCIPAL & INTEREST REQUIREMENTS
**Property Tax Supported Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 1,245,000.00 | $ 375,144.00 | $ 1,620,144.00 |
| 2018-19 | 420,000.00 | 333,519.00 | 753,519.00 |
| 2019-20 | 440,000.00 | 312,019.00 | 752,019.00 |
| 2020-21 | 465,000.00 | 289,394.00 | 754,394.00 |
| 2021-22 | 490,000.00 | 265,519.00 | 755,519.00 |
| 2022-23 | 515,000.00 | 240,394.00 | 755,394.00 |
| 2023-24 | 535,000.00 | 219,494.00 | 754,494.00 |
| 2024-25 | 555,000.00 | 203,144.00 | 758,144.00 |
| 2025-26 | 570,000.00 | 186,269.00 | 756,269.00 |
| 2026-27 | 590,000.00 | 168,869.00 | 758,869.00 |
| 2027-28 | 605,000.00 | 150,566.00 | 755,566.00 |
| 2028-29 | 630,000.00 | 130,875.00 | 760,875.00 |
| 2029-30 | 650,000.00 | 109,669.00 | 759,669.00 |
| 2030-31 | 670,000.00 | 86,975.00 | 756,975.00 |
| 2031-32 | 695,000.00 | 63,088.00 | 758,088.00 |
| 2032-33 | 715,000.00 | 38,413.00 | 753,413.00 |
| 2033-34 | 740,000.00 | 12,950.00 | 752,950.00 |
| **Total** | **$ 10,530,000.00** | **$ 3,186,301.00** | **$ 13,716,301.00** |

# COMBINATION TAX and REVENUE
# CERTIFICATES OF OBLIGATION
# SERIES 2014
# AMOUNT OF ISSUE: $1,890,000
# PRINCIPAL & INTEREST REQUIREMENTS

**Property Tax Supported Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 180,000.00 | $ 44,400.00 | $ 224,400.00 |
| 2018-19 | 185,000.00 | 40,750.00 | 225,750.00 |
| 2019-20 | 185,000.00 | 37,050.00 | 222,050.00 |
| 2020-21 | 190,000.00 | 32,350.00 | 222,350.00 |
| 2021-22 | 200,000.00 | 25,500.00 | 225,500.00 |
| 2022-23 | 210,000.00 | 16,250.00 | 226,250.00 |
| 2023-24 | 220,000.00 | 5,500.00 | 225,500.00 |
| **Total** | **$ 1,370,000.00** | **$ 201,800.00** | **$ 1,571,800.00** |

# COMBINATION TAX and REVENUE CERTIFICATES OF OBLIGATION SERIES 2016 AMOUNT OF ISSUE: $2,545,000 PRINCIPAL & INTEREST REQUIREMENTS

**Property Tax Supported Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 105,000.00 | $ 63,600.00 | $ 168,600.00 |
| 2018-19 | 105,000.00 | 61,500.00 | 166,500.00 |
| 2019-20 | 110,000.00 | 59,400.00 | 169,400.00 |
| 2020-21 | 110,000.00 | 57,200.00 | 167,200.00 |
| 2021-22 | 110,000.00 | 55,000.00 | 165,000.00 |
| 2022-23 | 115,000.00 | 52,800.00 | 167,800.00 |
| 2023-24 | 115,000.00 | 50,500.00 | 165,500.00 |
| 2024-25 | 120,000.00 | 47,625.00 | 167,625.00 |
| 2025-26 | 120,000.00 | 44,625.00 | 164,625.00 |
| 2026-27 | 125,000.00 | 41,625.00 | 166,625.00 |
| 2027-28 | 130,000.00 | 38,500.00 | 168,500.00 |
| 2028-29 | 130,000.00 | 35,250.00 | 165,250.00 |
| 2029-30 | 135,000.00 | 31,350.00 | 166,350.00 |
| 2030-31 | 140,000.00 | 27,300.00 | 167,300.00 |
| 2031-32 | 145,000.00 | 23,100.00 | 168,100.00 |
| 2032-33 | 150,000.00 | 18,750.00 | 168,750.00 |
| 2033-34 | 155,000.00 | 14,250.00 | 169,250.00 |
| 2034-35 | 160,000.00 | 9,600.00 | 169,600.00 |
| 2035-36 | 160,000.00 | 4,800.00 | 164,800.00 |
| **Total** | **$ 2,440,000.00** | **$ 736,775.00** | **$ 3,176,775.00** |

# SUMMARY
# SELF-SUPPORTING DEBT
# PRINCIPAL & INTEREST REQUIREMENTS

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 450,000.00 | $ 147,937.00 | $ 597,937.00 |
| 2018-19 | 465,000.00 | 136,832.50 | 601,832.50 |
| 2019-20 | 480,000.00 | 124,016.50 | 604,016.50 |
| 2020-21 | 495,000.00 | 109,356.25 | 604,356.25 |
| 2021-22 | 510,000.00 | 93,145.00 | 603,145.00 |
| 2022-23 | 525,000.00 | 75,411.25 | 600,411.25 |
| 2023-24 | 545,000.00 | 56,146.25 | 601,146.25 |
| 2024-25 | 565,000.00 | 34,900.00 | 599,900.00 |
| 2025-26 | 590,000.00 | 11,800.00 | 601,800.00 |
| **Total** | **$ 4,625,000.00** | **$ 789,544.75** | **$ 5,414,544.75** |

# GENERAL OBLIGATION REFUNDING BONDS
# TAXABLE SERIES 2011
# AMOUNT OF ISSUE: $7,035,000
# PRINCIPAL & INTEREST REQUIREMENTS
**Self-Supporting Debt**

| YEAR | PRINCIPAL | INTEREST | TOTAL |
|---|---|---|---|
| 2017-18 | $ 450,000.00 | $ 147,937.00 | $ 597,937.00 |
| 2018-19 | 465,000.00 | 136,832.50 | 601,832.50 |
| 2019-20 | 480,000.00 | 124,016.50 | 604,016.50 |
| 2020-21 | 495,000.00 | 109,356.25 | 604,356.25 |
| 2021-22 | 510,000.00 | 93,145.00 | 603,145.00 |
| 2022-23 | 525,000.00 | 75,411.25 | 600,411.25 |
| 2023-24 | 545,000.00 | 56,146.25 | 601,146.25 |
| 2024-25 | 565,000.00 | 34,900.00 | 599,900.00 |
| 2025-26 | 590,000.00 | 11,800.00 | 601,800.00 |
| **Total** | **$ 4,625,000.00** | **$ 789,544.75** | **$ 5,414,544.75** |

Interest Rates:

2016-26 - 5.800%

Series refunding Taxable Series 2004 Certificates of Obligation.

# ECONOMIC DEVELOPMENT FUND

## Proposed Budget 2017-18

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE*** | | $ 0 |
| Economic Development - Land Purchases (Market Value) | $ 0 | |
| TOTAL CHANGE IN INVENTORY OF LAND HELD FOR RESALE | $ 0 | 0 |
| ***PROJECTED ENDING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE*** | | $ 0 |
| ***PROJECTED BEGINNING FUND BALANCE - ASSIGNED TO ECONOMIC DEVELOPMENT*** | | $ 1,565,318 |
| BUDGETED REVENUES | | |
| Transfer from General Fund | $ 400,000 | |
| Transfer from Dangerous Structures Fund | 250,000 | |
| TOTAL BUDGETED REVENUES | $ 650,000 | 650,000 |
| BUDGETED EXPENDITURES | | |
| Economic Development - Inventory Gain/Loss | $ 300,000 | |
| Economic Development - Corporate / Residential Relocation | 350,000 | |
| Economic Development - Redevelopment Operations - Commercial Façade Grant Program | 350,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 1,000,000 | (1,000,000) |
| ***PROJECTED ENDING FUND BALANCE - ASSIGNED TO ECONOMIC DEVELOPMENT*** | | $ 1,215,318 |

## SPECIAL REVENUE FUNDS

The Special Revenue Funds are used by the City to account for the accumulation and disbursement of restricted resources. The following is a description of the City's currently budgeted Special Revenue Funds:

Police Forfeitures - to account for proceeds from the sale of assets seized in connection with drug arrests. Revenues are restricted to law enforcement expenditures.

Donations - to account for voluntary contributions for community improvement.

Youth Scholarship - to account for voluntary contributions for youth scholarship.

Grants - to account for grant revenues and expenditures.

Building Security – to account for the municipal court building security fee dedicated to courthouse security.

Court Technology – to account for the municipal court technology fee for the purchase of technological enhancements.

Landfill Closure/Post-Closure – used to account for future landfill costs.

Cemetery – to account for grounds maintenance of Keenan Cemetery.

Photographic Light System – to account for penalties and fees collected and all costs associated with the operation and enforcement of the photographic traffic monitoring system.

Dangerous Structures - to account for the costs related to the acquisition and demolition of dangerous structures (the Project) located within the City and the payment of professional services in connection with the Project. Funded by certificate of obligation proceeds.

PEG Access Channel – to account for Public, Educational, Governmental (PEG) access channel capital support. Funding source is 1% of cable franchisees' gross revenue.

Joint Fire Training Facility – to account for the operating revenues and expenditures of the Joint Fire Training facility.

TIRZ District #3 – to account for the operating revenues and expenditures of the Tax Increment Reinvestment Zone (TIRZ) District #3.

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Police Forfeiture Fund

| | | | |
|---|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | | $ 217,111 |
| BUDGETED REVENUES | | | |
| Court Ordered Forfeitures | | $ 57,000 | |
| TOTAL BUDGETED REVENUES | | $ 57,000 | 57,000 |
| BUDGETED EXPENDITURES | | | |
| Operating | | $ 40,000 | |
| Other Expenditures | | 101,000 | |
| Community-Based Programs | 20,000 | | |
| Firearms & Weapons | 20,000 | | |
| Other | 8,000 | | |
| Services | 5,000 | | |
| Credit Card | 1,000 | | |
| Communications & Computer | 17,000 | | |
| Body Armor & Protective Gear | 10,000 | | |
| Vehicle Maintenance | 20,000 | | |
| Training | | 20,000 | |
| TOTAL BUDGETED EXPENDITURES | | $ 161,000 | (161,000) |
| ***PROJECTED ENDING FUND BALANCE*** | | | $ 113,111 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Donations Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 193,040 |
| BUDGETED REVENUES | | |
| Donations Received for Animal Care & Adoption Center | $ 11,500 | |
| Donations Received for Farmers Branch Community Foundation | 300 | |
| Donations Received for Fire | 1,000 | |
| Donations Received for Historical Park | 9,000 | |
| Donations Received from Jurors for Animal Adoptions | 1,000 | |
| Donations Received for Library | 2,000 | |
| Donations Received for Parks | 10,000 | |
| Donations Received for Police | 6,400 | |
| Donations Received for Senior Center | 5,000 | |
| TOTAL BUDGETED REVENUES | $ 46,200 | 46,200 |
| BUDGETED EXPENDITURES | | |
| Animal Adoption - Juror Donations | $ 1,000 | |
| Animal Care - General | 11,500 | |
| Fire Prevention | 1,000 | |
| Historical Park | | |
| Purchase Antiques | 1,000 | |
| Victorian House - Purchase Artifacts | 6,500 | |
| Log Cabins - Restoration Projects | 171 | |
| Human Resources - Wellness Program | 1,491 | |
| Library Materials | 5,000 | |
| Park Maintenance | 2,000 | |
| Police Training Aids & Equipment | 6,400 | |
| Senior Center | 29,700 | |
| TOTAL BUDGETED EXPENDITURES | $ 65,762 | (65,762) |
| ***PROJECTED ENDING FUND BALANCE (1)*** | | $ 173,478 |

NOTE:

(1) The projected ending fund balance is as follows:

| | | |
|---|---|---|
| Animal Care/Spay Neuter | $ | 51,964 |
| Citizen Survey | | 33 |
| Farmers Branch Community Foundation | | 12,296 |
| Fire | | 847 |
| Fishin' Fun | | 2,700 |
| Flexible Spending Refunds - Medical Reimbursement | | 829 |
| Historical Park | | 9,236 |
| Library | | 13,345 |
| Park Improvements | | 26,783 |
| Police/Safety | | 35,833 |
| Senior Center | | 14,396 |
| Spay/Neuter | | 5,216 |
| | $ | 173,478 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Youth Scholarship Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 13,682 |
| BUDGETED REVENUES | | |
| Youth Scholarship | $ 3,000 | |
| TOTAL BUDGETED REVENUES | $ 3,000 | 3,000 |
| BUDGETED EXPENDITURES | | |
| Parks & Recreation | $ 6,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 6,000 | (6,000) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 10,682 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Grants Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 0 |
| BUDGETED REVENUES | | |
| Environmental Health | $ 4,500 | |
| Police - CFTFK | 5,250 | |
| Police - State Criminal Justice Program Grant | 22,650 | |
| Fire NCTRAC Medical Grant | 5,000 | |
| TOTAL BUDGETED REVENUES | $ 37,400 | 37,400 |
| BUDGETED EXPENDITURES | | |
| Texas Department of Health Chempack | $ 4,500 | |
| Patrol Uniforms | 22,650 | |
| Fire NCTRAC Medical Grant | 5,000 | |
| Police - CFTFK Grant | 5,250 | |
| TOTAL BUDGETED EXPENDITURES | $ 37,400 | (37,400) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 0 |

Note: Deficits in beginning or ending fund balance are a result of a timing difference between grant expenditures incurred and the filing of requests for reimbursements.

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Building Security Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 26,957 |
| BUDGETED REVENUES | | |
| Building Security | $ 32,000 | |
| Interest | 1,000 | |
| TOTAL BUDGETED REVENUES | $ 33,000 | 33,000 |
| BUDGETED EXPENDITURES | | |
| Supplies, Repairs and Maintenance | $ 20,200 | |
| Court Security | 24,400 | |
| TOTAL BUDGETED EXPENDITURES | $ 44,600 | (44,600) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 15,357 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Court Technology Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 53,963 |
| BUDGETED REVENUES | | |
| Court Fines | $ 39,000 | |
| | 1,000 | |
| TOTAL BUDGETED REVENUES | $ 40,000 | 40,000 |
| BUDGETED EXPENDITURES | | |
| Court Technology | $ 11,500 | |
| Services | 3,500 | |
| Equipment - Office | 60,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 75,000 | (75,000) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 18,963 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Landfill Closure/Post-Closure Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 1,990,702 |
| BUDGETED REVENUES | | |
| Interest | $ 30,000 | |
| TOTAL BUDGETED REVENUES | $ 30,000 | 30,000 |
| BUDGETED EXPENDITURES | | |
| Installation and Improvement to Gas Collection System | $ 700,000 | |
| Gas Collection System Expansion | 900,000 | |
| Irrevocable Stand-by Letter of Credit for Financial Assurance | 55,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 1,655,000 | (1,655,000) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 365,702 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Cemetery Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 4,409 |
| BUDGETED REVENUES | | |
| Interest | $ 200 | |
| Johnston Family Perpetual Trust for Maintenance Fees | 1,200 | |
| TOTAL BUDGETED REVENUES | $ 1,400 | 1,400 |
| BUDGETED EXPENDITURES | | |
| | $ 0 | |
| TOTAL BUDGETED EXPENDITURES | $ 0 | 0 |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 5,809 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Photographic Light System Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 481,507 |
| BUDGETED REVENUES | | |
| Red Light Enforcement | $ 950,000 | |
| Less State Revenue Sharing Costs | (197,500) | |
| TOTAL BUDGETED REVENUES | $ 752,500 | 752,500 |
| BUDGETED EXPENDITURES | | |
| Personal Services/Benefits | $ 45,000 | |
| Supplies & Services | 510,000 | |
| Fixed Assets - Radar Trailer | 7,500 | |
| Operating | 298,700 | |
| TOTAL BUDGETED EXPENDITURES | $ 861,200 | (861,200) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 372,807 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Dangerous Structures Bond Fund

| | | |
|---|---|---|
| ***BEGINNING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE*** | | $ 237,275 |
| Neighborhood Revitalization - Land Purchases (Market Value) | $ 0 | |
| Neighborhood Revitalization - Land Sales (Market Value) | (242,805) | |
| TOTAL CHANGE - RESERVE FOR INVENTORY OF LAND | $ (242,805) | (242,805) |
| ***PROJECTED ENDING FUND BALANCE - INVENTORY OF LAND HELD FOR RESALE*** | | $ (5,530) |
| ***BEGINNING FUND BALANCE - RESTRICTED TO FUND PURPOSES*** | | $ 7,195 |
| Change in Inventory (Above) | | 242,805 |
| BUDGETED REVENUES | | |
| Interest | $ 0 | |
| TOTAL BUDGETED REVENUES | $ 0 | 0 |
| BUDGETED EXPENDITURES | | |
| Transfer to Economic Development Fund | $ 250,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 250,000 | (250,000) |
| ***PROJECTED ENDING FUND BALANCE - RESTRICTED TO FUND PURPOSES*** | | $ 0 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## PEG Access Channel Fund

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 120,869 |
| BUDGETED REVENUES | | |
| Cable Franchise - Access Channel Fee | $ 60,000 | |
| TOTAL BUDGETED REVENUES | $ 60,000 | 60,000 |
| BUDGETED EXPENDITURES | | |
| A/V for Broadcast Meetings | $ 25,000 | |
| Signal Infrastructure Processing | 5,000 | |
| Live Production Camera/Monitoring | 8,000 | |
| Studio Lighting/Rigging | 8,500 | |
| Physical Set Staging | 8,500 | |
| Digital Set Staging (camera monitor/processing) | 10,500 | |
| Field Production (camera/audio/lighting) | 7,500 | |
| Design/Installation | 12,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 85,000 | (85,000) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 95,869 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## Joint Fire Training Facility

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 0 |
| BUDGETED REVENUES | | |
| Local Shared Revenue | $ 44,000 | |
| TOTAL BUDGETED REVENUES | $ 44,000 | 44,000 |
| BUDGETED EXPENDITURES | | |
| Fire Training - All Cities | $ 44,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 44,000 | (44,000) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 0 |

# SPECIAL REVENUE FUND

# Proposed Budget 2017-18

## TIRZ District #3

| | | |
|---|---|---|
| ***PROJECTED BEGINNING FUND BALANCE*** | | $ 0 |
| BUDGETED REVENUES | | |
| TIRZ - Administrative Contribution | $ 80,000 | |
| TOTAL BUDGETED REVENUES | $ 80,000 | 80,000 |
| BUDGETED EXPENDITURES | | |
| Special Services | $ 80,000 | |
| TOTAL BUDGETED EXPENDITURES | $ 80,000 | (80,000) |
| ***PROJECTED ENDING FUND BALANCE*** | | $ 0 |

# FIXED ASSET FUND
# SUMMARY

| | FUND BALANCE 9/30/2016 | PROPOSED YEAR-END AMENDED BUDGET 2016-17 | PROPOSED BUDGET 2017-18 |
|---|---|---|---|
| *BEGINNING FUND BALANCE* | $ 926,362 | $ 815,098 | $ 1,241,414 |
| ESTIMATED TRANSFER FROM OPERATING FUNDS | | 3,390,600 | 2,931,100 |
| CREDIT OF PRIOR YEAR ASSIGNMENTS | | 111,264 | 19,478 |
| ESTIMATED FIXED ASSET PURCHASES | | (3,196,570) | (2,860,000) |
| ASSIGNED FOR FUTURE PURCHASES | (111,264) | (19,478) | (359,478) |
| INSURANCE RECOVERY | | 85,500 | |
| PROCEEDS FROM AUCTIONS | | 55,000 | 25,000 |
| *ESTIMATED ENDING ASSIGNED FUND BALANCE* | $ 815,098 | $ 1,241,414 | $ 997,514 |

| *ASSIGNED FOR FUTURE PURCHASES, PROVIDED (USED):* | PRIOR YEAR ASSIGNMENTS | PROPOSED AMENDED BUDGET ASSIGNMENTS | PROPOSED BUDGET ASSIGNMENTS |
|---|---|---|---|
| FIRE EQUIPMENT | $ 45,578 | $ 45,578 | $ 19,478 |
| FIRE EQUIPMENT - SOLAR PANELS & PRINTER/COPIER/SCANNER | | (26,100) | |
| FIRE - FUNDING RESERVES | | | 340,000 |
| FIRE CREDIT FOR RETURNED FERNO COT | 30,686 | 30,686 | |
| FIRE EQUIPMENT - USE OF CREDIT FOR NEW COT PURCHASE | | (30,686) | |
| COMMUNICATIONS - MARQUEE SIGNS | 35,000 | | |
| *TOTAL ASSIGNMENTS* | $ 111,264 | $ 19,478 | $ 359,478 |

# FIXED ASSETS

| DIVISION | DESCRIPTION | | YEAR-END AMENDED BUDGET TRANSFERS 2016-17 | YEAR-END AMENDED BUDGET PLANNED PURCHASES 2016-17 | PROPOSED BUDGET TRANSFERS 2017-18 | PROPOSED BUDGET PLANNED PURCHASES 2017-18 |
|---|---|---|---|---|---|---|
| Non-Departmental | City Hall Restroom Improvement | | $ | $ | $ 8,000 | $ 8,000 |
| | Firehouse Theatre ADA Compliance Project | | 100,000 | | | 100,000 |
| | Firehouse Theatre Roof Replacement | | | | 69,000 | 69,000 |
| | Generator | | | | 100,000 | 100,000 |
| | HUB Area Renovation | | | | 64,000 | 64,000 |
| | Sub-Total | | 100,000 | | 241,000 | 341,000 |
| Communications | Digital Marquee Signs | | | 35,000 | | |
| | Sub-Total | | | 35,000 | | |
| Human Resources | Copier/Printer | | 7,000 | 7,000 | | |
| | Sub-Total | | 7,000 | 7,000 | | |
| Accounting | Postage Meter | | 11,900 | 11,900 | | |
| | Software (Finance/HR ERP) | [1] | 150,000 | 150,000 | 200,000 | 200,000 |
| | Sub-Total | | 161,900 | 161,900 | 200,000 | 200,000 |
| Information Services | Access Control System Upgrade/Expansion | | 11,000 | 11,000 | 30,000 | 30,000 |
| | Audio/Visual Upgrades | [2] | 205,000 | 60,000 | 77,000 | 77,000 |
| | Climate Controlled Rack for Davis Tank | | | | 10,000 | 10,000 |
| | Data Center UPS Replacement | | 110,000 | 110,000 | | |
| | Emergency Operations Center Data Link | | 22,500 | 22,500 | | |
| | Emergency Operations Center UPS | | 25,000 | 45,000 | | |
| | Firewall Security/Disaster Recovery | | | | 6,500 | 6,500 |
| | HVAC Replacement for Data Center | | | | 56,000 | 56,000 |
| | Network Replacement/Upgrade Prog. | | | | 20,000 | 20,000 |
| | Redundant S2 Controller | | | | 8,000 | 8,000 |
| | Security - Video Surveillance | | 44,500 | 44,500 | 12,500 | 12,500 |
| | Server Environment & Storage/Hosts | | 50,000 | 50,000 | 93,000 | 93,000 |
| | Spectracom Time Server and Clocks (2) | | | | 10,000 | 10,000 |
| | SQL Management Software & SQL Upgrades | | | | 22,000 | 22,000 |
| | Wireless Data Solutions | | 25,000 | 25,000 | | |
| | Sub-Total | | 493,000 | 368,000 | 345,000 | 345,000 |
| Community Services | Copier | | | | 10,000 | 10,000 |
| | Sub-Total | | | | 10,000 | 10,000 |
| Building Inspections | Vehicle(s) | | | | 27,000 | 27,000 |
| | Sub-Total | | | | 27,000 | 27,000 |
| Street Maintenance | Monument Signs | | | 71,100 | | 168,900 |
| | Paver | | 116,000 | 116,000 | | |
| | Replacement Utility Truck with Aerial Lift | | | | 130,000 | 130,000 |
| | Replacement Truck with Flatbed | | | | 48,000 | 48,000 |
| | Traffic Signal Cabinets | | 65,000 | 65,000 | 26,000 | 26,000 |
| | UPS Battery Backup Systems | | 18,000 | 18,000 | 6,000 | 6,000 |
| | Vehicle(s) | | | | 55,000 | 55,000 |
| | Sub-Total | | 199,000 | 270,100 | 265,000 | 433,900 |

# FIXED ASSETS

| DIVISION | DESCRIPTION | | YEAR-END AMENDED BUDGET TRANSFERS 2016-17 | YEAR-END AMENDED BUDGET PLANNED PURCHASES 2016-17 | PROPOSED BUDGET TRANSFERS 2017-18 | PROPOSED BUDGET PLANNED PURCHASES 2017-18 |
|---|---|---|---|---|---|---|
| Animal Services | Safety - Animal Box | | 37,700 | 37,700 | | |
| | Vehicle | | 29,000 | 29,000 | | |
| | Sub-Total | | 66,700 | 66,700 | | |
| Police Investigations | Vehicle | | | | 28,000 | 28,000 |
| | Sub-Total | | | | 28,000 | 28,000 |
| Police Patrol | Vehicle(s) | [3] | 288,500 | 288,500 | 305,000 | 305,000 |
| | Sub-Total | | 288,500 | 288,500 | 305,000 | 305,000 |
| Fire Administration | Area Warning Sirens Control System | | 115,100 | | | |
| | Doors for Sleeping Quarter per Code Enforcement | | | | 21,000 | 21,000 |
| | Printer/Copier/Scanner | | | 8,500 | | |
| | Solar Panels | | | 17,600 | | |
| | Sub-Total | | 115,100 | 26,100 | 21,000 | 21,000 |
| Fire Operations | Bunker Gear Drying System | | 9,000 | 9,000 | | |
| | Emergency Air Supply Packs | | 11,100 | 11,100 | | |
| | Future Funding Reserves | [3] | | | 340,000 | |
| | Gear Dryer [Qty 2] | | | | 11,500 | 11,500 |
| | Hurst Electric Rescue Equipment | | 33,900 | 33,900 | | |
| | Ladder Truck | | 962,000 | 962,000 | | |
| | Patient Transport/Loading Systems | | 118,000 | 131,870 | | |
| | Vehicles | | | | 84,000 | 84,000 |
| | Sub-Total | | 1,134,000 | 1,147,870 | 435,500 | 95,500 |
| Park Maintenance | Replacement Mower(s) | | 29,400 | 29,400 | 32,000 | 32,000 |
| | Replacement Storage Container [Qty 1] | | | | 5,600 | 5,600 |
| | Replacement Vehicles | | | | 109,500 | 109,500 |
| | Turf Renovator | | | | 11,500 | 11,500 |
| | Utility Cart with Dump Bed | | 22,000 | 22,000 | | |
| | Sub-Total | | 51,400 | 51,400 | 158,600 | 158,600 |
| Aquatics | Outdoor UV Panels | | 60,000 | 60,000 | | |
| | Sub-Total | | 60,000 | 60,000 | | |
| Senior Center | Floor Replacement | | | | 75,000 | 75,000 |
| | Sub-Total | | | | 75,000 | 75,000 |
| Historical Preservation | Copier/Printer | | 8,000 | 8,000 | | |
| | Software (Finance/HR ERP) | [1] | 50,000 | 50,000 | 50,000 | 50,000 |
| | Sub-Total | | 58,000 | 58,000 | 50,000 | 50,000 |

# FIXED ASSETS

| DIVISION | DESCRIPTION | | YEAR-END AMENDED BUDGET TRANSFERS 2016-17 | YEAR-END AMENDED BUDGET PLANNED PURCHASES 2016-17 | PROPOSED BUDGET TRANSFERS 2017-18 | PROPOSED BUDGET PLANNED PURCHASES 2017-18 |
|---|---|---|---|---|---|---|
| Library | ADA Compliance (Restroom Entry Doors) | | | | 14,000 | 14,000 |
| | Coin Operated Copier | | 6,000 | 6,000 | | |
| | Library Materials | | 210,000 | 210,000 | 241,500 | 241,500 |
| | Scanning Wand | | 8,000 | 8,000 | | |
| | Sub-Total | | 224,000 | 224,000 | 255,500 | 255,500 |
| Water & Sewer Operations | Large Water Meters | | 100,000 | 100,000 | 100,000 | 100,000 |
| | Software (Finance/HR ERP) | [1] | 250,000 | 250,000 | 250,000 | 250,000 |
| | Tandem Trailer | | | | 11,000 | 11,000 |
| | Vehicles | | | | 82,500 | 82,500 |
| | Wonderware Software (SCADA System) | | | | 45,000 | 45,000 |
| | Sub-Total | | 350,000 | 350,000 | 488,500 | 488,500 |
| Facilities Mgmt | Interior Lift and Trailer | | 18,000 | 18,000 | | |
| | Workbench and Storage Cabinets | | | | 26,000 | 26,000 |
| | Sub-Total | | 18,000 | 18,000 | 26,000 | 26,000 |
| Fleet Management | Fuel Site Mgmt Equipment and Software | | 48,000 | 48,000 | | |
| | Vehicle Lifts | | 16,000 | 16,000 | | |
| | Sub-Total | | 64,000 | 64,000 | | |
| **GRAND TOTAL** | | | **$ 3,390,600** | **$ 3,196,570** | **$ 2,931,100** | **$ 2,860,000** |
| Totals by Fund: | | | | | | |
| | General Fund | | $ 2,900,600 | $ 2,706,570 | $ 2,366,600 | $ 2,295,500 |
| | Enterprise Funds | | 350,000 | 350,000 | 488,500 | 488,500 |
| | Internal Service Funds | | 82,000 | 82,000 | 26,000 | 26,000 |
| | Hotel/Motel Fund | | 58,000 | 58,000 | 50,000 | 50,000 |
| | | | **$ 3,390,600** | **$ 3,196,570** | **$ 2,931,100** | **$ 2,860,000** |

Footnotes for Transfers and Purchases:

[1] Funding for Finance/HR ERP software.

[2] Funding for Council Chamber audio/visual project split between 2015-16 ($25,000) & 2016-17 ($125,000). Additional funding provided in the PEG Fund.

[3] Ongoing annual replacement funding. Transfers cover purchases on a multi-year basis.

# CAPITAL IMPROVEMENT PROGRAM BUDGET
## PROPOSED FISCAL YEAR BUDGET 2017-18

The Capital Improvement Program (CIP) consists of budgets for eleven capital improvement funds that represent the capital spending plan for the City. The first three funds listed represent the City's Pay-As-You-Go Program. The capital improvement funds include:

**Non-Bond Capital Improvement Program (CIP) Fund:** The revenues are primarily from General Fund transfers. Expenditures are for improvements to municipal facilities, parks, land acquisition, the Street Resurfacing and Reconstruction Programs, and other capital improvement projects not included in one of the other funds.

**Hotel/Motel Capital Improvement Program (CIP) Fund:** This fund was previously identified as the Historical Park Fund. The revenues are exclusively from the Hotel/Motel Fund. Expenditures are for improvements to the Historical Park.

**Non-Bond Utility Fund:** The revenues consist primarily of transfers from the Water & Sewer Fund. Expenditures are for water and sanitary sewer improvements. The budget has been expanded to begin funding capital replacement at levels based on the annual depreciation of the water and sanitary sewer systems.

**Tax Increment Finance District #1 Fund:** The Mercer Crossing TIF district expires in 2019 and the fund will be active until that expiration date. Revenues will be generated from bonds, developers' contributions and advances, and property tax payments.

**Tax Increment Finance District #2 Fund:** The Old Farmers Branch TIF district expires in 2020 and the fund will be active until that expiration date. Revenues will be generated from bonds, developers' contributions and advances, and property tax payments.

**Radio System Upgrade Bond Fund:** The revenues consist primarily of bond proceeds. Expenditures are for development, design, and implementation of a police/fire radio system.

**Aquatics Center Bond Fund:** The revenues consist primarily of bond proceeds. Expenditures are for demolition of existing Don Showman pool. Then design, construction and equipping of new aquatics center at same site.

**Consolidated Dispatch Bond Fund:** The Cities of Farmers Branch, Addison, Carrollton and Coppell have created a Local Government Corporation that will purchase and install equipment, staff, maintain, operate and manage the North Texas Emergency Communications Center. A public safety answering point that will serve all four jurisdictions.

**Improvement Bond Fund:** Voter approved General Obligation bonds issued for $13.92 million (plus premium) in 2014. These funds are to be used in addition to non-bond funds having $5 million for residential streets. Major street renovations expenses estimated at $13.12 million. South bound Marsh Lane bridge replacement expenses estimated at $1 million. Voter approved General Obligation bonds issued for $9.58 million (plus premium) in 2018. Major street renovations expenses estimated at $9 million.

**Justice Center Security Upgrade Bond Fund:** General Obligation bonds issued for $2.6 million (plus premium) in 2016. These funds are to be used for security upgrades, expansion and modernization. Includes shielding for Police and Court. Upgrades to locker rooms, evidence and patrol rooms for Police. Upgrades to jury deliberations and Marshal's office for Court.

**Fire Station 2 Relocation Bond Fund:** The revenues consist primarily of bond proceeds. Expenditures are for design and construction of Fire Station 2, which will be relocated from its existing location at 3940 Spring Valley Road to a City owned property that will improve the community's fire and EMS service delivery.

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Park Field Light Replacement **Responsible Dept:** Parks And Recreation

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 675,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 2,250,000 |

**Description:**

Athletic field lighting structure upgrade and replacement.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 200,000 |
| Construction | $ 2,050,000 |
| Total | $ 2,250,000 |

**Project Schedule:**

Design:
Bid Award:
Construction:

**Funding Source(s):**

General Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1 | $ 675,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 2,250,000 |
| **Total:** | $ 675,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 225,000 | $ 2,250,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Negligible impact. Upgrades are to lighting structures to prevent future failure | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Burke Nature Preserve Improvements **Responsible Dept:** Parks And Recreation

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 150,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 500,000 |

**Description:**

Ongoing improvements to John F. Burke Nature Preserve.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 50,000 |
| Construction | $ 450,000 |
| Total | $ 500,000 |

**Project Schedule:**

Design:
Bid Award:
Construction:

**Funding Source(s):**

General Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1 | $ 150,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 500,000 |
| Total: | $ 150,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 500,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ (10,000) | $ (10,000) | $ (10,000) | $ (10,000) | $ (10,000) | $ (10,000) | $ (10,000) | $ (10,000) | $ (90,000) |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Playground Equipment Replacement **Responsible Dept:** Parks And Recreation

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 150,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 500,000 |

**Description:**
Playground renovations and enhancements.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 50,000 |
| Construction | $ 450,000 |
| Total | $ 500,000 |

**Project Schedule:**
Design:
Bid Award:
Construction:

**Funding Source(s):**
General Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1 | $ 150,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 500,000 |
| Total: | $ 150,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 50,000 | $ 500,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Negligible impact. New equipment requires same maintenance. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Trail Improvements **Responsible Dept:** Parks And Recreation

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 1,850,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 2,550,000 |

**Description:**
Trail improvements based on recommendations and priorities in adopted Trail Master Plan.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 50,000 |
| Construction | $ 2,500,000 |
| Total | $ 2,550,000 |

**Project Schedule:**
Design:
Bid Award:
Construction:

**Funding Source(s):**
General Fund & Hotel Motel Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1 | $ 1,850,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 2,550,000 |
| Total: | $ 1,850,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ 2,550,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Potential for future cost savings due to reduction of maintenance needed on older trails. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Farmers Market **Responsible Dept:** Parks And Recreation

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 265,000 | $ 85,000 | $ - | $ - | $ - | $ - | $ - | | $ 350,000 |

**Description:**
Development of Farmers Market at the Grove at Mustang Crossing.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ - |
| Construction | $ 350,000 |
| Total | $ 350,000 |

**Project Schedule:**
Design:
Bid Award:
Construction:

**Funding Source(s):**
General Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1 | $ 265,000 | $ 85,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 350,000 |
| Total: | $ 265,000 | $ 85,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 350,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ (10,000) | $ - | $ - | $ - | $ - | $ - | $ - | | $ (10,000) |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Library Renovations **Responsible Dept:** Library

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ - | $ - | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ 300,000 |

**Description:**
Renovate and update Manske Library

**Estimated Project Cost:**

| | |
|---|---|
| Design | |
| Construction | $ 300,000 |
| Total | $ 300,000 |

**Project Schedule:**
Design:
Bid Award:
Construction:

**Funding Source(s):**
General Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1 | $ - | $ - | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ 300,000 |
| | | | | | | | | | |
| **Total:** | $ - | $ - | $ 300,000 | $ - | $ - | $ - | $ - | | $ 300,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Cost savings on less maintenance for older furniture and fixtures. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Street Revitalization **Responsible Dept:** Public Works

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 2,000,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 5,500,000 |

**Description:**

Residential Street Overlay Program

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 500,000 |
| Construction | $ 5,000,000 |
| Total | $ 5,500,000 |

**Project Schedule:**

Design:
Bid Award:
Construction:

**Funding Source(s):**

General Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1 | $ 2,000,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 5,500,000 |
| **Total:** | $ 2,000,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ 5,500,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ - | $ (23,347) | $ (23,347) | $ (23,347) | $ (23,347) | $ (23,347) | $ (23,347) | $ (23,347) | $ (233,470) |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project: Historical Park Structure Repairs** **Responsible Dept:** Parks And Recreation

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ - | $ 650,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 650,000 |

**Description:**

Repairs on Historical Park's Gilbert House and Church.

**Estimated Project Cost:**

| | |
|---|---|
| Design | |
| Construction | $ 650,000 |
| Total | $ 650,000 |

**Project Schedule:**

Design:
Bid Award:
Construction:

**Funding Source(s):**

Hotel/Motel Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ - | $ 650,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 650,000 |
| Total: | $ - | $ 650,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 650,000 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Negligible impact. Repairs to prevent structural failure | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Utility Replacement & Improvement **Responsible Dept:** Public Works

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 16,842,390 | $ 600,000 | $ 450,000 | $ 2,100,000 | $ 2,100,000 | $ 2,100,000 | $ 2,100,000 | $ 2,200,000 | $ 28,492,390 |

**Description:** This project funds the rehabilitation and replacement of water and sanitary sewer lines throughout the city.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ - |
| Construction | $ 28,492,390 |
| ROW/Easements/Land | $ - |
| Other | $ - |
| Total | $ 28,492,390 |

**Funding Source(s):**
Water and Sewer Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| Water and sewer line improvements | $ 16,842,390 | $ 600,000 | $ 450,000 | $ 2,100,000 | $ 2,100,000 | $ 2,100,000 | $ 2,100,000 | $ 2,200,000 | $ 28,492,390 |
| | | | | | | | | | $ - |
| **Total:** | $ 16,842,390 | $ 600,000 | $ 450,000 | $ 2,100,000 | $ 2,100,000 | $ 2,100,000 | $ 2,100,000 | $ 2,200,000 | $ 28,492,390 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Cost savings due to reduction of treatment of water are dependent on size of pipe, precipitation and usage. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** I & I Repairs **Responsible Dept:** Public Works

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 1,828,187 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 2,878,187 |

**Description:**

This is a yearly program that will provide for inflow and infiltration reduction improvements on the sanitary sewer system. Expenditures in future years will focus on identifying problems areas within the city so repairs can be made.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ - |
| Construction | $ 2,878,187 |
| ROW/Easements/Land | $ - |
| Other | $ - |
| Total | $ 2,878,187 |

**Funding Source(s):**

Water and Sewer Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1. Completed Projects | $ 1,828,187 | $ - | $ - | $ - | $ - | $ - | $ - | | $ 1,828,187 |
| 2. Future year projects | | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 1,050,000 |
| **Total:** | $ 1,828,187 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 150,000 | $ 2,878,187 |

| Operating Budget Impact: | Prior Yr | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Potential reduction in maintenance and repair costs dependent upon usage. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Service Center Improvements **Responsible Dept:** Public Works

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 880,500 | $ 3,360,000 | $ 3,700,000 | $ 650,000 | $ 550,000 | $ 550,000 | $ 600,000 | $ 500,000 | $ 10,790,500 |

**Description:**

This budget provides for the acquisition of land and master planning costs associated with relocating the Service Center.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 780,500 |
| Construction | $ 9,910,000 |
| ROW/Easements/Land | $ 100,000 |
| Other | $ - |
| Total | $ 10,790,500 |

**Funding Source(s):**

Water and Sewer Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| Design | $ 791,000 | $ - | $ - | $ - | $ - | $ - | $ - | | $ 791,000 |
| ROW/Easements/Land | $ 89,500 | $ - | $ - | $ - | $ - | $ - | $ - | | $ 89,500 |
| Construction | $ - | $ 3,360,000 | $ 3,700,000 | $ 650,000 | $ 550,000 | $ 550,000 | $ 600,000 | $ 500,000 | $ 9,910,000 |
| | | | | | | | | | |
| **Total:** | $ 880,500 | $ 3,360,000 | $ 3,700,000 | $ 650,000 | $ 550,000 | $ 550,000 | $ 600,000 | $ 500,000 | $ 10,790,500 |

For the first two years both centers will need utilities and maintenance.

| Operating Budget Impact: | Prior Yr | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ - | $ 18,950 | $ 18,950 | $ 18,950 | $ 18,950 | $ 18,950 | $ 18,950 | $ 18,950 | $ 132,650 |

**Project**: Motor/Tank/Pump Improvements **Responsible Dept:** Public Works

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 2,252,402 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 2,742,402 |

**Description:**

This project will rehabilitate and/or replace major components of the water distribution system. The improvements focus on improving system reliability by lowering maintenance costs, reducing power outages, increasing efficiency, and extending the useful lives of equipment and facilities.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ - |
| Construction | $ 2,742,402 |
| ROW/Easements/Land | $ - |
| Other | $ - |
| Total | $ 2,742,402 |

**Funding Source(s):**

Water and Sewer Fund

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| 1. Prior Years | $ 664,166 | $ - | $ - | $ - | $ - | $ - | $ - | | $ 664,166 |
| 2. Rehab Wicker Tank | $ 1,588,236 | $ - | $ - | $ - | $ - | $ - | $ - | | $ 1,588,236 |
| 3. Future projects | $ - | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 490,000 |
| **Total:** | $ 2,252,402 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 70,000 | $ 2,742,402 |

| Operating Budget Impact: | Prior Yr | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Potential reduction in maintenance costs and improved efficiency. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Western Securities **Responsible Dept:** Public Works

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 1,053,955 | $ 480,003 | $ 504,025 | $ 152,303 | $ 203,169 | $ - | $ - | | $ 2,393,455 |

**Description:**

Developer incentive reimbursements for public improvements (Mustang Station).

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ - |
| Construction | $ - |
| ROW/Easements/Land | $ - |
| Other | $ 2,393,455 |
| Total | $ 2,393,455 |

**Funding Source(s):**
TIF No. 2 Funds

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| Developer's Reimbursement | $ 1,053,955 | $ 480,003 | $ 504,025 | $ 152,303 | $ 203,169 | $ - | $ - | $ - | $ 2,393,455 |
| **Total:** | $ 1,053,955 | $ 480,003 | $ 504,025 | $ 152,303 | $ 203,169 | $ - | $ - | $ - | $ 2,393,455 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | No impact. Developers reimbursement if required. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project:** Street Improvements **Responsible Dept:** Public Works

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 14,769,267 | $ 1,112,086 | $ 3,800,000 | $ 3,800,000 | $ 1,266,000 | $ - | $ - | $ - | $ 24,747,353 |

**Description:**

This project is for the improvement of streets and Marsh Lane bridge over a four-year period. A total of $23.5 million in bonds were authorized by voters.

**Estimated Project Cost:**

| | |
|---|---|
| Street Improvements | $ 22,558,721 |
| Marsh Lane Bridge (south bound) | $ 1,397,500 |
| Bond Issuance costs | $ 291,132 |
| Other | $ 500,000 |
| Total | $ 24,747,353 |

**Project Schedule:**

Design:

Bid Award:

Construction:

**Funding Source(s):**

Bond proceeds

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| Street Improvements | $ 12,692,721 | $ 1,000,000 | $ 3,800,000 | $ 3,800,000 | $ 1,266,000 | $ - | $ - | $ - | $ 22,558,721 |
| Marsh Lane Bridge | $ 1,397,500 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,397,500 |
| Public Way Improvements | $ 500,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 500,000 |
| Bond Issuance Cost | $ 179,046 | $ 112,086 | $ - | $ - | $ - | $ - | $ - | $ - | $ 291,132 |
| **Total:** | $ 14,769,267 | $ 1,112,086 | $ 3,800,000 | $ 3,800,000 | $ 1,266,000 | $ - | $ - | $ - | $ 24,747,353 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Potential reduction in maintenance costs and improved efficiency. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project: Justice Center Security Updates** **Responsible Dept:** Police

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ 795,628 | $ 1,911,400 | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,707,028 |

**Description:**

Security and expansion of Justice Center. Upgrade in security for both court and police departments. Expansion to include locker room, booking area, evidence, storage, and garage areas in the police department. Expansion of jury deliberation room and Marshal's office in court.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 50,000 |
| Construction | $ 2,560,400 |
| Bond Issuance Costs | $ 96,628 |
| Total | $ 2,707,028 |

**Funding Source(s):**

| | |
|---|---|
| Bond Proceeds | $ 2,545,000 |
| Bond Premium | $ 149,083 |
| Est. Interest | $ 17,925 |
| | $ 2,712,008 |

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| Design | $ 50,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 50,000 |
| Construction | $ 649,000 | $ 1,911,400 | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,560,400 |
| Bond Issuance Costs | $ 96,628 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 96,628 |
| **Total:** | $ 795,628 | $ 1,911,400 | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,707,028 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Negligible impact. Upgrades to require approximately same maintenance. | | | | | | | | $ - |

# City of Farmers Branch, Texas
## Capital Improvement Program

**Project: Fire Station #2 Relocation Bond Fund** **Responsible Dept:** Fire

| Projected Financial Plan | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | $ - | $ 164,350 | $ 2,500,000 | $ 2,500,000 | $ 420,000 | $ - | $ - | $ - | $ 5,584,350 |

**Description:**

The revenues consist primarily of bond proceeds. Expenditures are for design and construction of Fire Station 2, which will be relocated from its existing location at 3940 Spring Valley Road to a City owned property that will improve the community's fire and EMS service delivery.

**Estimated Project Cost:**

| | |
|---|---|
| Design | $ 100,000 |
| Construction | $ 5,420,000 |
| Bond Issuance Costs | $ 64,350 |
| Total | $ 5,584,350 |

**Funding Source(s):**

| | |
|---|---|
| Bond Proceeds | $ 5,500,000 |
| Bond Premium | $ 55,000 |
| Est. Interest | $ 30,000 |
| Total | $ 5,585,000 |

| Project Listing: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| Design | $ - | $ 100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 100,000 |
| Construction | $ - | $ - | $ 2,500,000 | $ 2,500,000 | $ 420,000 | $ - | $ - | $ - | $ 5,420,000 |
| Bond Issuance Costs | $ - | $ 64,350 | $ - | $ - | $ - | $ - | $ - | $ - | $ 64,350 |
| **Total:** | $ - | $ 164,350 | $ 2,500,000 | $ 2,500,000 | $ 420,000 | $ - | $ - | $ - | $ 5,584,350 |

| Operating Budget Impact: | Prior Yrs | 17/18 | 18/19 | 19/20 | 20/21 | 21/22 | 22/23 | 23/24 | Total |
|---|---|---|---|---|---|---|---|---|---|
| | Benefits offset costs. Larger facility, but more energy efficient then previous. No additional staff planned. | | | | | | | | $ - |

# CITY OF FARMERS BRANCH
# CAPITAL IMPROVEMENT PROGRAM
# SUMMARY
# PROPOSED FISCAL YEAR BUDGET 2017-18

| | | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|---|---|---|---|---|---|---|---|---|---|
| **REVENUES** | | | | | | | | | |
| Non-Bond CIP | $ 88,794,250 | 82,210,050 | 1,020,600 | 935,600 | 925,600 | 925,600 | 925,600 | 925,600 | 925,600 |
| Hotel/Motel CIP | $ 6,003,249 | 5,353,249 | 650,000 | | | | | | |
| Non-Bond Utility | $ 60,973,284 | 40,360,862 | 2,772,516 | 2,972,741 | 2,972,969 | 2,973,199 | 2,973,431 | 2,973,665 | 2,973,901 |
| DART LAP | $ 25,483,587 | 25,483,587 | | | | | | | |
| Tax Increment Finance District #1 | $ 42,584,121 | 31,287,051 | 4,680,320 | 5,138,219 | 1,478,530 | | | | |
| Tax Increment Finance District #2 | $ 5,581,988 | 2,828,110 | 790,942 | 830,471 | 359,246 | 377,189 | 396,029 | | |
| Street Improvement/Animal Shelter Bond | $ 8,170,849 | 8,170,849 | | | | | | | |
| Fire Station 1 Relocation Bond | $ 5,633,031 | 5,633,031 | | | | | | | |
| Radio System Bond | $ 3,031,616 | 3,031,616 | | | | | | | |
| Aquatics Center Bond | $ 8,905,888 | 8,905,888 | | | | | | | |
| Consolidated Dispatch Bond | $ 2,060,405 | 2,060,405 | | | | | | | |
| Street Improvement Bond | $ 24,747,598 | 14,913,798 | 9,683,800 | 75,000 | 50,000 | 25,000 | | | |
| Justice Center Security Upgrades Bond | $ 2,712,008 | 2,712,008 | | | | | | | |
| Fire Station # 2 Relocation | $ 5,585,000 | | 5,570,000 | 10,000 | 5,000 | | | | |
| TOTAL REVENUES | $ 290,266,873 | 382,980,605 | 25,168,179 | 9,962,032 | 5,791,345 | 4,300,988 | 4,295,059 | 3,899,265 | 3,899,501 |
| **EXPENDITURES** | | | | | | | | | |
| Non-Bond CIP | $ 88,776,680 | 81,916,680 | 1,010,000 | 1,225,000 | 925,000 | 925,000 | 925,000 | 925,000 | 925,000 |
| Hotel/Motel CIP | $ 5,995,232 | 4,359,232 | 1,636,000 | | | | | | |
| Non-Bond Utility | $ 60,606,934 | 37,504,720 | 4,182,214 | 4,370,000 | 2,970,000 | 2,870,000 | 2,870,000 | 2,920,000 | 2,920,000 |
| DART LAP | $ 25,474,256 | 25,474,256 | | | | | | | |
| Tax Increment Finance District #1 | $ 42,334,120 | 31,187,051 | 4,630,321 | 5,088,219 | 1,428,529 | | | | |
| Tax Increment Finance District #2 | $ 4,453,622 | 2,828,109 | 619,521 | 650,519 | 152,303 | 203,169 | | | |
| Street Improvement/Animal Shelter Bond | $ 8,170,850 | 8,170,850 | | | | | | | |
| Fire Station 1 Relocation Bond | $ 5,636,153 | 5,636,153 | | | | | | | |
| Radio System Bond | $ 2,938,000 | 2,938,000 | | | | | | | |
| Aquatics Center Bond | $ 8,905,887 | 8,905,887 | | | | | | | |
| Consolidated Dispatch Bond | $ 2,044,796 | 2,044,796 | | | | | | | |
| Street Improvement Bond | $ 24,747,353 | 14,769,267 | 1,112,086 | 3,800,000 | 3,800,000 | 1,266,000 | | | |
| Justice Center Security Upgrades Bond | $ 2,707,028 | 795,628 | 1,911,400 | | | | | | |
| Fire Station #2 Relocation | $ 5,584,350 | | 164,350 | 2,500,000 | 2,500,000 | 420,000 | | | |
| TOTAL EXPENDITURES | $ 288,375,261 | 400,714,857 | 15,265,892 | 17,633,738 | 11,775,832 | 5,684,169 | 3,795,000 | 3,845,000 | 3,845,000 |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**NON-BOND CIP FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|---|---|---|---|---|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | | | | | | |
| *Miscellaneous Revenues* | | | | | | | | | |
| Prior Year Revenue | $ 4,240,303 | 4,240,303 | | | | | | | |
| North Texas Toll way Authority | $ 150,000 | 150,000 | | | | | | | |
| Interest | $ 8,456,234 | 8,452,034 | 600 | 600 | 600 | 600 | 600 | 600 | 600 |
| Developer Contributions | $ 1,299,919 | 1,299,919 | | | | | | | |
| Dallas County | $ 260,358 | 260,358 | | | | | | | |
| Public Improvement District [1] | $ 3,568,918 | 3,568,918 | | | | | | | |
| Las Campanas Wall Assessment | $ 110,295 | 110,295 | | | | | | | |
| Hotel/Motel Fund Transfer | $ 1,466,200 | 1,466,200 | | | | | | | |
| DART Signal Reimbursement | $ 97,467 | 97,467 | | | | | | | |
| TxDOT (LBJ Express) | $ 969,656 | 969,656 | | | | | | | |
| TxDOT RTR (NCTCOG) | $ 270,645 | 270,645 | | | | | | | |
| CDBG Funds | $ 1,158,425 | 1,158,425 | | | | | | | |
| *Subtotal* Revenues Excluding Transfers | $ 22,048,420 | 22,044,220 | 600 | 600 | 600 | 600 | 600 | 600 | 600 |
| *Transfer of General Fund Balance* | | | | | | | | | |
| Prior Year Revenue | $ 19,441,000 | 19,441,000 | | | | | | | |
| *Subtotal* Transfer of General Fund Balance | $ 19,441,000 | 19,441,000 | | | | | | | |
| *General Fund Transfers* | | | | | | | | | |
| Prior Year Revenue | $ 8,388,000 | 8,388,000 | | | | | | | |
| Street Revitalization | $ 5,500,000 | 2,000,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Fire Station #2 Relocation | $ 400,000 | 400,000 | | | | | | | |
| Street Program Transfer | $ 15,018,000 | 14,998,000 | 10,000 | 10,000 | | | | | |
| Trails Program Transfer | $ 550,000 | 550,000 | | | | | | | |
| Farmers Market Grove at Mustang Crossing | $ 350,000 | 265,000 | 85,000 | | | | | | |
| *Subtotal* General Fund Transfers | $ 30,206,000 | 26,601,000 | 595,000 | 510,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| *Departmental Transfers* | | | | | | | | | |
| Prior Year Revenue | $ 11,555,500 | 11,555,500 | | | | | | | |
| Playground/Park Renovations ('13-'14 Lighting Study) | $ 425,000 | 425,000 | | | | | | | |
| Park Maintenance | $ 4,250,000 | 1,275,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 |
| Parks Maintenance (VV Soccer Complex) | $ 105,000 | 105,000 | | | | | | | |
| Streets/Railroad Crossings | $ 754,000 | 754,000 | | | | | | | |
| DART | $ 9,331 | 9,331 | | | | | | | |
| *Subtotal* Departmental Transfers | $ 17,098,831 | $ 14,123,831 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 | 425,000 |
| ***TOTAL REVENUES:*** | $ 88,794,250 | 82,210,050 | 1,020,600 | 935,600 | 925,600 | 925,600 | 925,600 | 925,600 | 925,600 |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**NON-BOND CIP FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

## *PROJECTED EXPENDITURES*

**Completed Projects**

| | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|---|---|---|---|---|---|---|---|---|---|
| Prior Years [2] | $ 57,415,839 | 57,415,839 | | | | | | | |
| Liberty Plaza | $ 429,858 | 429,858 | | | | | | | |
| Screen Wall Assistance | $ 185,196 | 185,196 | | | | | | | |
| City Entryway Enhancements | $ 48,878 | 48,878 | | | | | | | |
| Field of Blue Statue | $ 24,500 | 24,500 | | | | | | | |
| CDBG Project 2008-10 | $ 136,693 | 136,693 | | | | | | | |
| Railroad Crossing Signal Controllers (DART) | $ 97,767 | 97,767 | | | | | | | |
| **Current and Future Projects** | | | | | | | | | |
| Playground/Park Renovations ('13-'14 Lighting Study) | $ 629,386 | 629,386 | | | | | | | |
| Parks Maintenance (VV Soccer Complex) | $ 105,000 | 105,000 | | | | | | | |
| Park Field Light Replacement | $ 2,250,000 | 675,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 | 225,000 |
| Burke Nature Preserve Improvements | $ 500,000 | 150,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Playground Equipment Replacement | $ 500,000 | 150,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Trail Improvements [4] | $ 2,550,000 | 1,850,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Farmers Market - Grove at Mustang Crossing | $ 350,000 | 265,000 | 85,000 | | | | | | |
| Redevelopment Program | $ 2,816,584 | 2,816,584 | | | | | | | |
| Railroad Crossing Improvements | $ 588,841 | 588,841 | | | | | | | |
| Library Renovations | $ 300,000 | | | 300,000 | | | | | |
| Streetscape Enhancements | $ 292,114 | 292,114 | | | | | | | |
| Street Resurfacing | $ 7,490,278 | 7,490,278 | | | | | | | |
| -Monument Signs (LBJ/Josey, Webb Chapel) | $ 50,000 | 50,000 | | | | | | | |
| CDBG Project 2015-16 Shoredale Lane Water/Sewer Replacement | $ 219,773 | 219,773 | | | | | | | |
| Traffic Signals Rehabilitation | $ 120,385 | 120,385 | | | | | | | |
| Fire Station #2 Relocation | $ 400,781 | 400,781 | | | | | | | |
| Street Revitalization [3] | $ 5,500,000 | 2,000,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Traffic Counts | $ 26,283 | 26,283 | | | | | | | |
| Farmers Branch Station Streets/Transit Center | $ 267,336 | 267,336 | | | | | | | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ 83,295,491 | 76,435,491 | 1,010,000 | 1,225,000 | 925,000 | 925,000 | 925,000 | 925,000 | 925,000 |
| Transfers | $ 5,481,189 | 5,481,189 | | | | | | | |
| ***TOTAL EXPENDITURES:*** | $ 88,776,680 | 81,916,680 | 1,010,000 | 1,225,000 | 925,000 | 925,000 | 925,000 | 925,000 | 925,000 |
| ***RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:*** | $ 17,570 | 293,370 | 303,970 | 14,570 | 15,170 | 15,770 | 16,370 | 16,970 | 17,570 |

[1] Funding is from savings resulting from the early payoff of public improvement district (PID) debt.
[2] A list of completed projects is available upon request.
[3] Street Revitalization project spans 10 years from FY 2013-2014 to FY 2022-2023 for total of $5,000,000.
[4] An additional $500,000 to be paid from Street Improvement Bonds making total project $3,000,000 ($1,500,000 funded by Dallas County) for fiscal 2016-2017.

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**HOTEL/MOTEL CIP FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 |
|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | |
| Appropriated Fund Balance | $ 200,199 | 200,199 | | |
| Interest | $ 297,650 | 297,650 | | |
| Hotel/Motel Transfer from Non-Bond CIP | $ 360,400 | 360,400 | | |
| Special Revenue Donations | $ 75,000 | 75,000 | | |
| Hotel/Motel Transfers | $ 5,070,000 | 4,420,000 | 650,000 | |
| ***TOTAL REVENUES:*** | $ 6,003,249 | 5,353,249 | 650,000 | |
| ***PROJECTED EXPENDITURES*** | | | | |
| **Completed Projects** | | | | |
| Prior Years [1] | $ 4,051,632 | 4,051,632 | | |
| Stars Center Upgrades | $ 986,000 | | 986,000 | |
| Historical Park Structure Repairs | $ 650,000 | | 650,000 | |
| Historical Park Master plan | $ 28,500 | 28,500 | | |
| Historical Park General Store | $ 100,000 | 100,000 | | |
| Historical Park Lighting Study | $ 25,000 | 25,000 | | |
| Historical Park Bridge & Pathways | $ 154,100 | 154,100 | | |
| ***TOTAL EXPENDITURES:*** | $ 5,995,232 | 4,359,232 | 1,636,000 | |
| ***RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:*** | $ 8,018 | 994,018 | 8,018 | 8,018 |

[1] A list of completed projects is available upon request.

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**NON-BOND UTILITY FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|---|---|---|---|---|---|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | | | | | | | |
| Transfer from Water & Sewer Fund Operations [1] | $ | 48,899,346 | 28,449,346 | 2,750,000 | 2,950,000 | 2,950,000 | 2,950,000 | 2,950,000 | 2,950,000 | 2,950,000 |
| Transfer from Water & Sewer Fund - Fund Balance | $ | 6,200,000 | 6,200,000 | | | | | | | |
| Transfer from Sewer Interceptor Fund | $ | 1,495,069 | 1,495,069 | | | | | | | |
| Transfer from Fixed Asset Fund | $ | 213,166 | 213,166 | | | | | | | |
| Developer Contribution | $ | 5,500 | 5,500 | | | | | | | |
| Interest | $ | 3,462,034 | 3,299,612 | 22,516 | 22,741 | 22,969 | 23,199 | 23,431 | 23,665 | 23,901 |
| TML Reimbursements | $ | 415,864 | 415,864 | | | | | | | |
| CDBG | $ | 282,305 | 282,305 | | | | | | | |
| ***TOTAL REVENUES:*** | $ | 60,973,284 | 40,360,862 | 2,772,516 | 2,972,741 | 2,972,969 | 2,973,199 | 2,973,431 | 2,973,665 | 2,973,901 |
| ***PROJECTED EXPENDITURES*** | | | | | | | | | | |
| **Completed Projects** | | | | | | | | | | |
| Prior Years [2] | $ | 8,389,812 | 8,389,812 | | | | | | | |
| Benchmark Water/SS Line | $ | 392,611 | 392,611 | | | | | | | |
| **Current and Future Projects** | $ | | | | | | | | | |
| Utility Replacement & Improvements | $ | 28,492,390 | 16,842,390 | 600,000 | 450,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,200,000 |
| I & I Repairs | $ | 2,878,187 | 1,828,187 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Service Center Improvements | $ | 10,790,500 | 880,500 | 3,360,000 | 3,700,000 | 650,000 | 550,000 | 550,000 | 600,000 | 500,000 |
| Motor/Pump/Tank Improvements | $ | 2,742,402 | 2,252,402 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Technology/Security Improvements | $ | 1,707,166 | 1,707,166 | | | | | | | |
| East Side Lift Station | $ | 1,216,688 | 1,214,474 | 2,214 | | | | | | |
| Farmers Branch Station Streets | $ | 833,070 | 833,070 | | | | | | | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ | 57,442,827 | 34,340,613 | 4,182,214 | 4,370,000 | 2,970,000 | 2,870,000 | 2,870,000 | 2,920,000 | 2,920,000 |
| Transfers | $ | 3,164,107 | 3,164,107 | | | | | | | |
| ***TOTAL EXPENDITURES:*** | $ | 60,606,934 | 37,504,720 | 4,182,214 | 4,370,000 | 2,970,000 | 2,870,000 | 2,870,000 | 2,920,000 | 2,920,000 |
| ***RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:*** | $ | 366,350 | 2,856,142 | 1,446,445 | 49,186 | 52,155 | 155,353 | 258,784 | 312,449 | 366,350 |

[1] Transfer from Water & Sewer Operations. This is a planned use of fund balance for capital improvements.
[2] A list of completed projects is available upon request.

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**TAX INCREMENT FINANCE DISTRICT #1 FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 |
|---|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | | |
| CFBISD (100%) | $ 22,792,746 | 15,005,320 | 3,711,833 | 4,075,593 | |
| City of Farmers Branch (35%) | $ 3,706,420 | 1,841,144 | 513,953 | 564,321 | 787,002 |
| Dallas County Hospital District (34%) | $ 1,811,432 | 970,828 | 231,618 | 254,316 | 354,670 |
| Dallas County (34%) | $ 1,446,232 | 714,840 | 201,526 | 221,275 | 308,591 |
| Dallas County Community College District (35%) | $ 204,912 | 204,912 | | | |
| Valwood Improvement Authority (50% - M&O Rate) | $ 223,473 | 177,691 | 12,615 | 13,851 | 19,316 |
| Dallas Independent School District (35%) | $ 83,860 | 60,979 | 7,551 | 7,627 | 7,703 |
| Developer Advance [1] | $ 11,601,824 | 11,601,824 | | | |
| Interest | $ 713,222 | 709,513 | 1,224 | 1,236 | 1,249 |
| ***TOTAL REVENUES:*** | $ 42,584,121 | 31,287,051 | 4,680,320 | 5,138,219 | 1,478,530 |
| ***PROJECTED EXPENDITURES*** | | | | | |
| **Completed Projects** | | | | | |
| Prior Years [2] | $ 3,245,649 | 3,245,649 | | | |
| **Current and Future Projects** | | | | | |
| City and School Administrative Fees | $ 247,602 | 247,602 | | | |
| Developer Reimbursement [3] | $ 14,147,218 | 7,515,183 | 2,477,907 | 2,725,599 | 1,428,529 |
| Zone School Project Costs (CFBISD) [4] | $ 14,057,040 | 9,542,006 | 2,152,414 | 2,362,620 | |
| Zone School Project Costs (DISD) [5] | $ 1,937 | 1,937 | | | |
| Mercer Parkway | $ 3,531,657 | 3,531,657 | | | |
| Lake Improvements: north of I-635 | $ 1,343,709 | 1,343,709 | | | |
| "Peninsula Tract" Improvements [6] | $ 2,980,332 | 2,980,332 | | | |
| Remaining West Side Projects [1] | $ 2,453,432 | 2,453,432 | | | |
| Mercer Parkway Extension (Luna to I-35) | $ 364,450 | 364,450 | | | |
| Knightsbridge Road | $ 363,700 | 363,700 | | | |
| Bond Street | $ 363,700 | 363,700 | | | |
| East Lift Station (west of I35, north of IH635) | $ 380,696 | 380,696 | | | |
| Luna Road Lift Station | $ 632,140 | 632,140 | | | |
| Lake Improvements: South of I-635 | $ 348,745 | 348,745 | | | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ 42,008,576 | 30,861,507 | 4,630,321 | 5,088,219 | 1,428,529 |
| Transfers | $ 325,544 | 325,544 | | | |
| ***TOTAL EXPENDITURES*** | $ 42,334,120 | 31,187,051 | 4,630,321 | 5,088,219 | 1,428,529 |
| ***RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:*** | $ 250,001 | 100,000 | 150,000 | 200,000 | 250,000 |

[1] A list of completed projects is available upon request
[2] Developer reimbursements to be based on provisions of Developer Agreements Nos. 1-8. (Principal and Interest as of Sept. 30th 2016 is $15,649,907.12)
[3] Figures represent 65% of CFBISD revenue payment
[4] Figures represent 20% of DISD revenue payment
[5] Design for Phase 2 improvements were funded by Developer Advances.
[6] Does not include future projects or overpayments/refunds.

Terms and Limits for Participation

| | |
|---|---|
| Dallas County (Term-12/31/2019) | 34% up to $4.5MM |
| Carrollton Farmers Branch ISD (Term-12/20/2018) | 100% up to $129,805,190 |
| Valwood Authority (Term-12/31/2019) | 50% of O&M rate only |
| Dallas ISD (Term 12/20/2018) | 35% up to $4,145,043 |
| DCCCD (Term-15 years from zone creation date of 12/21/1998) | 35% |
| Parkland (Term 12/31/2019) | 34% up to $4.5MM |
| Farmers Branch | 35% |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**TAX INCREMENT FINANCE DISTRICT #2 FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 |
|---|---|---|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | | | | |
| CFBISD (100%) | $ 2,416,310 | 1,462,936 | 465,060 | 488,313 | | | |
| City of Farmers Branch (100%) | $ 1,946,396 | 734,312 | 219,357 | 230,324 | 241,841 | 253,933 | 266,629 |
| Dallas County Hospital District (55%) | $ 510,822 | 194,506 | 57,245 | 60,107 | 63,113 | 66,268 | 69,582 |
| Dallas County (55%) | $ 430,597 | 161,729 | 48,658 | 51,091 | 53,646 | 56,328 | 59,145 |
| Dallas County Community College District (100%) | $ 53,256 | 53,256 | | | | | |
| Non-Bond CIP Fund Advance | $ 200,000 | 200,000 | | | | | |
| Interest [1] | $ 24,607 | 21,371 | 622 | 634 | 647 | 660 | 673 |
| ***TOTAL REVENUES:*** | $ 5,581,988 | 2,828,110 | 790,942 | 830,471 | 359,246 | 377,189 | 396,029 |
| ***PROJECTED EXPENDITURES*** | | | | | | | |
| **Completed Projects** | | | | | | | |
| Prior Years [2] | $ 14,943 | 14,943 | | | | | |
| Phase One Public Imp./Enhancements | $ 144,999 | 144,999 | | | | | |
| **Current and Future Projects** | | | | | | | |
| Zone School Project Costs [3] | $ 707,274 | 421,262 | 139,518 | 146,494 | | | |
| City and School Administrative Fees | $ 67,950 | 67,950 | | | | | |
| Bee Street Development | $ 550,000 | 550,000 | | | | | |
| Farmers Branch Station Streets | $ 225,000 | 225,000 | | | | | |
| K. Hovnanian | $ 150,000 | 150,000 | | | | | |
| Western Securities [4] | $ 2,393,455 | 1,053,955 | 480,003 | 504,025 | 152,303 | 203,169 | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ 4,253,622 | 2,628,109 | 619,521 | 650,519 | 152,303 | 203,169 | |
| Transfers | $ 200,000 | 200,000 | | | | | |
| ***TOTAL EXPENDITURES*** | $ 4,453,622 | 2,828,109 | 619,521 | 650,519 | 152,303 | 203,169 | |
| ***RESERVED FOR CONTINGENCIES AND FUTURE PROJECTS:*** | $ 1,128,366 | 0 | 171,422 | 351,373 | 558,317 | 732,337 | 1,128,366 |

[1] Includes bond premiums, interest income, and accrued interest
[2] A list of completed projects is available upon request.
[3] Figures represent 30% of CFBISD revenue payment
[4] Contractual cap of $2,400,000

Terms and Limits for Participation

| | |
|---|---|
| Dallas County (Term-12/31/2020) | 55% up to $1.7MM |
| Carrollton Farmers Branch ISD (Term-07/20/2019) | 100% up to $23,895,858 |
| DCCCD (Term-5 years from zone creation date of 7/21/1999) | 100% |
| Parkland (Term 12/31/2020) | 55% up to $1.7MM |
| Farmers Branch | 100% |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**RADIO SYSTEM BOND FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-2018 |
|---|---|---|---|
| ***REVENUE SOURCES:*** | | | |
| Bond Proceeds | $ 3,000,000 | 3,000,000 | |
| Interest | $ 31,616 | 31,616 | |
| ***TOTAL REVENUES:*** | $ 3,031,616 | 3,031,616 | |
| ***PROJECTED EXPENDITURES*** | | | |
| **Current and Future Projects** | | | |
| Radio Upgrade Project/Radio System Improvements | $ 2,745,000 | 2,745,000 | |
| TRITECH Records Management System | $ 139,500 | 139,500 | |
| Bond Issuance Costs | $ 53,500 | 53,500 | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ 2,938,000 | 2,938,000 | |
| Transfers | $ - | | |
| ***TOTAL EXPENDITURES*** | $ 2,938,000 | 2,938,000 | |
| ***RESERVED FOR CONTINGENCIES:*** | $ 93,616 | 93,616 | 93,616 |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**AQUATICS CENTER BOND FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-2018 |
|---|---|---|---|
| ***REVENUE SOURCES:*** | | | |
| Bond Proceeds | $ 7,148,755 | 7,148,755 | |
| Non-Bond Utilities Transfers In | $ 1,700,000 | 1,700,000 | |
| Interest | $ 57,133 | 57,133 | |
| ***TOTAL REVENUES:*** | $ 8,905,888 | 8,905,888 | |
| ***PROJECTED EXPENDITURES*** | | | |
| **Current and Future Projects** | | | |
| Aquatics Center Project | $ 8,758,173 | 8,758,173 | |
| Bond Issuance Costs | $ 147,715 | 147,715 | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ 8,905,887 | 8,905,887 | |
| Transfers | $ | | |
| ***TOTAL EXPENDITURES*** | $ 8,905,887 | 8,905,887 | |
| ***RESERVED FOR CONTINGENCIES:*** | $ 0 | 0 | 0 |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**CONSOLIDATED DISPATCH BOND FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-2018 |
|---|---|---|---|
| ***REVENUE SOURCES:*** | | | |
| Bond Proceeds | $ 2,000,000 | 2,000,000 | |
| Bond Premium | $ 42,906 | 42,906 | |
| Interest | $ 17,499 | 17,499 | |
| ***TOTAL REVENUES:*** | $ 2,060,405 | 2,060,405 | |
| ***PROJECTED EXPENDITURES*** | | | |
| **Current and Future Projects** | | | |
| Consolidated Dispatch; Training Facilities | $ 1,430,000 | 1,430,000 | |
| Fire Training Facility | $ 570,000 | 570,000 | |
| Bond Issuance costs | $ 44,796 | 44,796 | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ 2,044,796 | 2,044,796 | |
| Transfers | | | |
| ***TOTAL EXPENDITURES*** | $ 2,044,796 | 2,044,796 | |
| ***RESERVED FOR CONTINGENCIES:*** | 15,609 | 15,609 | 15,609 |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**STREET IMPROVEMENT BOND FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|---|---|---|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | | | | |
| Bond Proceeds | $ | 24,080,000 | 14,500,000 | 9,580,000 | | | |
| Bond Premium | $ | 287,138 | 191,338 | 95,800 | | | |
| Interest | $ | 380,460 | 222,460 | 8,000 | 75,000 | 50,000 | 25,000 |
| ***TOTAL REVENUES:*** | $ | 24,747,598 | 14,913,798 | 9,683,800 | 75,000 | 50,000 | 25,000 |
| ***PROJECTED EXPENDITURES*** | | | | | | | |
| **Current and Future Projects** | | | | | | | |
| Street Improvements | $ | 22,558,721 | 12,692,721 | 1,000,000 | 3,800,000 | 3,800,000 | 1,266,000 |
| Marsh Lane Bridge (south bound) [1] | $ | 1,397,500 | 1,397,500 | | | | |
| Public Way Improvements [2] | $ | 500,000 | 500,000 | | | | |
| Bond Issuance Costs | $ | 291,132 | 179,046 | 112,086 | | | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ | 24,747,353 | 14,769,267 | 1,112,086 | 3,800,000 | 3,800,000 | 1,266,000 |
| Transfers | $ | | | | | | |
| ***TOTAL EXPENDITURES*** | $ | 24,747,353 | 14,769,267 | 1,112,086 | 3,800,000 | 3,800,000 | 1,266,000 |
| ***RESERVED FOR CONTINGENCIES:*** | $ | 245 | 144,531 | 8,716,245 | 4,991,245 | 1,241,245 | 245 |

[1] Major Capital Improvement Plan with Dallas County. Dallas County match equals $1.0MM. Total project cost - $2.0MM

[2] Major Capital Improvement Plan with Dallas County. Connecting Farmers Branch DART Station to John Burke Nature Preserve to Campion Trail. Total Dallas County project of $3MM with City's portion to be $1.5MM

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**JUSTICE CENTER SECURITY UPGRADES BOND FUND**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | | PROJECT BUDGET | PRIOR YEARS | 2017-18 |
|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | |
| Bond Proceeds | $ | 2,545,000 | 2,545,000 | |
| Bond Premium | $ | 149,083 | 149,083 | |
| Interest | $ | 17,925 | 17,925 | |
| ***TOTAL REVENUES:*** | $ | 2,712,008 | 2,712,008 | |
| ***PROJECTED EXPENDITURES*** | | | | |
| **Current and Future Projects** | | | | |
| Justice Center Security Upgrades | $ | 2,610,400 | 699,000 | 1,911,400 |
| Bond Issuance Costs | $ | 96,628 | 96,628 | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ | 2,707,028 | 795,628 | 1,911,400 |
| Transfers | $ | | | |
| ***TOTAL EXPENDITURES*** | $ | 2,707,028 | 795,628 | 1,911,400 |
| ***RESERVED FOR CONTINGENCIES:*** | | 4,980 | 1,916,380 | 4,980 |

**CITY OF FARMERS BRANCH**
**CAPITAL IMPROVEMENT PROGRAM**
**FIRE STATION #2 RELOCATION**
**PROPOSED FISCAL YEAR YEAR BUDGET 2017-18**

| | PROJECT BUDGET | PRIOR YEARS | 2017-18 | 2018-19 | 2019-20 | 2020-21 |
|---|---|---|---|---|---|---|
| ***REVENUE SOURCES:*** | | | | | | |
| Bond Proceeds | $ 5,500,000 | | 5,500,000 | | | |
| Bond Premium | $ 55,000 | | 55,000 | | | |
| Interest | $ 30,000 | | 15,000 | 10,000 | 5,000 | |
| ***TOTAL REVENUES:*** | $ 5,585,000 | | 5,570,000 | 10,000 | 5,000 | |
| ***PROJECTED EXPENDITURES*** | | | | | | |
| **Current and Future Projects** | | | | | | |
| Fire Station #2 Relocation | $ 5,520,000 | | 100,000 | 2,500,000 | 2,500,000 | 420,000 |
| Bond Issuance Costs | $ 64,350 | | 64,350 | | | |
| ***TOTAL PLANNED EXPENDITURES:*** | $ 5,584,350 | | 164,350 | 2,500,000 | 2,500,000 | 420,000 |
| Transfers | $ | | | | | |
| ***TOTAL EXPENDITURES*** | $ 5,584,350 | | 164,350 | 2,500,000 | 2,500,000 | 420,000 |
| ***RESERVED FOR CONTINGENCIES:*** | 650 | 0 | 5,405,650 | 2,915,650 | 420,650 | 650 |

Exhibit I

# COMBINED SUMMARY OF ESTIMATED REVENUES, EXPENDITURES AND FUND BALANCES - SELECT FUNDS

## PROPOSED BUDGET 2017-18

| | | GENERAL FUND | FIXED ASSET FUND | WATER & SEWER FUND | HOTEL/ MOTEL FUND |
|---|---|---|---|---|---|
| **FUND BALANCE 9/30/2016** | [1] | $ 8,257,163 | $ 815,098 | $ 1,288,493 | $ 1,857,115 |
| 2016-17 ESTIMATED REVENUES | | 53,197,100 | 3,642,364 | 19,488,700 | 2,970,300 |
| 2016-17 ESTIMATED EXPENDITURES | | 53,090,600 | 3,196,570 | 20,401,700 | 4,005,100 |
| **ADDITION TO (USE OF) FUND BALANCE SUB-TOTAL** | | 106,500 | 445,794 | (913,000) | (1,034,800) |
| **SPECIAL EXPENDITURES** | | | | | |
| ASSIGNED FOR FUTURE PURCHASES | | | (19,478) | | |
| **ADDITION TO (USE OF) FUND BALANCE** | | 106,500 | 426,316 | (913,000) | (1,034,800) |
| **ESTIMATED FUND BALANCE 9/30/2017** | | **$ 8,363,663** | **$ 1,241,414** [2] | **$ 375,493** | **$ 822,315** |
| 2017-18 ESTIMATED REVENUES | | 57,056,200 | 2,975,578 | 22,113,200 | 3,072,700 |
| 2017-18 ESTIMATED EXPENDITURES | | 56,940,800 | 2,860,000 | 22,020,400 | 3,358,900 |
| **ADDITION TO FUND BALANCE SUB-TOTAL** | | 115,400 | 115,578 | 92,800 | (286,200) |
| **SPECIAL EXPENDITURES** | | | | | |
| ASSIGNED FOR FUTURE PURCHASES | | | (359,478) | | |
| **ADDITION TO FUND BALANCE SUB-TOTAL** | | 115,400 | (243,900) | 92,800 | (286,200) |
| **ESTIMATED FUND BALANCE 9/30/2018** | | **$ 8,479,063** | **$ 997,514** [2] | **$ 468,293** | **$ 536,115** |
| **TARGET BALANCES** | **High** | $ 10,914,840 [3] | $ 300,000 | $ 2,000,000 | $ 300,000 |
| | **Low** | $ 8,186,130 [3] | | | |

This chart illustrates a partial listing of select major operating funds of the City. The chart is used to quickly compare revenues, expenditures, and fund balances for the budget year with the prior year. Special expenditures are one-time uses of fund balance, which were approved by the City Council consistent with fund balance target objectives.

[1] Actual per 9/30/16 Comprehensive Annual Financial Report. Fixed Asset Fund Balance has been adjusted for $111,264 in 2015-16 assigned purchases.

[2] The Estimated Ending Fund Balance for 9/30/2017 reflects an adjustment for the assignment of future purchases totaling $19,478 and the Estimated Ending Fund Balance for 9/30/2018 reflects an adjustment for the assignment of future purchases totaling $359,478. (See Fixed Asset Fund for details.)

[3] The General Fund target balance has been adjusted for $2,366,600 of General Fund fixed asset transfers. A General Fund fund balance target is defined as a target range with a low end of 15% and a high end of 20% of the actual GAAP basis expenditures and other financing sources and uses.

Exhibit II

# MOST REALISTIC
# COMBINED SUMMARY OF ESTIMATED REVENUES, EXPENDITURES AND FUND BALANCES - SELECT FUNDS

## PROPOSED BUDGET 2017-18

| | | GENERAL FUND | FIXED ASSET FUND | WATER & SEWER FUNDS | HOTEL/ MOTEL FUND |
|---|---|---|---|---|---|
| **FUND BALANCE 9/30/2016** | [1] | **$ 8,257,163** | **$ 815,098** | **$ 1,288,493** | **$ 1,857,115** |
| 2016-17 ESTIMATED REVENUES | | 53,197,100 | 3,642,364 | 19,488,700 | 2,970,300 |
| 2016-17 ESTIMATED EXPENDITURES | | 53,090,600 | 3,196,570 | 20,401,700 | 4,005,100 |
| **ADDITION TO (USE OF) FUND BALANCE SUB-TOTAL** | | 106,500 | 445,794 | (913,000) | (1,034,800) |
| **SPECIAL EXPENDITURES** | | | | | |
| ASSIGNED FOR FUTURE PURCHASES | | | (19,478) | | |
| **ADDITION TO (USE OF) FUND BALANCE** | | 106,500 | 426,316 | (913,000) | (1,034,800) |
| **ESTIMATED FUND BALANCE 9/30/2017** | | **$ 8,363,663** | **$ 1,241,414** [2] | **$ 375,493** | **$ 822,315** |
| 2017-18 ESTIMATED REVENUES | | 57,056,200 | 2,975,578 | 22,113,200 | 3,072,700 |
| 2017-18 ESTIMATED EXPENDITURES | | 56,640,800 | 2,860,000 | 21,920,400 | 3,283,900 |
| **ADDITION TO FUND BALANCE SUB-TOTAL** | | 415,400 | 115,578 | 192,800 | (211,200) |
| **SPECIAL EXPENDITURES** | | | | | |
| ASSIGNED FOR FUTURE PURCHASES | | | (359,478) | | |
| **ADDITION TO FUND BALANCE SUB-TOTAL** | | 415,400 | (243,900) | 192,800 | (211,200) |
| **ESTIMATED FUND BALANCE 9/30/2018** | | **$ 8,779,063** | **$ 997,514** [2] | **$ 568,293** | **$ 611,115** |
| **TARGET BALANCES** | **High** | $ 10,854,840 [3] | $ 300,000 | $ 2,000,000 | $ 300,000 |
| | **Low** | $ 8,141,130 [3] | | | |

This chart illustrates a partial listing of select major operating funds of the City. The chart is used to quickly compare revenues, expenditures, and fund balances for the budget year with the prior year. Special expenditures are one-time uses of fund balance, which were approved by the City Council consistent with fund balance target objectives.

[1] Actual per 9/30/16 Comprehensive Annual Financial Report. Fixed Asset Fund Balance has been adjusted for $111,264 in 2015-16 assigned purchases.

[2] The Estimated Ending Fund Balance for 9/30/2017 reflects an adjustment for the assignment of future purchases totaling $19,478 and the Estimated Ending Fund Balance for 9/30/2018 reflects an adjustment for the assignment of future purchases totaling $359,478. (See Fixed Asset Fund for details.)

[3] The General Fund target balance has been adjusted for $2,366,600 of General Fund fixed asset transfers. A General Fund fund balance target is defined as a target range with a low end of 15% and a high end of 20% of the actual GAAP basis expenditures and other financing sources and uses.